

Note: Refer to "Non-GAAP Financial Measures" for information about non-GAAP financial measures included in this investor summary

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Balance sheet, cash flows, earnings and	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
share repurchase amounts in millions	FY09	FY09	FY10	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12	FY13	FY13
Cash and Cash Equivalents	\$1,579	\$1,794	\$2,056	\$2,435	\$2,826	\$2,734	\$2,858	\$3,110	\$3,230	\$3,490	\$3,675	\$3,924	\$3,377	\$3,208	\$3,537	\$3,816
Debt	\$502	\$482	<u>\$463</u>	\$444	\$425	\$400	\$375	\$350	\$325	\$294	\$263	\$231	\$2,743	\$2,185	\$2,128	\$2,128
Net Cash and Cash Equivalents	\$1,077	\$1,312	\$1,593	\$1,991	\$2,401	\$2,334	\$2,483	\$2,760	\$2,905	\$3,196	\$3,412	\$3,693	\$634	\$1,023	\$1,409	\$1,688
Cash Flow From Operations	\$355	\$349	\$434	\$557	\$588	\$363	\$390	\$505	\$313	\$447	\$352	\$378	\$1,208	\$1,128	\$936	\$772
Free Cash Flow	\$249	\$238	\$258	\$358	\$411	\$178	\$190	\$255	\$138	\$294	\$218	\$258	\$1,069	\$804	\$554	\$526
Capital Expenditures	\$106	\$111	\$176	\$199	\$177	\$185	\$200	\$250	\$175	\$153	\$134	\$120	\$139	\$324	\$382	\$246
Depreciation and Amortization	\$119	\$122	\$121	\$126	\$128	\$134	\$150	\$151	\$151	\$150	\$158	\$140	\$188	\$339	\$313	\$309
EBITDA	\$180	\$331	\$440	\$599	\$569	\$427	\$361	\$391	\$309	\$322	\$417	\$302	\$730	\$1,147	\$905	\$787
Accounts Receivable, Net	\$824	\$926	\$1,131	\$1,365	\$1,257	\$1,256	\$1,325	\$1,250	\$1,171	\$1,206	\$1,356	\$747	\$2,377	\$2,364	\$1,951	\$1,732
Inventory																
Raw Materials	\$104	\$97	\$96	\$102	\$115	\$159	\$155	\$141	\$151	\$172	\$170	\$191	\$329	\$245	\$237	\$193
Work in Process	\$152	\$154	\$173	\$212	\$254	\$255	\$266	\$274	\$260	\$263	\$275	\$185	\$667	\$552	\$559	\$581
Finished Goods	<u>\$129</u>	<u>\$125</u>	<u>\$126</u>	<u>\$139</u>	<u>\$138</u>	<u>\$146</u>	<u>\$140</u>	<u>\$153</u>	<u>\$163</u>	<u>\$142</u>	<u>\$200</u>	<u>\$90</u>	\$286	<u>\$413</u>	<u>\$508</u>	<u>\$430</u>
Inventory, Net	\$385	\$376	\$395	\$453	\$507	\$560	\$561	\$568	\$574	\$577	\$645	\$466	\$1,282	\$1,210	\$1,304	\$1,204
Property, Plant and Equipment, Net	\$1,570	\$1,584	\$1,625	\$1,696	\$1,756	\$2,159	\$2,245	\$2,277	\$2,249	\$2,224	\$2,209	\$2,091	\$4,171	\$4,067	\$4,027	\$3,938
Accounts Payable	\$1,001	\$1,101	\$1,342	\$1,507	\$1,508	\$1,507	\$1,703	\$1,628	\$1,486	\$1,545	\$1,708	\$883	\$2,774	\$2,773	\$2,545	\$2,185
Days Sales Outstanding	47	47	47	47	43	48	50	46	47	46	46	34	71	45	44	41
Days Inventory Outstanding	26	24	21	21	23	28	26	26	28	27	27	31	57	34	42	40
Days Payables Outstanding	68	69	72	71	69	74	79	74	73	73	72	60	123	77	82	72
Cash Conversion Cycle	5	2	(4)	(3)	(3)	2	(3)	(2)	2	-	1	5	5	2	4	9
Inventory Turns	14	15	17	17	16	13	14	14	13	13	13	12	6	11	9	9
Shares Repurchased	-	-	-	-	-	-	1.8	-	-	-	-	-	-	16.4	5.2	4.2
Shares Repurchased \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$604	\$218	\$146
Remaining Amount Authorized	\$466	\$466	\$466	\$466	\$466	\$466	\$416	\$416	\$416	\$416	\$416	\$416	\$416	\$1,312	\$2,594	\$2,448
R4Q ROIC	14.9%	13.9%	15.3%	24.9%	31.2%	30.2%	26.4%	21.1%	15.6%	13.2%	13.6%	11.9%	14.8%	20.4%	21.3%	21.0%
R4Q ROA	9.8%	9.2%	10.4%	17.0%	21.2%	20.7%	18.1%	14.6%	10.9%	9.2%	9.5%	8.5%	10.5%	14.3%	14.9%	14.7%
Worldwide Headcount	43,898	45,991	52,208	55,128	61,803	62,500	62,817	62,991	61,349	65,431	67,799	67,121	106,604	103,111	96,002	93,820

Business Model

Gross Margin* 27%-32%

Operating Expense* 10%-12%

Operating Income* 15%-22%

Tax

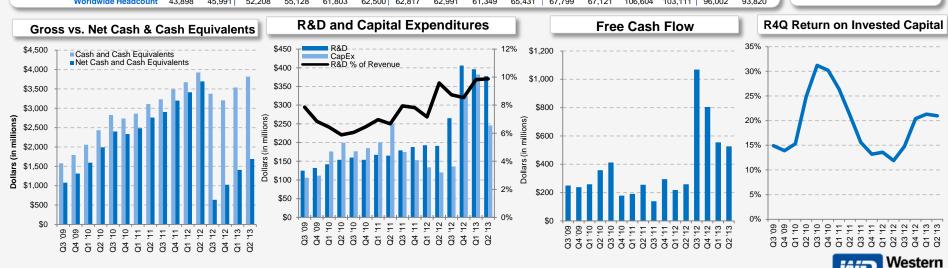
7%-10% of Income Before Tax

Capital Expenditures* 5%-7%

Conversion Cycle 4-8 Days

*Percent of Revenue

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Non-GAAP Financial Measures

Free Cash Flow: Free cash flow is a non-GAAP financial measure defined as cash flows from operations less capital expenditures. We consider free cash flow to be useful as an indicator of our overall liquidity, as the amount of free cash flow generated in any period is representative of cash that is available for strategic opportunities including, among others, investing in the Company's business, making strategic acquisitions, strengthening the balance sheet, repaying debt and repurchasing stock. We also believe that free cash flow is one of several benchmarks used by investors for comparison of our liquidity with other companies in our industry, although our measure of free cash flow may not be directly comparable to similar measures reported by other companies. Free cash flow should not be construed as an alternative to cash flows from operations or other cash flow measurements determined in accordance with GAAP.

EBITDA: EBITDA is a non-GAAP financial measure defined as net income before interest, income tax expense, depreciation and amortization. We include information concerning EBITDA because we believe it is a useful measure to evaluate our operating performance. As a measure of our operating performance, we believe EBITDA provides a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies. While EBITDA is a relevant and widely used measure of operating performance, it does not represent net income as defined by GAAP and it should not be considered as an alternative to that measure in evaluating operating performance.

Non-GAAP Gross Margin and Non-GAAP Gross Profit: Non-GAAP gross margin is a non-GAAP measure defined as non-GAAP gross profit divided by revenue. Non-GAAP gross profit is a non-GAAP measure defined as gross profit before any unusual or non-recurring charges to cost of goods sold. For Q3 FY12, non-GAAP gross profit excludes costs recognized upon the sale of inventory that was written-up to fair value in connection with the HGST acquisition. Because we believe these costs may not be indicative of ongoing operations, we believe that non-GAAP gross profit is a useful measure to investors as an alternative method for measuring our operating performance and comparing it against prior periods' performance.

	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
	FY09	FY09	FY10	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12	FY13	FY13
Reconciliation of Cash Flows from Operations to Free Cash Flow																
Cash Flows from Operations	\$355	\$349	\$434	\$557	\$588	\$363	\$390	\$505	\$313	\$447	\$352	\$378	\$1,208	\$1,128	\$936	\$772
Capital Expenditures	<u>(106)</u>	<u>(111)</u>	<u>(176)</u>	<u>(199)</u>	<u>(177)</u>	<u>(185)</u>	(200)	(250)	<u>(175)</u>	<u>(153)</u>	<u>(134)</u>	(120)	(139)	(324)	(382)	(246)
Free Cash Flow	<u>\$249</u>	<u>\$238</u>	<u>\$258</u>	<u>\$358</u>	<u>\$411</u>	<u>\$178</u>	<u>\$190</u>	<u>\$255</u>	<u>\$138</u>	<u>\$294</u>	<u>\$218</u>	<u>\$258</u>	<u>\$1,069</u>	<u>\$804</u>	<u>\$554</u>	<u>\$526</u>
Reconciliation of Net Income to EBITDA																
Net Income	\$50	\$196	\$288	\$429	\$400	\$265	\$197	\$225	\$146	\$158	\$239	\$145	\$483	\$745	\$519	\$335
Interest	3	2	2	2	1	1	-	1	(1)	2	1	2	4	7	14	10
Income Tax Expense	8	11	29	42	40	27	14	14	13	12	19	15	55	56	59	133
Depreciation and Amortization	<u>119</u>	<u>122</u>	<u>121</u>	<u>126</u>	<u>128</u>	<u>134</u>	<u>150</u>	<u>151</u>	<u>151</u>	<u>150</u>	<u>158</u>	<u>140</u>	<u>188</u>	<u>339</u>	<u>313</u>	<u>309</u>
EBITDA	<u>\$180</u>	<u>\$331</u>	<u>\$440</u>	<u>\$599</u>	<u>\$569</u>	<u>\$427</u>	<u>\$361</u>	<u>\$391</u>	<u>\$309</u>	<u>\$322</u>	<u>\$417</u>	<u>\$302</u>	<u>\$730</u>	<u>\$1,147</u>	<u>\$905</u>	<u>\$787</u>
Reconciliation of Gross Margin to Non- GAAP Gross Margin and Gross Profit to Non-GAAP Gross Profit																
Gross Profit	\$253	\$370	\$514	\$687	\$665	\$535	\$437	\$475	\$410	\$469	\$541	\$648	\$977	\$1,472	\$1,193	\$1,059
Acquisition-Related Fair Value Adjustments Amortization of Intangible													91			
Assets Acquired from HGST													<u>9</u>	<u>39</u>	<u>38</u>	<u>38</u>
Non-GAAP Gross Profit	\$253	\$370	<u>\$514</u>	\$687	\$665	\$535	\$437	\$475	\$410	\$469	\$541	\$648	\$1,077	\$1,511	\$1,231	\$1,097
Revenue	\$1,592	\$1,928	\$2,208	\$2,619	\$2,641	\$2,382	\$2,396	\$2,475	\$2,252	\$2,403	\$2,694	\$1,995	\$3,035	\$4,754	\$4,035	\$3,824
Gross Margin	15.9%	19.2%	23.3%	26.2%	25.2%	22.5%	18.2%	19.2%	18.2%	19.5%	20.1%	32.5%	32.2%	31.0%	29.6%	27.7%
Non-GAAP Gross Margin	15.9%	19.2%	23.3%	26.2%	25.2%	22.5%	18.2%	19.2%	18.2%	19.5%	20.1%	32.5%	35.5%	31.8%	30.5%	28.7%



Non-GAAP Financial Measures

Non-GAAP Net Income and non-GAAP EPS: Non-GAAP net income and non-GAAP EPS are non-GAAP measures defined as net income and EPS, respectively, before any unusual or non-recurring charges or any tax impact related to those charges.

	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
	FY09	FY09	FY10	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12	FY13	FY13
Reconciliation of Net Income to Non-GAAP Net Income																
Net Income	\$50	\$196	\$288	\$429	\$400	\$265	\$197	\$225	\$146	\$158	\$239	\$145	\$483	\$745	\$519	\$335
Acquisition-Related Expense	_	_	_	_	_	_	_	_	10	10	14	14	34	_	_	_
Litigation Accruals	_	_	_	_	_	27	_	_	_	25	7	_	_	_	_	_
Charges Related to Flooding, Net of Recoveries	_	_	_	_	_	_	_	_	_	_	_	199	15	_	_	_
In-Process Research and Development Charge	14	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Acquisition-Related Adjustments to Fair Value of Inventory / Cost of Revenue	_	_	_	_	_	_	_	_	_	_	_	_	91	_	_	_
Amortization of Intangible Assets Acquired from HGST	_	_	_	_	_	_	_	_	_	_	_	_	12	51	49	49
Restructuring	4	(23)	_	_	_	_	_	_	_	_	_	_	_	80	26	41
Tax Impact	_	_	_	_	_	_	_	_	_	_	_	_	<u>(16)</u>	<u>(4)</u>	_	88
Non-GAAP Net Income	<u>\$68</u>	<u>\$173</u>	<u>\$288</u>	<u>\$429</u>	<u>\$400</u>	<u>\$292</u>	<u>\$197</u>	<u>\$225</u>	<u>\$156</u>	<u>\$193</u>	<u>\$260</u>	<u>\$358</u>	<u>\$619</u>	\$872	<u>\$594</u>	<u>\$513</u>
EPS	\$0.22	\$0.86	\$1.25	\$1.85	\$1.71	\$1.13	\$0.84	\$0.96	\$0.62	\$0.67	\$1.01	\$0.61	\$1.96	\$2.87	\$2.06	\$1.36
Non-GAAP EPS	\$0.30	\$0.76	\$1.25	\$1.85	\$1.71	\$1.24	\$0.84	\$0.96	\$0.66	\$0.81	\$1.10	\$1.51	\$2.52	\$3.35	\$2.36	\$2.09
Diluted Shares Outstanding	226	227	230	232	234	235	234	235	236	237	237	237	246	260	252	246



Footnotes

- 1.Q1 FY11 ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates
- 2.Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media
- 3. Worldwide Headcount excludes temporary employees
- 4. Consumer Electronics includes gaming
- 5.Q3 FY13 guidance is presented on a non-GAAP basis and excludes insurance proceeds related to the Thailand flooding and expenses related to the acquisition of HGST, including amortization of intangibles. Because the full extent of these expenses and proceeds are not known at this time, we are unable to provide information about, or a reconciliation to, the most directly comparable GAAP financial measures. The impact of these excluded items may cause the estimated non-GAAP financial measures to differ materially from the comparable GAAP financial measures.

Formulas

Share = Units / TAM

ASP = Revenue / Units

Free Cash Flow = Cash Flow from Operations – Capital Expenditures

EBITDA = Net income + Interest + Income Tax Expense + Depreciation and Amortization

Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)

Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)

Days Payables Outstanding (DPO) = Accounts Payable / (Cost of Revenue / 91 days)

Cash Conversion Cycle = DSO + DIO – DPO

Inventory Turns = 364 days / DIO

R4Q ROIC = R4Q (Net Income from Continuing Operations + Interest Expense) / R4Q Average (Equity + Debt)

R4Q ROA = R4Q Net Income from Continuing Operations / R4Q Average Total Assets

