| mounts in millions, except per share | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 FY15 | Q2 FY15 | Q3 FY15 | Q4 FY15 | Q1 FY16 | Q2 FY16 ${ }^{13}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| amounts, ASP, percentages | FY12 | FY12 | FY12 | FY13 | FY13 | FY13 | FY13 | FY14 | FY14 | FY14 | FY14 | FY15 | FY15 | FY15 | FY15 | FY16 ${ }^{9}$ | Low | High |
| TAM | 119.1 | 146.4 | 156.7 | 139.1 | 135.8 | 135.9 | 133.3 | 140.2 | 142.2 | 138.1 | 138.0 | 147.3 | 140.8 | 125.0 | 111.0 | 118.6 |  |  |
| HDD Share | 23.9\% | 30.2\% | 45.3\% | 44.9\% | 43.6\% | 44.3\% | 44.9\% | 44.7\% | 44.4\% | 43.8\% | 45.7\% | 44.0\% | 43.4\% | 43.6\% | 43.7\% | 43.6\% |  |  |
| Units (HDD) ${ }^{2}$ | 28.5 | 44.2 | 71.0 | 62.5 | 59.2 | 60.2 | 59.9 | 62.6 | 63.1 | 60.4 | 63.1 | 64.7 | 61.0 | 54.5 | 48.5 | 51.7 |  |  |
| ASP (HDD) | \$69 | \$68 | \$65 | \$62 | \$62 | \$61 | \$60 | \$58 | \$60 | \$58 | \$56 | \$58 | \$60 | \$61 | \$60 | \$60 |  |  |
| Revenue | \$1,995 | \$3,035 | \$4,754 | \$4,035 | \$3,824 | \$3,764 | \$3,728 | \$3,804 | \$3,972 | \$3,703 | \$3,651 | \$3,943 | \$3,888 | \$3,550 | \$3,191 | \$3,360 | \$3,300 | \$3,400 |
| Gross Profit | \$648 | \$977 | \$1,472 | \$1,193 | \$1,059 | \$1,061 | \$1,050 | \$1,099 | \$1,156 | \$1,076 | \$1,029 | \$1,149 | \$1,110 | \$1,032 | \$930 | \$955 |  |  |
| Gross Margin | 32.5\% | 32.2\% | 31.0\% | 29.6\% | 27.7\% | 28.2\% | 28.2\% | 28.9\% | 29.1\% | 29.1\% | 28.2\% | 29.1\% | 28.5\% | 29.1\% | 29.1\% | 28.4\% |  |  |
| R\&D | \$191 | \$265 | \$406 | \$396 | \$378 | \$396 | \$402 | \$401 | \$416 | \$418 | \$426 | \$437 | \$426 | \$402 | \$381 | \$385 |  |  |
| SG\&A | 85 | 122 | 178 | 179 | 162 | 185 | 180 | 132 | 226 | 201 | 202 | 220 | 164 | 199 | 190 | 192 |  |  |
| Other | 210 | 48 | 80 | 26 | 41 | 63 | 689 | 24 | 36 | 38 | 49 | 23 | 54 | 10 | 104 | 56 |  |  |
| Total Operating Expenses | \$486 | \$435 | \$664 | \$601 | \$581 | \$644 | \$1,271 | \$557 | \$678 | \$657 | \$677 | \$680 | \$644 | \$611 | \$675 | \$633 |  |  |
| Operating Income (Loss) | \$162 | \$542 | \$808 | \$592 | \$478 | \$417 | \$(221) | \$542 | \$478 | \$419 | \$352 | \$469 | \$466 | \$421 | \$255 | \$322 |  |  |
| Net Income (Loss) | \$145 | \$483 | \$745 | \$519 | \$335 | \$391 | \$(265) | \$495 | \$430 | \$375 | \$317 | \$423 | \$438 | \$384 | \$220 | \$283 |  |  |
| EPS | \$0.61 | \$1.96 | \$2.87 | \$2.06 | \$1.36 | \$1.60 | \$(1.12) | \$2.05 | \$1.77 | \$1.55 | \$1.32 | \$1.76 | \$1.84 | \$1.63 | \$0.94 | \$1.21 |  |  |
| Diluted Shares Outstanding | 237 | 246 | 260 | 252 | 246 | 245 | 236 | 242 | 243 | 242 | 241 | 240 | 238 | 236 | 235 | 234 |  |  |
| Non-GAAP Results Gross Proft ${ }^{10}$ | \$648 | \$1,077 | \$1,511 | \$1,231 | \$1,097 | \$1,099 | \$1,085 | \$1,135 | \$1,196 | \$1,115 | \$1,078 | \$1,188 | \$1,187 | \$1,069 | \$951 | \$972 |  |  |
| Gross Margin ${ }^{10}$ | 32.5\% | 35.5\% | 31.8\% | 30.5\% | 28.7\% | 29.2\% | 29.1\% | 29.8\% | 30.1\% | 30.1\% | 29.5\% | 30.1\% | 30.5\% | 30.1\% | 29.8\% | 28.9\% | Slightly up | Q Q1'16 |
| Operating Expenses ${ }^{10}$ | \$273 | \$383 | \$572 | \$564 | \$529 | \$559 | \$564 | \$574 | \$616 | \$605 | \$598 | \$638 | \$620 | \$591 | \$560 | \$567 | \$5 |  |
| Net Income | \$358 | \$619 | \$872 | \$594 | \$513 | \$514 | \$477 | \$514 | \$532 | \$470 | \$445 | \$504 | \$539 | \$441 | \$356 | \$366 |  |  |
| EPS ${ }^{6}$ | \$1.51 | \$2.52 | \$3.35 | \$2.36 | \$2.09 | \$2.10 | \$1.96 | \$2.12 | \$2.19 | \$1.94 | \$1.85 | \$2.10 | \$2.26 | \$1.87 | \$1.51 | \$1.56 | \$1.50 | \$1.60 |
| Revenue By Channel OEM | 59\% | 64\% | 69\% | 63\% | 61\% | 60\% | 66\% | 64\% | 62\% | 62\% | 65\% | 63\% | 63\% | 64\% | 67\% | 67\% |  |  |
| Distributors | 25\% | 28\% | 21\% | 24\% | 24\% | 26\% | 23\% | 24\% | 24\% | 25\% | 23\% | 24\% | 23\% | 23\% | 21\% | 21\% |  |  |
| Retail | 16\% | 8\% | 10\% | 13\% | 15\% | 14\% | 11\% | 12\% | 14\% | 13\% | 12\% | 13\% | 14\% | 13\% | 12\% | 12\% |  |  |
| Revenue by Geography Americas | 22\% | 21\% | 27\% | 23\% | 27\% | 27\% | 28\% | 26\% | 25\% | 25\% | 24\% | 27\% | 27\% | 29\% | 32\% | 30\% |  |  |
| EMEA | 21\% | 18\% | 18\% | 18\% | 23\% | 22\% | 19\% | 20\% | 23\% | 21\% | 20\% | 21\% | 24\% | 21\% | 21\% | 21\% |  |  |
| Asia/ANZ | 57\% | 61\% | 55\% | 59\% | 50\% | 51\% | 53\% | 54\% | 52\% | 54\% | 56\% | 52\% | 49\% | 50\% | 47\% | 49\% |  |  |
| Top 10 Customers Revenue | 51\% | 53\% | 53\% | 44\% | 45\% | 45\% | 48\% | 48\% | 42\% | 44\% | 45\% | 45\% | 44\% | 43\% | 44\% | 48\% |  |  |
| Enterprise SSD Revenue | \$- | \$11 | \$54 | \$70 | \$89 | \$92 | \$104 | \$106 | \$155 | \$134 | \$113 | \$156 | \$187 | \$224 | \$244 | \$233 |  |  |
| Nor-PC Revenue ${ }^{12}$ | 34\% | 31\% | 45\% | 46\% | 51\% | 51\% | $52 \%$ | 53\% | 54\% | 53\% | 54\% | 55\% | 58\% | 60\% | 65\% | 66\% |  |  |
| PC Units ${ }^{5}$ Notebook | 9.814 | 18.067 | 32.773 | 25.887 | 21.300 | 21.547 | 23.989 | 22.912 | 22.662 | 21.814 | 22.899 | 23.396 | 21.178 | 18.785 | 15.513 | 15.804 |  |  |
| Desktop | 11.391 | 15.975 | 21.211 | 16.819 | 17.717 | 18.383 | 16.185 | 17.307 | 16.825 | 16.635 | 16.182 | 16.320 | 15.375 | 13.523 | 11.601 | 11.683 |  |  |
| Non-PC Units Consumer Electronics ${ }^{4}$ | 2.352 | 3.643 | 4.155 | 8.019 | 6.452 | 6.517 | 6.544 | 8.474 | 8.794 | 8.573 | 10.906 | 10.485 | 9.295 | 8.610 | 9.056 | 11.484 |  |  |
| Branded Enterprise | $\begin{array}{r} 3.191 \\ 1.724 \\ \hline \end{array}$ | $\begin{array}{r} 2.926 \\ 3.616 \\ \hline \end{array}$ | $\begin{aligned} & 4.986 \\ & 7.913 \end{aligned}$ | $\begin{array}{r} 5.767 \\ 5.988 \\ \hline \end{array}$ | $\begin{array}{r} 7.139 \\ 6.633 \\ \hline \end{array}$ | $\begin{aligned} & 6.517 \\ & 7.211 \\ & \hline \end{aligned}$ | $\begin{aligned} & 5.281 \\ & 7.897 \end{aligned}$ | $\begin{array}{r} 6.146 \\ 7.771 \\ \hline \end{array}$ | $\begin{aligned} & 7.018 \\ & 7.783 \\ & \hline \end{aligned}$ | $\begin{aligned} & 6.272 \\ & 7.129 \end{aligned}$ | $\begin{aligned} & 6.012 \\ & 7.098 \end{aligned}$ | $\begin{aligned} & 6.780 \\ & 7.763 \\ & \hline \end{aligned}$ | $\begin{array}{r} 7.156 \\ 8.041 \\ \hline \end{array}$ | $\begin{array}{r} 6.090 \\ 7.519 \\ \hline \end{array}$ | $\begin{aligned} & 5.151 \\ & 7.199 \\ & \hline \end{aligned}$ | $\begin{aligned} & 5.575 \\ & 7.185 \\ & \hline \end{aligned}$ |  |  |
| Total HDD | 28.472 | 44.227 | 71.038 | 62.480 | 59.241 | 60.175 | 59.896 | 62.610 | 63.082 | 60.423 | 63.097 | 64.744 | 61.045 | 54.527 | 48.520 | 51.731 |  |  |
| Average GB Shipped | 578 | 581 | 668 | 708 | 804 | 805 | 797 | 811 | 874 | 888 | 875 | 1,001 | 1,088 | 1,123 | 1,159 | 1,228 |  |  |
| EB Shipped | 16.5 | 25.7 | 47.4 | 44.3 | 47.6 | 48.4 | 47.7 | 50.8 | 55.1 | 53.6 | 55.2 | 64.8 | 66.4 | 61.3 | 56.2 | 63.5 |  |  |
| R4Q EB Shipped | 114.6 | 111.5 | 126.3 | 133.9 | 165.1 | 187.8 | 188.0 | 194.5 | 202.0 | 207.2 | 214.7 | 228.7 | 240.0 | 247.7 | 248.7 | 247.4 |  |  |



Revenue by Geography R4Q Ending Q1 FY16


Non-GAAP EPS Analysis


| Balance sheet, cash flows, earnings, dividends and share repurchase amounts in millions | $\begin{array}{r} \text { Q2 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY16 } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents | \$3,924 | \$3,377 | \$3,208 | \$3,537 | \$3,816 | \$4,060 | \$4,309 | \$4,869 | \$4,655 | \$4,569 | \$4,804 | \$5,159 | \$4,902 | \$4,812 | \$5,024 | \$5,081 |
| Available-for-Sale (AFS) Securities Debt | (231) | $(2,743)$ | $(2,185)$ | $(2,128)$ | $(2,128)$ | $(2,013)$ | $(1,955)$ | $(2,398)$ | $(2,340)$ | $\begin{gathered} 470 \\ (2,469) \end{gathered}$ | $\begin{array}{r} 499 \\ (2,438) \\ \hline \end{array}$ | $\begin{array}{r} 454 \\ (2,406) \\ \hline \end{array}$ | $\begin{array}{r} 465 \\ (2,375) \\ \hline \end{array}$ | $\begin{array}{r} 523 \\ (2,344) \\ \hline \end{array}$ | $\begin{array}{r} 590 \\ (2,567) \\ \hline \end{array}$ | $\begin{array}{r} 704 \\ (2,536) \\ \hline \end{array}$ |
| Net Cash, Cash Equivalents \& AFS Securities | \$3,693 | \$634 | \$1,023 | \$1,409 | \$1,688 | \$2,047 | \$2,354 | \$2,471 | \$2,315 | \$2,570 | \$2,865 | \$3,207 | \$2,992 | \$2,991 | \$3,047 | \$3,249 |
| Cash Flow From Operations | \$378 | \$1,208 | \$1,128 | \$936 | \$772 | \$727 | \$684 | \$680 | \$727 | \$697 | \$713 | \$827 | \$243 | \$684 | \$488 | \$545 |
| Free Cash Flow | \$258 | \$1,069 | \$804 | \$554 | \$526 | \$539 | \$548 | \$544 | \$557 | \$536 | \$552 | \$667 | \$97 | \$534 | \$332 | \$394 |
| Capital Expenditures | \$120 | \$139 | \$324 | \$382 | \$246 | \$188 | \$136 | \$136 | \$170 | \$161 | \$161 | \$160 | \$146 | \$150 | \$156 | \$151 |
| Depreciation and Amortization | \$140 | \$188 | \$339 | \$313 | \$309 | \$309 | \$302 | \$312 | \$317 | \$307 | \$308 | \$289 | \$290 | \$285 | \$250 | \$236 |
| EBITDA | \$302 | \$730 | \$1,147 | \$905 | \$787 | \$726 | \$81 | \$854 | \$795 | \$726 | \$660 | \$758 | \$756 | \$706 | \$505 | \$558 |
| Accounts Receivable, Net | \$747 | \$2,377 | \$2,364 | \$1,951 | \$1,732 | \$1,700 | \$1,793 | \$1,791 | \$1,959 | \$1,802 | \$1,989 | \$1,915 | \$1,880 | \$1,696 | \$1,532 | \$1,616 |
| Inventory Raw Materials | \$191 | \$329 | \$245 | \$237 | \$193 | \$191 | \$167 | \$208 | \$201 | \$204 | \$168 | \$178 | \$154 | \$173 | \$168 | \$135 |
| Work in Process | 185 | 667 | 552 | 559 | 581 | 583 | 575 | 579 | 581 | 519 | 493 | 509 | 510 | 498 | 500 | 507 |
| Finished Goods | 90 | 286 | 413 | 508 | 430 | 423 | 446 | 457 | 511 | 554 | 565 | 585 | 618 | 651 | 700 | 618 |
| Total Inventory | \$466 | \$1,282 | \$1,210 | \$1,304 | \$1,204 | \$1,197 | \$1,188 | \$1,244 | \$1,293 | \$1,277 | \$1,226 | \$1,272 | \$1,282 | \$1,322 | \$1,368 | \$1,260 |
| Property, Plant and Equipment, Net | \$2,091 | \$4,171 | \$4,067 | \$4,027 | \$3,938 | \$3,803 | \$3,700 | \$3,638 | \$3,509 | \$3,406 | \$3,293 | \$3,202 | \$3,099 | \$3,051 | \$2,965 | \$2,890 |
| Accounts Payable | \$883 | \$2,774 | \$2,773 | \$2,545 | \$2,185 | \$2,037 | \$1,990 | \$2,061 | \$2,106 | \$1,902 | \$1,971 | \$2,016 | \$2,071 | \$2,020 | \$1,881 | \$1,799 |
| Days Sales Outstanding ${ }^{11}$ | 34 | 71 | 45 | 44 | 41 | 41 | 44 | 43 | 45 | 44 | 50 | 48 | 44 | 44 | 44 | 44 |
| Days Inventory Outstanding ${ }^{11}$ | 31 | 57 | 34 | 42 | 40 | 40 | 40 | 42 | 42 | 44 | 42 | 45 | 42 | 48 | 55 | 48 |
| Days Payables Outstanding ${ }^{11}$ | 60 | 123 | 77 | 82 | 72 | 69 | 67 | 69 | 68 | 65 | 68 | 71 | 68 | 73 | 76 | 68 |
| Cash Conversion Cycle ${ }^{11}$ | 5 | 5 | 2 | 4 | 9 | 12 | 17 | 16 | 19 | 23 | 24 | 22 | 18 | 19 | 23 | 24 |
| Inventory Turns ${ }^{11}$ | 12 | 6 | 11 | 9 | 9 | 9 | 9 | 9 | 9 | 8 | 9 | 8 | 9 | 8 | 7 | 8 |
| Dividends Paid | \$ - | \$ | \$ | \$ | \$121 | \$ | \$60 | \$59 | \$59 | \$71 | \$70 | \$94 | \$94 | \$93 | \$116 | \$115 |
| Shares Repurchased | - | - | 16.4 | 5.2 | 4.2 | 5.2 | 4.4 | 2.3 | 2.0 | 2.8 | 3.2 | 2.2 | 3.2 | 2.2 | 2.0 | 0.7 |
| Shares Repurchased | \$ - | \$- | \$604 | \$218 | \$146 | \$243 | \$235 | \$150 | \$150 | \$244 | \$272 | \$223 | \$309 | \$240 | \$198 | \$60 |
| Remaining Amount Authorized | \$416 | \$416 | \$1,312 | \$2,594 | \$2,448 | \$2,205 | \$1,970 | \$1,820 | \$1,670 | \$1,426 | \$1,154 | \$931 | \$622 | \$2,382 | \$2,184 | \$2,124 |
| R4Q Economic Profit ${ }^{8}$ | \$15 | \$(83) | \$542 | \$801 | \$976 | \$884 | \$(59) | \$(176) | \$(109) | \$(158) | \$415 | \$332 | \$328 | \$320 | \$203 | \$52 |
| R4Q ROIC ${ }^{8}$ | 11.9\% | 14.8\% | 20.4\% | 21.3\% | 21.0\% | 20.0\% | 10.1\% | 9.7\% | 10.5\% | 10.2\% | 15.1\% | 14.2\% | 14.1\% | 14.1\% | 13.1\% | 11.7\% |
| R4Q ROA ${ }^{8}$ | 8.5\% | 10.5\% | 14.3\% | 14.9\% | 14.7\% | 14.2\% | 7.0\% | 6.7\% | 7.2\% | 7.0\% | 10.6\% | 10.0\% | 10.1\% | 10.2\% | 9.6\% | 8.7\% |
| Worldwide Headcount ${ }^{3}$ | 67,121 | 106,604 | 103,111 | 96,002 | 93,820 | 87,565 | 85,777 | 87,586 | 87,976 | 84,556 | 84,072 | 83,277 | 83,993 | 80,767 | 76,449 | 74,925 |

Business Model (Non-GAAP)

Gross Margin* 27\%-32\%

Operating Expense* $10 \%-12 \%$

Operating Income* $15 \%-22 \%$ Tax
7\%-10\% of Income Before Tax

Capital Expenditures* 5\%-7\%

Conversion Cycle 4-8 Days
*Percent of Revenue




R4Q ROIC \& R4Q Economic Profit ${ }^{8}$


## Non-GAAP Financial Measures

Free Cash Flow: Free cash flow is a non-GAAP financial measure defined as cash flows from operations less capital expenditures. We consider free cash flow to be useful as an indicator of our overall liquidity, as the amount of free cash flow generated in any period is representative of cash that is available for strategic opportunities including, among others, investing in the Company's business, making strategic acquisitions, strengthening the balance sheet, repaying debt, paying dividends and repurchasing stock. We also believe that free cash flow is one of several benchmarks used by investors for comparison of our liquidity with other companies in our industry, although our measure of free cash flow may not be directly comparable to similar measures reported by other companies. Free cash flow should not be construed as an alternative to cash flows from operations or other cash flow measurements determined in accordance with GAAP.
EBITDA: EBITDA is a non-GAAP financial measure defined as net income before interest, income tax expense, depreciation and amortization. We include information concerning EBITDA because we believe it is a usefu measure to evaluate our operating performance. As a measure of our operating performance, we believe EBITDA provides a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies. While EBITDA is a relevant and widely used measure of operating performance, it does not represent net income as defined by GAAP and it should Non-GAAP Gross Margin and Non-GAAP Gross Profit: Non GAAP
defined as gross profit before any charges to cost of goods sold that are unusual non-recurring we believe that non-GAAP gross profit is a useful measure to investors as an alternative method for measuring our operating performance and comparing it against prior periods' performance.
Non-GAAP Operating Expenses: Non-GAAP operating expenses is a non-GAAP measure defined as operating expenses before any charges that are unusual, non-recurring, or may not be indicative of ongoing operations. Because we believe some charges may not be indicative of ongoing operations, we believe that non-GAAP operating expenses is a useful measure to investors as an alternative method for measuring our expense management and comparing it against prior periods performance.
Non-GAAP Net Income and Non-GAAP EPS: Non-GAAP net income and non-GAAP EPS are non-GAAP measures defined as net income and EPS, respectively, before any charges that are unusual, non-recurring, or may not be indicative of ongoing operations, or any tax impact related to those charges. Because we believe some charges may not be indicative of ongoing operations, we believe that non-GAAP net income and non-GAAP EPS are useful measures to investors as an alternative method for measuring our earnings performance and comparing it against prior periods' performance.

| In millions, except gross margin and per share amounts | $\begin{array}{r} \text { Q2 } \\ \text { FY12 } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY13 } \\ \hline \end{array}$ | $\begin{array}{r} \mathrm{Q} 2 \\ \mathrm{FY} 13 \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY15 } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY15 } \end{array}$ |  |  | Q1 FY16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of Cash Flows from Operations to Free Cash Flow |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash Flows from Operations Capital Expenditures | $\begin{aligned} & \$ 378 \\ & (120) \\ & \hline \end{aligned}$ | $\begin{array}{r} \$ 1,208 \\ (139) \\ \hline \end{array}$ | $\begin{array}{r} \$ 1,128 \\ \quad(324) \\ \hline \end{array}$ | $\begin{gathered} \$ 936 \\ (382) \end{gathered}$ | $\begin{aligned} & \$ 772 \\ & (246) \end{aligned}$ | $\begin{aligned} & \$ 727 \\ & (188) \end{aligned}$ | $\begin{gathered} \$ 684 \\ (136) \\ \hline \end{gathered}$ | $\begin{aligned} & \$ 680 \\ & (136) \end{aligned}$ | $\begin{aligned} & \$ 727 \\ & (170) \end{aligned}$ | $\begin{aligned} & \$ 697 \\ & (161) \end{aligned}$ | $\begin{aligned} & \$ 713 \\ & (161) \end{aligned}$ | $\begin{gathered} \$ 827 \\ (160) \end{gathered}$ | $\begin{aligned} & \$ 243 \\ & (146) \\ & \hline \end{aligned}$ | $\begin{aligned} & \$ 684 \\ & (150) \\ & \hline \end{aligned}$ | $\begin{aligned} & \$ 488 \\ & (156) \\ & \hline \end{aligned}$ | $\begin{aligned} & \$ 545 \\ & (151) \end{aligned}$ |
| Free Cash Flow | \$258 | \$1,069 | \$804 | \$554 | \$526 | \$539 | \$548 | \$544 | \$557 | \$536 | \$552 | \$667 | \$97 | \$534 | \$332 | \$394 |
| Reconciliation of Net Income to EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income (Loss) | \$145 | \$483 | \$745 | \$519 | \$335 | \$391 | \$(265) | \$495 | \$430 | \$375 | \$317 | \$423 | \$438 | \$384 | \$220 | \$283 |
| Interest | 2 | 4 | 7 | 14 | 10 | 11 | 9 | 10 | 11 | 13 | 5 | 9 | 8 | 9 | 8 | 8 |
| Income Tax Expense <br> Depreciation and Amortization | $\begin{array}{r} 15 \\ 140 \\ \hline \end{array}$ | $\begin{array}{r} 55 \\ 188 \end{array}$ | $\begin{array}{r} 56 \\ 339 \\ \hline \end{array}$ | $\begin{array}{r} 59 \\ 313 \end{array}$ | $\begin{aligned} & 133 \\ & 309 \end{aligned}$ | $\begin{array}{r} 15 \\ 309 \end{array}$ | $\begin{array}{r} 35 \\ 302 \end{array}$ | $\begin{array}{r} 37 \\ 312 \\ \hline \end{array}$ | $\begin{array}{r} 37 \\ 317 \\ \hline \end{array}$ | $\begin{array}{r} 31 \\ 307 \end{array}$ | $\begin{array}{r} 30 \\ 308 \end{array}$ | $\begin{array}{r} 37 \\ 289 \\ \hline \end{array}$ | $\begin{array}{r} 20 \\ 290 \end{array}$ | $\begin{array}{r} 28 \\ 285 \end{array}$ | $\begin{array}{r} 27 \\ 250 \end{array}$ | $\begin{array}{r} 31 \\ 236 \\ \hline \end{array}$ |
| EBITDA | \$302 | \$730 | \$1,147 | \$905 | \$787 | \$726 | \$81 | \$854 | \$795 | \$726 | \$660 | \$758 | \$756 | \$706 | \$505 | \$558 |
| Reconciliation of Gross Margin to Non-GAAP Gross Margin \& |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit to Non-GAAP Gross Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit ${ }^{10}$ | \$648 | \$977 | \$1,472 | \$1,193 | \$1,059 | \$1,061 | \$1,050 | \$1,099 | \$1,156 | \$1,076 | \$1,029 | \$1,149 | \$1,110 | \$1,032 | \$930 | \$955 |
| Acquisition-related adjustments |  | 91 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other <br> Amortization of Intangibles | - | 9 | 39 | 38 | 38 | 38 | 35 | 36 | 40 | 39 | $\begin{aligned} & 10 \\ & \hline \end{aligned}$ | 39 | $\begin{aligned} & 39 \\ & 38 \\ & \hline \end{aligned}$ |  | 1 20 | 17 |
| Non-GAAP Gross Profit ${ }^{10}$ | \$648 | \$1,077 | \$1,511 | \$1,231 | \$1,097 | \$1,099 | \$1,085 | \$1,135 | \$1,196 | \$1,115 | \$1,078 | \$1,188 | \$1,187 | \$1,069 | \$951 | \$972 |
| Revenue | \$1,995 | \$3,035 | \$4,754 | \$4,035 | \$3,824 | \$3,764 | \$3,728 | \$3,804 | \$3,972 | \$3,703 | \$3,651 | \$3,943 | \$3,888 | \$3,550 | \$3,191 | \$3,360 |
| Gross Margin ${ }^{10}$ | 32.5\% | 32.2\% | 31.0\% | 29.6\% | 27.7\% | 28.2\% | 28.2\% | 28.9\% | 29.1\% | 29.1\% | 28.2\% | 29.1\% | 28.5\% | 29.1\% | 29.1\% | 28.4\% |
| Non-GAAP Gross Margin ${ }^{10}$ | 32.5\% | 35.5\% | 31.8\% | 30.5\% | 28.7\% | 29.2\% | 29.1\% | 29.8\% | 30.1\% | 30.1\% | 29.5\% | 30.1\% | 30.5\% | 30.1\% | 29.8\% | 28.9\% |
| Reconciliation of Operating Expenses to Non-GAAP |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Expenses | \$486 | \$435 | \$664 | \$601 | \$581 | \$644 | \$1,271 | \$557 | \$678 | \$657 | \$677 | \$680 | \$644 | \$611 | \$675 | \$633 |
| Less: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Amortization of Intangibles |  | (3) | (12) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (8) | (7) | (7) | (7) | (8) | (8) |
| Employee termination, asset impairment and other charges |  |  | (80) | (26) | (41) | (63) | (8) | (11) | (23) | (25) | (26) | (9) | (36) | (10) | (104) | (56) |
| Charges related to arbitration award | - | - |  | - |  | - | (681) | (13) | (13) | (13) | (13) | (14) | (1) | - | - | - |
| Acquisition-related adjustments | (14) | (34) |  |  |  | - | (7) | (13) | - |  |  | - | - | (3) | - | - |
| Charges and Insurance Recoveries Related to Flooding, Net | (199) | (15) | - | - | - | (11) |  | 65 | - |  |  |  | 37 | - |  | - |
| Other |  | - |  |  |  | (11) |  |  | (15) | (3) | (32) | (12) | (17) | - | (3) | (2) |
| Non-GAAP Operating Expenses | 273 | 383 | 572 | 564 | 529 | 559 | 564 | 574 | 616 | 605 | 598 | 638 | 620 | 591 | 560 | 567 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reconciliation of Net Income (Loss) to Non-GAAP Net Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income (Loss) | \$145 | \$483 | \$745 | \$519 | \$335 | \$391 | \$(265) | \$495 | \$430 | \$375 | \$317 | \$423 | \$438 | \$384 | \$220 | \$283 |
| Amortization of Intangibles |  | 12 | 51 | 49 | 49 | 49 | 46 | 47 | 51 | 50 | 47 | 46 | 45 | 44 | 28 | 25 |
| Employee termination, asset impairment and other charges | - |  | 80 | 26 | 41 | 63 | 8 | 11 | 23 | 25 | 36 | 9 | 53 | 10 | 104 | 56 |
| Charges related to arbitration award | - | - |  | - |  | - | 681 | 13 | 13 | 13 | 13 | 14 | 1 | - | - | - |
| Acquisition-related adjustments | 14 | 125 |  | - |  | - | 7 | 13 | - | - |  | - | - | 3 | - | - |
| Charges and Insurance Recoveries Related to Flooding, Net | 199 | 15 |  | - |  | - |  | (65) | - | - | - | - | (37) | - | - | - |
| Other |  |  |  | - | $\square$ | 11 |  | - | 15 | 7 | 32 | 12 | 39 | - | 4 | 2 |
| Tax Impact | - | (16) | (4) | - | 88 |  |  |  |  |  |  |  |  | - |  |  |
| Non-GAAP Net Income | \$358 | \$619 | \$872 | \$594 | \$513 | \$514 | \$477 | \$514 | \$532 | \$470 | \$445 | \$504 | \$539 | \$441 | \$356 | \$366 |
| EPS | \$0.61 | \$1.96 | \$2.87 | \$2.06 | \$1.36 | \$1.60 | \$(1.12) | \$2.05 | \$1.77 | \$1.55 | \$1.32 | \$1.76 | \$1.84 | \$1.63 | \$0.94 | \$1.21 |
| Non-GAAP EPS | \$1.51 | \$2.52 | \$3.35 | \$2.36 | \$2.09 | \$2.10 | \$1.96 | \$2.12 | \$2.19 | \$1.94 | \$1.85 | \$2.10 | \$2.26 | \$1.87 | \$1.51 | \$1.56 |
| Diluted Shares Outstanding | 237 | 246 | 260 | 252 | 246 | 245 | 236 | 242 | 243 | 242 | 241 | 240 | 238 | 236 | 235 | 234 |
| Non-GAAP Diluted Shares Outstanding ${ }^{6}$ | 237 | 246 | 260 | 252 | 246 | 245 | 243 | 242 | 243 | 242 | 241 | 240 | 238 | 236 | 235 | 234 |

## Non-GAAP Financial Measures

Economic Profit: Economic profit (EP) is a non-GAAP financial measure defined as net operating profit after taxes less the value of invested capital multiplied by the weighted average cost of capital, where net operating profit after taxes is defined as income from operations minus tax expense and invested capital is defined as the sum of current debt, long-term debt and equity. Management uses $E P$ to evaluate business performance and allocate resources, and it is a component in determining management's incentive compensation. Management believes EP provides additional perspective to investors about financial

| In millions | $\begin{array}{r} \text { Q3 } \\ \text { FY10 } \end{array}$ | Q4 FY10 | FY11 | $\begin{array}{r} \text { Q2 } \\ \text { FY11 } \end{array}$ | Q33 FY11 | FY11 | Q1 FY12 | $\begin{array}{r} \mathrm{Q} 2 \\ \mathrm{FY} 12 \end{array}$ | Q3 FY12 | $\begin{array}{r} \text { Q4 } \\ \text { FY12 } \\ \hline \end{array}$ | Q1 FY13 | $\begin{array}{r} \mathrm{Q} 2 \\ \mathrm{FY} 13 \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY13 } \\ \hline \end{array}$ | Q1 FY14 | FY14 | FY14 | FY14 | Q1 FY15 | FY15 | Q3 FY15 | FY15 | Q1 FY16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of Operating Income (Loss) to |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income (Loss) Income Tax Provision | \$441 (40) | $\begin{array}{r} \$ 293 \\ (27) \end{array}$ | $\$ 211$ (14) | $\begin{array}{r} \$ 240 \\ (14) \end{array}$ | $\begin{gathered} \$ 158 \\ (13) \end{gathered}$ | $\begin{array}{r} \$ 172 \\ (12) \\ \hline \end{array}$ | $\begin{array}{r} \$ 259 \\ (19) \end{array}$ | $\begin{array}{r} \$ 162 \\ (15) \\ \hline \end{array}$ | $\begin{gathered} \$ 542 \\ (55) \end{gathered}$ | $\begin{array}{r} \$ 808 \\ (56) \end{array}$ | $\begin{gathered} \$ 592 \\ (59) \end{gathered}$ | $\begin{aligned} & \$ 478 \\ & (133) \end{aligned}$ | $\begin{gathered} \$ 417 \\ (15) \end{gathered}$ | $\begin{array}{r} \$(221) \\ (35) \end{array}$ | $\begin{aligned} & \$ 542 \\ & (37) \end{aligned}$ | $\begin{gathered} \$ 478 \\ (37) \\ \hline \end{gathered}$ | $\begin{gathered} \$ 419 \\ (31) \end{gathered}$ | $\begin{gathered} \$ 352 \\ (30) \end{gathered}$ | $\begin{array}{r} \$ 469 \\ (37) \end{array}$ | $\begin{array}{r} \$ 466 \\ (20) \\ \hline \end{array}$ | $\begin{gathered} \$ 421 \\ (2) \end{gathered}$ | $\begin{array}{r} \$ 255 \\ (27) \end{array}$ | $\begin{gathered} \$ 322 \\ (31) \end{gathered}$ |
| Net Operating Profit After Taxes R4Q Net Operating Profit After Taxes | 401 1,320 | $\begin{array}{r}266 \\ 1,388 \\ \hline\end{array}$ | 197 1,295 | 226 1,090 | 145 834 | 160 728 | 240 771 | 147 692 | 487 1,034 | 752 1,626 | 533 1,919 | 345 2,117 | 402 2,032 | $\underset{1,024}{(256)}$ | 505 996 | 441 1,092 | $\begin{array}{r} 388 \\ 1,078 \end{array}$ | $\begin{array}{r}322 \\ 1,656 \\ \hline\end{array}$ | $\begin{array}{r} 432 \\ 1,583 \end{array}$ | 446 1,588 | $\begin{array}{r} 393 \\ 1,593 \end{array}$ | 228 1,499 | 291 1,358 |
| Invested Capital $\times$ WACC | (534) | (562) | (581) | (606) | (621) | (636) | (658) | (677) | $(1,117)$ | $(1,084)$ | $(1,118)$ | $(1,141)$ | $(1,148)$ | $(1,083)$ | $(1,172)$ | $(1,201)$ | $(1,236)$ | $(1,241)$ | $(1,251)$ | $(1,260)$ | $(1,273)$ | $(1,296)$ | $(1,306)$ |
| R4Q Economic Profit | \$786 | \$826 | \$714 | \$484 | \$213 | \$92 | \$113 | \$15 | \$(83) | \$542 | \$801 | \$976 | \$884 | \$(59) | \$(176) | \$(109) | \$(158) | \$415 | \$332 | \$328 | \$320 | \$203 | \$52 |

## Formulas <br> Share = Units (HDD) / TAM <br> ASP = Revenue / Units (HDD)

Free Cash Flow = Cash Flow from Operations - Capital Expenditures
EBITDA $=$ Net Income (Loss) + Interest + Income Tax Expense + Depreciation and Amortization
Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)
Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)
Days Payables Outstanding (DPO) = Accounts Payable / (Cost of Revenue / 91 days)
Cash Conversion Cycle = DSO + DIO - DPO
Inventory Turns = 364 days / DIO
R4Q Economic Profit = R4Q Net Operating Profit After Taxes - (Invested Capital $\times$ WACC

- Invested Capital = Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity
- $\quad$ WACC $^{7}=11 \%$

R4Q ROIC = R4Q (Net Income (Loss) + Interest Expense) / R4Q Average (Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity)

## Footnotes

. ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates
Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media.
3. Worldwide Headcount excludes temporary and contracted employees.
4. Consumer Electronics includes gaming
5. PC includes shipments to distributors, second/third tier external HDD manufacturers, and white box manufacturers.
 7. WACC of $11 \%$ is an internal assumption.
8. Q2 FY12 includes charges related to the flooding. Q4 FY13 includes charges related to the arbitration award.
9. TAM is preliminary and based on internal information
D. Certain FY14 prior quarter amounts have been reclassified from gross profit, R\&D and SG\&A to the other charges line within operating expenses to conform to the annual presentation of FY14 in Part II, Item 8 , Note 18 in the Notes to Q1 FY15 cash corm 10-K.

1. QFPC
. Guidance ond
guidance is $\$ 593$ million and GAAP EPS guidance is betw basis and excludes amortization of intangibles related to acquisions of materially, including those listed in our Form 10-K filed with the SEC on August 21, 2015. We undertake no obligation to update our forward-looking guidance.
