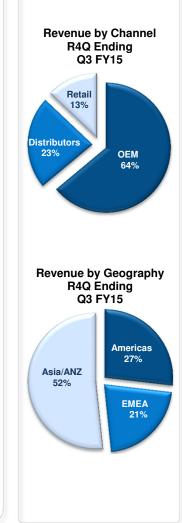
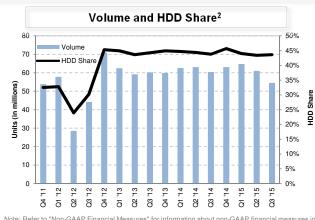
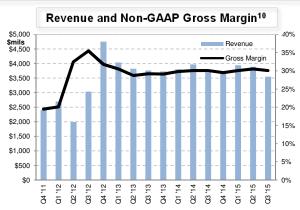
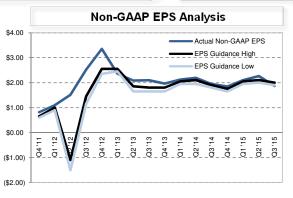
Amounts in millions, except per share	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4 FY	15 <sup>13</sup>
amounts, ASP, percentages	FY11	FY12	FY12	FY12	FY12	FY13	FY13	FY13	FY13	FY14	FY14	FY14	FY14	FY15	FY15	FY15 <sup>9</sup>	Low	High
TAM	165.8	176.3	119.1	146.4	156.7	139.1	135.8	135.9	133.3	140.2	142.2	138.1	138.0	147.3	140.8	125.0		
HDD Share	32.5%	32.8%	23.9%	30.2%	45.3%	44.9%	43.6%	44.3%	44.9%	44.7%	44.4%	43.8%	45.7%	44.0%	43.4%	43.6%		
Units (HDD) <sup>2</sup>	53.8	57.8	28.5	44.2	71.0	62.5	59.2	60.2	59.9	62.6	63.1	60.4	63.1	64.7	61.0	54.5		
ASP (HDD)	\$44	\$46	\$69	\$68	\$65	\$62	\$62	\$61	\$60	\$58	\$60	\$58	\$56	\$58	\$60	\$61		
Revenue	\$2,403	\$2,694	\$1,995	\$3,035	\$4,754	\$4,035	\$3,824	\$3,764	\$3,728	\$3,804	\$3,972	\$3,703	\$3,651	\$3,943	\$3,888	\$3,550	\$3,300	\$3,400
Gross Profit	\$469	\$541	\$648	\$977	\$1,472	\$1,193	\$1,059	\$1,061	\$1,050	\$1,099	\$1,156	\$1,076	\$1,029	\$1,149	\$1,110	\$1,032		
Gross Margin	19.5%	20.1%	32.5%	32.2%	31.0%	29.6%	27.7%	28.2%	28.2%	28.9%	29.1%	29.1%	28.2%	29.1%	28.5%	29.1%		
R&D	\$188	\$193	\$191	\$265	\$406	\$396	\$378	\$396	\$402	\$401	\$416	\$418	\$426	\$437	\$426	\$402		
SG&A Other	77 32	71 18	85 210	122 48	178 80	179 26	162 41	185 63	180 689	132 24	226 36	201 38	202 49	220 23	164 54	199 10		
Total Operating Expenses	\$297	\$282	\$486	\$435	\$664	\$601	\$581	\$644	\$1,271	\$557	\$678	\$657	\$677	\$680	\$644	\$611		
Operating Income (Loss)	\$172	\$259	\$162 \$445	\$542	\$808	\$592	\$478	\$417	\$(221)	\$542	\$478	\$419 \$275	\$352	\$469	\$466	\$421		
Net Income (Loss) EPS	\$158 \$0.67	\$239 \$1.01	\$145 \$0.61	\$483 \$1.96	\$745 \$2.87	\$519 \$2.06	\$335 \$1.36	\$391 \$1.60	\$(265) \$(1.12)	\$495 \$2.05	\$430 \$1.77	\$375 \$1.55	\$317 \$1.32	\$423 \$1.76	\$438 \$1.84	\$384 \$1.63		
Diluted Shares Outstanding	237	237	237	246	\$2.67 260	\$2.06 252	246	245	236	\$2.05 242	243	242	241	240	238	236		
Diluted Shares Odistanding	237	231	231	246	260	252	246	245	236	242	243	242	241	240	230	236		
Non-GAAP Results Gross Profit <sup>10</sup>	\$469	\$541	\$648	\$1,077	\$1.511	\$1.231	\$1.097	\$1.099	\$1.085	\$1,135	\$1,196	\$1.115	\$1.078	\$1,188	\$1.187	\$1.069		
Gross Margin <sup>10</sup>	19.5%	20.1%	32.5%	35.5%	31.8%	30.5%	28.7%	29.2%	29.1%	29.8%	30.1%	30.1%	29.5%	30.1%	30.5%	30.1%	27.0%	32.0%
Operating Expenses 10	\$262			\$ 383	\$ 572	\$ 564	\$ 529	\$ 559	\$ 564	\$ 574	\$ 616	\$ 605	\$ 598	\$ 638		\$ 591	\$59	
Net Income	\$193	\$260	\$358	\$619	\$872	\$594	\$513	\$514	\$477	\$514	\$532	\$470	\$445	\$504	\$539	\$441	<b>400</b>	
EPS <sup>6</sup>	\$0.81	\$1.10	\$1.51	\$2.52	\$3.35	\$2.36	\$2.09	\$2.10	\$1.96	\$2.12	\$2.19	\$1.94	\$1.85	\$2.10	\$2.26	\$1.87	\$1.50	\$1.60
	*	*	*	,		,	,	*=	,	,	,	*****	,	,	,	*****	*****	*
Revenue By Channel OEM	55%	53%	59%	64%	69%	63%	61%	60%	66%	64%	62%	62%	65%	63%	63%	64%		
Distributors	29%	29%	25%	28%	21%	24%	24%	26%	23%	24%	24%	25%	23%	24%	23%	23%		
Retail	16%	18%	16%	8%	10%	13%	15%	14%	11%	12%	14%	13%	12%	13%	14%	13%		
Revenue by Geography Americas	20%	19%	22%	21%	27%	23%	27%	27%	28%	26%	25%	25%	24%	27%	27%	29%		
EMEA	20%	22%	21%	18%	18%	18%	23%	22%	19%	20%	23%	21%	20%	21%	24%	21%		
Asia/ANZ	60%	59%	57%	61%	55%	59%	50%	51%	53%	54%	52%	54%	56%	52%	49%	50%		
Top 10 Customers Revenue Enterprise SSD Revenue	53% \$ -	49% \$ -	51% \$ -	53% \$11	53% \$54	44% \$70	45% \$89	45% \$92	48% \$104	48% \$106	42% \$155	44% \$134	45% \$113	45% \$156	44% \$187	43% \$224		
Non-PC Revenue <sup>12</sup>	φ- 35%	φ- 36%	پ - 34%	31%	45%	46%	51%	51%	52%	53%	54%	53%	54%	55%	58%	60%		
Sitereille	2370	2270	2.70	2.70		.270	2.70	2.70	-270	2270	2.70	2270	2.70	2270	2270			
PC Units <sup>5</sup> Notebook	16.867	19.622	9.814	18.067	32.773	25.887	21.300	21.547	23.989	22.912	22.662	21.814	22.899	23.396	21.178	18.785		
Desktop	22.348	21.588	11.391	15.975	21.211	16.819	17.717	18.383	16.185	17.307	16.825	16.635	16.182	16.320	15.375	13.523		
Non-PC Units Consumer Electronics <sup>4</sup>	6.459	7.188	2.352	3.643	4.155	8.019	6.452	6.517	6.544	8.474	8.794	8.573	10.906	10.485	9.295	8.610		
Branded	5.672	7.060	3.191	2.926	4.986	5.767	7.139	6.517	5.281	6.146	7.018	6.272	6.012	6.780	7.156	6.090		
Enterprise	2.463	2.369	1.724	3.616	7.913	5.988	6.633	7.211	7.897	7.771	7.783	7.129	7.098	7.763	8.041	7.519		
Total HDD	53.809	57.827	28.472	44.227	71.038	62.480	59.241	60.175	59.896	62.610	63.082	60.423	63.097	64.744	61.045	54.527		
Average GB Shipped	608	634	578	581	668	708	804	805	797	811	874	888	875	1,002	1,087	1,123		
EB Shipped	32.7	36.7	16.5	25.7	47.4	44.3	47.6	48.4	47.7	50.8	55.1	53.6	55.2	64.9	66.4	61.3		
R4Q EB Shipped	117.8	128.5	114.6	111.5	126.3	133.9	165.1	187.8	188.0	194.5	202.0	207.2	214.7	228.8	240.1	247.8		









Note: Refer to "Non-GAAP Financial Measures" for information about non-GAAP financial measures included in this quarterly fact sheet.

	t, cash flows, earnings, dividends	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
and share rep	urchase amounts in millions	FY11	FY12 \$3.675	FY12	FY12	FY12	FY13	FY13	FY13	FY13	FY14	FY14	FY14	FY14	FY15	FY15 \$4.902	FY15
	Cash and Cash Equivalents Available-for-Sale (AFS) Securities	\$3,490	\$3,675	\$3,924	\$3,377	\$3,208	\$3,537	\$3,816	\$4,060	\$4,309	\$4,869	\$4,655	\$4,569 470	\$4,804 499	\$5,159 454	\$4,902 465	\$4,812 523
	Debt	(294)	(263)	(231)	(2,743)	(2,185)	(2,128)	(2,128)	(2,013)	(1,955)	(2,398)	(2,340)	(2,469)	(2,438)	(2,406)	(2,375)	(2,344)
Net Cash,	Cash Equivalents & AFS Securities	\$3,196	\$3,412	\$3,693	\$634	\$1,023	\$1,409	\$1,688	\$2,047	\$2,354	\$2,471	\$2,315	\$2,570	\$2,865	\$3,207	\$2,992	\$2,991
	Cash Flow From Operations	\$447	\$352	\$378	\$1,208	\$1,128	\$936	\$772	\$727	\$684	\$680	\$727	\$697	\$713	\$827	\$243	\$684
	Free Cash Flow	\$294	\$218	\$258	\$1,069	\$804	\$554	\$526	\$539	\$548	\$544	\$557	\$536	\$552	\$667	\$97	\$534
	Capital Expenditures	\$153	\$134	\$120 \$140	\$139 \$188	\$324 \$339	\$382 \$313	\$246	\$188 \$309	\$136 \$302	\$136	\$170	\$161 \$307	\$161 \$308	\$160	\$146 \$290	\$150 \$285
	Depreciation and Amortization EBITDA	\$150 \$322	\$158 \$417	\$140 \$302	\$188 \$730	აააყ \$1,147	\$905	\$309 \$787	\$309 \$726	\$30∠ \$81	\$312 \$854	\$317 \$795	\$307 \$726	\$308 \$660	\$289 \$758	\$290 \$756	\$∠85 \$706
	EBITDA	<b>\$322</b>	\$417	\$3UZ	\$730	\$1,147	\$905	\$101	<b>⊅</b> 7∠6	фот	<b>\$654</b>	\$790	<b>⊅</b> 7∠6	φοου	\$/56	<b>\$756</b>	\$706
	Accounts Receivable, Net	\$1,206	\$1.356	\$747	\$2,377	\$2,364	\$1.951	\$1.732	\$1.700	\$1.793	\$1.791	\$1.959	\$1.802	\$1.989	\$1.915	\$1.880	\$1.696
Inventory	Raw Materials	\$172	\$170	\$191	\$329	\$245	\$237	\$193	\$191	\$167	\$208	\$201	\$204	\$168	\$178	\$154	\$173
•	Work in Process	263	275	185	667	552	559	581	583	575	579	581	519	493	509	510	498
	Finished Goods	142	200	90	286	413	508	430	423	446	457	511	554	565	585	618	651
	Total Inventory	\$577	\$645	\$466	\$1,282	\$1,210	\$1.304	\$1,204	\$1.197	\$1.188	\$1.244	\$1.293	\$1.277	\$1,226	\$1.272	\$1,282	\$1.322
F	Property, Plant and Equipment, Net	\$2,224	\$2,209	\$2,091	\$4,171	\$4,067	\$4,027	\$3,938	\$3,803	\$3,700	\$3,638	\$3,509	\$3,406	\$3,293	\$3,202	\$3,099	\$3,051
	Accounts Payable	\$1,545	\$1,708	\$883	\$2,774	\$2,773	\$2,545	\$2,185	\$2,037	\$1,990	\$2,061	\$2,106	\$1,902	\$1,971	\$2,016	\$2,071	\$2,020
	Days Sales Outstanding <sup>11</sup>	46	46	34	71	45	44	41	41	44	43	45	44	50	48	44	44
	Days Inventory Outstanding <sup>11</sup>	27	27	31	57	34	42	40	40	40	42	42	44	42	45	42	48
	Days Payables Outstanding 11	73	72	60	123	77	82	72	69	67	69	68	65	68	71	68	73
	Cash Conversion Cycle <sup>11</sup>	-	1	5	5	2	4	9	12	17	16	19	23	24	22	18	19
	Inventory Turns <sup>11</sup>	13	13	12	6	11	9	9	9	9	9	9	8	9	8	9	8
	Dividends Paid	\$-	\$-	\$ -	•	•	•	6404	•	<b>#C</b> 0	<b>6</b> E0	¢E0	674	¢70	604	604	<b>*02</b>
	Shares Repurchased	<b>p</b> -	<b>\$</b> -	<b>\$</b> -	\$ -	\$ - 16.4	\$ - 5.2	\$121 4.2	\$ - 5.2	\$60 4.4	\$59 2.3	\$59 2.0	\$71 2.8	\$70 3.2	\$94 2.2	\$94 3.2	\$93 2.2
	Shares Repurchased Shares Repurchased	\$-	\$-	\$ -	\$-	\$604	\$218	\$146	\$243	\$235	\$150	\$150	\$244	\$272	\$2.2	\$309	\$240
	Remaining Amount Authorized	ֆ- \$416	φ- \$416	φ- \$416	ֆ- \$416	\$1,312	\$2.594	\$146 \$2.448	\$2.205	\$235 \$1,970	\$1.820	\$1.670	\$244 \$1.426	\$1,154	\$223 \$931	\$622	\$2,382
	Remaining Amount Authorized	Ψ <del>4</del> 10	410	Ψ+10	Ψ410	21،314	Ψ2,094	Ψ2,440	Ψ2,200	Ψ1,970	Ψ1,020	Ψ1,670	Ψ1,420	Ψ1,104	Ψ331	Ψ022	Ψ2,302
	R4Q Economic Profit <sup>8</sup>	\$92	\$113	\$15	\$(83)	\$542	\$801	\$976	\$884	\$(59)	\$(176)	\$(109)	\$(158)	\$415	\$332	\$328	\$320
	R4Q ROIC <sup>8</sup>	13.2%	13.6%	11.9%	14.8%	20.4%	21.3%	21.0%	20.0%	10.1%	9.7%	10.5%	10.2%	15.1%	14.2%	14.1%	14.1%
	R4Q ROA <sup>8</sup>	9.2%	9.5%	8.5%	10.5%	14.3%	14.9%	14.7%	14.2%	7.0%	6.7%	7.2%	7.0%	10.6%	10.0%	10.1%	10.2%
	Worldwide Headcount <sup>3</sup>	65,431	67,799	67,121	106,604	103,111	96,002	93,820	87,565	85,777	87,586	87,976	84,556	84,072	83,277	83,993	80,767

# **Business Model** (Non-GAAP)

Gross Margin\* 27%-32%

Operating Expense\* 10%-12%

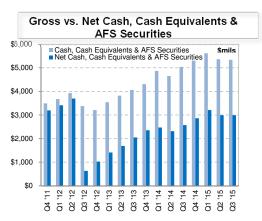
Operating Income\* 15%-22%

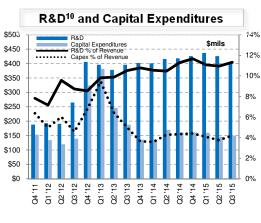
Tax 7%-10% of Income Before Tax

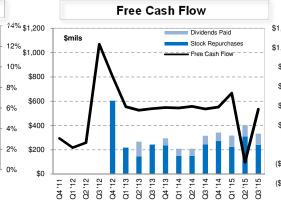
Capital Expenditures\* 5%-7%

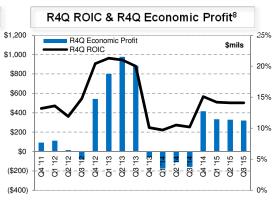
Conversion Cycle 4-8 Days

\*Percent of Revenue









Note: Refer to "Non-GAAP Financial Measures" for information about non-GAAP financial measures included in this quarterly fact sheet.

# **Non-GAAP Financial Measures**

Free Cash Flow: Free cash flow is a non-GAAP financial measure defined as cash flows from operations less capital expenditures. We consider free cash flow to be useful as an indicator of our overall liquidity, as the amount of free cash flow generated in any period is representative of cash that is available for strategic opportunities including, among others, investing in the Company's business, making strategic acquisitions, strengthening the balance sheet, repaying debt, paying dividends and repurchasing stock. We also believe that free cash flow is one of several benchmarks used by investors for comparison of our liquidity with other companies in our industry, although our measure of free cash flow may not be directly comparable to similar measures reported by other companies. Free cash flow should not be construed as an alternative to cash flows from operations or other cash flow measurements determined in accordance with GAAP.

**EBITDA**: EBITDA is a non-GAAP financial measure defined as net income before interest, income tax expense, depreciation and amortization. We include information concerning EBITDA because we believe it is a useful measure to evaluate our operating performance. As a measure of our operating performance, we believe EBITDA provides a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies. While EBITDA is a relevant and widely used measure of operating performance, it does not represent net income as defined by GAAP and it should not be considered as an alternative to that measure in evaluating operating performance.

Non-GAAP Gross Margin and Non-GAAP Gross Profit: Non-GAAP gross margin is a non-GAAP measure defined as non-GAAP gross profit divided by revenue. Non-GAAP gross profit is a non-GAAP measure defined as gross profit before any charges to cost of goods sold that are unusual, non-recurring, or may not be indicative of ongoing operations. Because we believe some charges may not be indicative of ongoing operations, we believe that non-GAAP gross profit is a useful measure to investors as an alternative method for measuring our operating performance and comparing it against prior periods' performance.

Non-GAAP Operating Expenses: Non-GAAP operating expenses is a non-GAAP measure defined as operating expenses before any charges that are unusual, non-recurring, or may not be indicative of ongoing operations. Because we believe some charges may not be indicative of ongoing operations, we believe that non-GAAP operating expenses is a useful measure to investors as an alternative method for measuring our expense management and comparing it against prior periods' performance.

Non-GAAP Net Income and Non-GAAP EPS: Non-GAAP net income and non-GAAP EPS are non-GAAP measures defined as net income and EPS, respectively, before any charges that are unusual, non-recurring, or may not be indicative of ongoing operations, or any tax impact related to those charges. Because we believe some charges may not be indicative of ongoing operations, we believe that non-GAAP net income and non-GAAP EPS are useful measures to investors as an alternative method for measuring our earnings performance and comparing it against prior periods' performance.

	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
In millions, except gross margin and per share amounts	FY11	FY12	FY12	FY12	FY12	FY13	FY13	FY13	FY13	FY14	FY14	FY14	FY14	FY15	FY15	FY15
Reconciliation of Cash Flows from Operations to Free Cash Flow																
Cash Flows from Operations	\$447	\$352	\$378	\$1,208	\$1,128	\$936	\$772	\$727	\$684	\$680	\$727 (170)	\$697	\$713	\$827	\$243	\$684
Capital Expenditures	(153)	(134)	(120)	(139)	(324)	(382)	(246)	(188)	(136)	(136)		(161)	(161)	(160)	(146)	(150)
Free Cash Flow	\$294	\$218	\$258	\$1,069	\$804	\$554	\$526	\$539	\$548	\$544	\$557	\$536	\$552	\$667	\$97	\$534
Reconciliation of Net Income to EBITDA																
Net Income (Loss)	\$158	\$239	\$145	\$483	\$745	\$519	\$335	\$391	\$(265)	\$495	\$430	\$375	\$317	\$423	\$438	\$384
Interest	2	1	2	4	7	14	10	11	9	10	11	13	5	9	8	9
Income Tax Expense Depreciation and Amortization	12 150	19 158	15 140	55 188	56 339	59 313	133 309	15 309	35 302	37 312	37 317	31 307	30 308	37 289	20 290	28 285
EBITDA	\$322	\$417	\$302	\$730	\$1,147	\$905	\$787	\$726	\$81	\$854	\$795	\$726	\$660	\$758	\$756	\$706
Reconciliation of Gross Margin to Non-GAAP Gross Margin &																
Gross Profit to Non-GAAP Gross Profit																
Gross Profit to Noti-GAAP Gross Profit 10	\$469	\$541	\$648	\$977	\$1,472	\$1,193	\$1.059	\$1.061	\$1.050	\$1.099	\$1,156	\$1.076	\$1.029	\$1,149	\$1.110	\$1.032
Acquisition-Related Fair Value Adjustments	3409	3041	3040	3977 91	J1,4/2	31,193	31,059	31,001	<b>3</b> 1,050	<b>3</b> 1,099	<b>3</b> 1,156	31,076	31,029	31,149	31,110	\$1,032
Other	-	_	_		- [	_	_	_	_		-	-	10	_	39	_
Amortization of Intangibles	-	-	-	9	39	38	38	38	35	36	40	39	39	39	38	37
Non-GAAP Gross Profit <sup>10</sup>	\$469	\$541	\$648	\$1.077	\$1.511	\$1,231	\$1.097	\$1.099	\$1.085	\$1,135	\$1,196	\$1,115	\$1.078	\$1,188	\$1,187	\$1.069
Revenue	\$2,403	\$2,694	\$1,995	\$3,035	\$4,754	\$4,035	\$3.824	\$3,764	\$3,728	\$3,804	\$3.972	\$3,703	\$3,651	\$3,943	\$3,888	\$3,550
Gross Margin <sup>10</sup>	19.5%	20.1%	32.5%	32.2%	31.0%	29.6%	27.7%	28.2%	28.2%	28.9%	29.1%	29.1%	28.2%	29.1%	28.5%	29.1%
Non-GAAP Gross Margin <sup>10</sup>	19.5%	20.1%	32.5%	35.5%	31.8%	30.5%	28.7%	29.2%	29.1%	29.8%	30.1%	30.1%	29.5%	30.1%	30.5%	30.1%
Reconciliation of Operating Expenses to Non-GAAP																
Operating Expenses																
Total Operating Expenses	\$297	\$282	\$486	\$435	\$664	\$601	\$581	\$644	\$1,271	\$557	\$678	\$657	\$677	\$680	\$644	\$611
Less:																
Acquisition-Related Expense	(10)	(14)	(14)	(34)	-	-	-	-	(7)	(13)	-	-	-	-	-	(3)
Litigation	(25)	(7)	-	-	-	-	-	-	(681)	(13)	(25)	(13)	(13)	(26)	(1)	-
Charges and Insurance Recoveries Related to Flooding, Net	-	-	(199)	(15)	-	-	•	-		65	-	-			37	
Amortization of Intangibles	-	-	-	(3)	(12)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(8)	(7)	(7)	(7)
Restructuring and other			<u> </u>		(80)	(26)	(41)	(74)	(8)	(11)	(26)	(28)	(58)	(9)	(53)	(10)
Non-GAAP Operating Expenses	262	261	273	383	572	564	529	559	564	574	616	605	598	638	620	591
- 11.0 FM / 12.0																
Reconciliation of Net Income (Loss) to Non-GAAP Net Income		****	****	* ***			****	***	<b>*</b> / <b>*</b>			***			****	***
Net Income (Loss)	\$158	\$239	\$145	\$483	\$745	\$519	\$335	\$391	\$(265)	\$495	\$430	\$375	\$317	\$423	\$438	\$384
Acquisition-Related Expense	10	14	14	34	-	-	-	-	7	13	-	-	-	-	-	3
Litigation	25	7	-		-	-	-	-	681	13	25	13	13	26	23	-
Charges and Insurance Recoveries Related to Flooding, Net	-	-	199	15	-	-	-	-	-	(65)	-	-	-	-	(37)	-
Acquisition-Related Fair Value Adjustments	-	-	-	91	-	-	-	-	-	-	-	-	-	-	-	
Amortization of Intangibles	-	-	-	12	51	49	49	49	46	47	51	50	47	46	45	44
Restructuring and other	-	-	-	-	80	26	41	74	8	11	26	28 4	68	9	70	10
Write-off of debt issuance costs Tax Impact	-	-	-	(16)	(4)		88	-	-		- :	4	-	-	-	-
•																
Non-GAAP Net Income	\$193	\$260	\$358	\$619 \$4.00	\$872	\$594	\$513	\$514	\$477	\$514	\$532	\$470	\$445	\$504	\$539	\$441
EPS No. CAAR FEE	\$0.67	\$1.01	\$0.61	\$1.96	\$2.87	\$2.06	\$1.36	\$1.60	\$(1.12)	\$2.05	\$1.77	\$1.55	\$1.32	\$1.76	\$1.84	\$1.63
Non-GAAP EPS	\$0.81	\$1.10	\$1.51	\$2.52	\$3.35	\$2.36	\$2.09	\$2.10	\$1.96	\$2.12	\$2.19	\$1.94	\$1.85	\$2.10	\$2.26	\$1.87
Diluted Shares Outstanding	237 237	237	237	246	260 260	252	246	245	236	242	243	242	241	240	238	236
Non-GAAP Diluted Shares Outstanding <sup>6</sup>	23/	237	237	246	260	252	246	245	243	242	243	242	241	240	238	236

## Non-GAAP Financial Measures

Economic Profit: Economic profit (EP) is a non-GAAP financial measure defined as net operating profit after taxes less the value of invested capital multiplied by the weighted average cost of capital, where net operating profit after taxes is defined as income from operations minus tax expense and invested capital is defined as the sum of current debt, long-term debt and equity. Management uses EP to evaluate business performance and allocate resources, and it is a component in determining management's incentive compensation. Management believes EP provides additional perspective to investors about financial returns generated by the business and represents profit generated over and above the cost of capital used by the business to generate that profit.

	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
In millions	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12	FY13	FY13	FY13	FY13	FY14	FY14	FY14	FY14	FY15	FY15	FY15
Reconciliation of Operating Income (Loss) to																						
R4Q Economic Profit																						
Operating Income (Loss)	\$473	\$441	\$293	\$211	\$240	\$158	\$172	\$259	\$162	\$542	\$808	\$592	\$478	\$417	\$(221)	\$542	\$478	\$419	\$352	\$469	\$466	\$421
Income Tax Provision	(42)	(40)	(27)	(14)	(14)	(13)	(12)	(19)	(15)	(55)	(56)	(59)	(133)	(15)	(35)	(37)	(37)	(31)	(30)	(37)	(20)	(28)
Net Operating Profit After Taxes	431	401	266	197	226	145	160	240	147	487	752	533	345	402	(256)	505	441	388	322	432	446	393
R4Q Net Operating Profit After Taxes	972	1,320	1,388	1,295	1,090	834	728	771	692	1,034	1,626	1,919	2,117	2,032	1,024	996	1,092	1,078	1,656	1,583	1,588	1,593
Invested Capital x WACC	(488)	(534)	(562)	(581)	(606)	(621)	(636)	(658)	(677)	(1,117)	(1,084)	(1,118)	(1,141)	(1,148)	(1,083)	(1,172)	(1,201)	(1,236)	(1,241)	(1,251)	(1,260)	(1,273)
R4Q Economic Profit	\$484	\$786	\$826	\$714	\$484	\$213	\$92	\$113	\$15	\$(83)	\$542	\$801	\$976	\$884	\$(59)	\$(176)	\$(109)	\$(158)	\$415	\$332	\$328	\$320

#### **Formulas**

Share = Units (HDD) / TAM

ASP = Revenue / Units (HDD)

Free Cash Flow = Cash Flow from Operations - Capital Expenditures

EBITDA = Net Income (Loss) + Interest + Income Tax Expense + Depreciation and Amortization

Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)

Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)

Days Payables Outstanding (DPO) = Accounts Payable / (Cost of Revenue / 91 days)

Cash Conversion Cycle = DSO + DIO - DPO

Inventory Turns = 364 days / DIO

R4Q Economic Profit = R4Q Net Operating Profit After Taxes – (Invested Capital x WACC)

- Invested Capital = Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity
- WACC<sup>7</sup> = 11%

R4Q ROIC = R4Q (Net Income (Loss) + Interest Expense) / R4Q Average (Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity)

### **Footnotes**

- 1. ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates.
- 2. Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media.
- 3. Worldwide Headcount excludes temporary and contracted employees.
- 4. Consumer Electronics includes gaming.
- 5. PC includes shipments to distributors, second/third tier external HDD manufacturers, and white box manufacturers.
- Q4 FY13 non-GAAP EPS is calculated using the same number of shares used for Q4 FY13 GAAP EPS plus 7 million dilutive shares. Dilutive shares are not included in the Q4 FY13 GAAP EPS calculation as Q4 FY13 resulted in a net loss.
- 7. WACC of 11% is an internal assumption.
- 8. Q2 FY12 includes charges related to the flooding. Q4 FY13 includes charges related to the arbitration award.
- 9. TAM is preliminary and based on internal information.
- 10. Certain FY14 prior quarter amounts have been reclassified from gross profit, R&D and SG&A to the other charges line within operating expenses to conform to the annual presentation of FY14 in Part II, Item 8, Note18 in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K.
- 11. Q1 FY15 cash conversion cycle calculated using 98 days due to a 14 week quarter. Q1 FY15 inventory turns calculated using 371 days due to a 53 week year.
- 12. Non-PC revenue percentage includes consumer electronics, enterprise applications, branded products, and SSD.
- 13. Guidance is presented on a non-GAAP basis and excludes acquisition-related expenses, including amortization of intangibles. Because the full extent of these expenses and proceeds are not known at this time, we are unable to provide information about, or a reconciliation to, the most directly comparable GAAP financial measures. The impact of these excluded items may cause the estimatednon-GAAP financial measures to differ materially.