# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): April 24, 2013

## Western Digital Corporation

(Exact Name of Registrant as Specified in its Charter)

001-08703
33-0956711
(Commission
File Number)
(I.R.S. Employer Identification No.)

Delaware
(State or Other Jurisdiction of Incorporation or Organization)

3355 Michelson Drive, Suite 100
Irvine, California
92612
(Address of Principal Executive Offices)
(Zip Code)
(949) 672-7000
(Registrant's Telephone Number, Including Area Code)

## Not applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 240.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition.

On April 24, 2013, Western Digital Corporation ("Western Digital") announced financial results for the third fiscal quarter ended March 29, 2013. A copy of the press release making this announcement is attached hereto as Exhibit 99.1 and is incorporated herein by reference. A copy of Western Digital's Quarterly Fact Sheet for the third quarter ended March 29, 2013 is attached hereto as Exhibit 99.2 and is incorporated herein by reference.

In Western Digital's press release attached as Exhibit 99.1 hereto, Western Digital reports certain financial information, including net income and earnings per share on both a GAAP and a non-GAAP basis for the third fiscal quarter ended March 29, 2013. These non-GAAP measures exclude amortization of intangibles related to the HGST acquisition and certain employee termination benefits and other unrelated charges. Because management believes these expenses may not be indicative of ongoing operations, management believes that the non-GAAP measures presented in the press release are useful to investors as an alternative method for measuring Western Digital's operating performance and comparing it against prior periods' performance.

In accordance with General Instruction B. 2 of Form 8-K, the information in this Item 2.02, including Exhibit 99.1 and Exhibit 99.2, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended (the "Securities Act"), or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits
99.1 Press Release issued by Western Digital Corporation on April 24, 2013 announcing financial results for the third fiscal quarter ended March $29,2013$.
99.2 Third Quarter Fiscal Year 2013 Western Digital Corporation Quarterly Fact Sheet.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# Western Digital Corporation 

(Registrant)

Date: April 24, 2013
By:
/s/ Michael C. Ray
Michael C. Ray
Senior Vice President, General Counsel and Secretary

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## FOR IMMEDIATE RELEASE:

## WESTERN DIGITAL ${ }^{\circledR}$ ANNOUNCES Q3 REVENUE OF \$3.8 BILLION AND NON-GAAP NET INCOME OF \$514 MILLION, OR \$2.10 PER SHARE ${ }^{1}$

IRVINE, Calif. - Apr. 24, 2013 — Western Digital ${ }^{\circledR}$ Corp. (NASDAQ: WDC) today reported revenue of $\$ 3.8$ billion, hard-drive shipments of 60.2 million and net income of $\$ 391$ million, or $\$ 1.60$ per share for its third fiscal quarter ended Mar. 29, 2013. On a non-GAAP basis, net income was $\$ 514$ million or $\$ 2.10$ per share. ${ }^{1}$ In the year-ago quarter, the company reported revenue of $\$ 3.0$ billion, net income of $\$ 483$ million, or $\$ 1.96$ per share, and shipped 44.2 million hard drives. Non-GAAP net income in the year-ago quarter was $\$ 619$ million, or $\$ 2.52$ per share. ${ }^{2}$

The company generated $\$ 727$ million in cash from operations during the March quarter, ending with total cash and cash equivalents of $\$ 4.1$ billion. During the quarter, the company utilized $\$ 243$ million to buy back 5.2 million shares of common stock. On Feb. 14, the company declared a $\$ 0.25$ per common share dividend, which was paid on Apr. 15.
"Strong execution by our HGST and WD subsidiaries drove outstanding results in the March quarter as we continue to capitalize on the secular growth of digital data," said Steve Milligan, president and chief executive officer. "Overall industry demand was in line with our expectations. In our business, we saw strength in enterprise, stable performance in client and consumer electronics, and some anticipated seasonal softness in Branded Products."

The investment community conference call to discuss these results will be broadcast live over the Internet today at 2 p.m. Pacific/5 p.m. Eastern. The live and archived conference call webcast can be accessed online at investor.wdc.com. The telephone replay number is 800-685-1235 in the U.S. or $+1-203-369-3419$ for international callers.

## About Western Digital

Western Digital Corp. (NASDAQ: WDC), Irvine, Calif., is a global provider of products and services that empower people to create, manage, experience and preserve digital content. Its subsidiaries design and manufacture storage devices, networking equipment and home entertainment products under the WD ${ }^{\circledR}$, HGST and G-Technology brands. Visit the Investor section of the company's website (www.westerndigital.com) to access a variety of financial and investor information.

This press release contains a forward-looking statement within the meaning of the Private Securities Litigation Reform Act of 1995 concerning the growth of digital data. This forward-looking statement is based on management's current expectations and is subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statement, including the impact of continued uncertainty and volatility in global economic conditions; supply and demand conditions in the hard drive industry; uncertainties concerning the availability and cost of commodity materials and specialized product components; actions by competitors; unexpected advances in competing technologies; uncertainties related to the development and introduction of products based on new technologies and expansion into new data storage markets; business conditions and growth in the various hard drive markets; pricing trends and fluctuations in average selling prices; and other risks and uncertainties listed in the company's filings with the Securities and Exchange Commission (the "SEC"), including the company's recent Form 10-Q filed with the SEC on Feb. 1, 2013, to which your attention is directed. Readers are cautioned not to place undue reliance on this forward-looking statement, which speaks only as of the date hereof, and the company undertakes no obligation to update this forward-looking statement to reflect subsequent events or circumstances.

Western Digital, WD and the WD logo are registered trademarks in the U.S. and other countries. Other marks may be mentioned herein that belong to other companies.

Non-GAAP net income for the third quarter fiscal 2013 consists of GAAP net income of $\$ 391$ million plus $\$ 49$ million of amortization of intangibles related to the acquisition of HGST and $\$ 74$ million related to employee termination benefits and other unrelated charges. Non-GAAP earnings per share of $\$ 2.10$ for the third quarter is calculated by using the same 245 million diluted shares as is used for GAAP earnings per share. The tax effect of the aforementioned items was not material.
${ }^{2}$ Non-GAAP net income for the third quarter fiscal 2012 consists of GAAP net income of $\$ 483$ million plus $\$ 103$ million for costs recognized upon the sale of inventory that was written-up to fair value and amortization of intangibles related to the acquisition of HGST, $\$ 34$ million of acquisition-related expenses and $\$ 15$ million for charges and expenses related to the flooding net of recoveries, less $\$ 16$ million of tax effects related to the aforementioned items. NonGAAP earnings per share of $\$ 2.52$ for the third quarter is calculated by using the same 246 million diluted shares as is used for GAAP earnings per share.

## WESTERN DIGITAL CORPORATION

## CONDENSED CONSOLIDATED BALANCE SHEETS

(in millions; unaudited)


## WESTERN DIGITAL CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

## (in millions, except per share amounts)

 (unaudited)|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Mar. } 29, \\ 2013 \end{gathered}$ | $\begin{aligned} & \text { Mar. } 30, \\ & 2012 \end{aligned}$ | $\begin{gathered} \text { Mar. } 29, \\ 2013, \end{gathered}$ | $\begin{gathered} \text { Mar. 30, } \\ 2012 \end{gathered}$ |
| Revenue, net | \$3,764 | \$ 3,035 | \$11,623 | \$7,724 |
| Cost of revenue | 2,703 | 2,058 | 8,310 | 5,558 |
| Gross profit | 1,061 | 977 | 3,313 | 2,166 |
| Operating expenses: |  |  |  |  |
| Research and development | 396 | 265 | 1,170 | 649 |
| Selling, general and administrative | 185 | 155 | 526 | 340 |
| Employee termination benefits and other charges | 63 | - | 130 | - |
| Charges related to flooding, net | - | 15 | - | 214 |
| Total operating expenses | 644 | 435 | 1,826 | 1,203 |
| Operating income | 417 | 542 | 1,487 | 963 |
| Net interest and other | (11) | (4) | (35) | (8) |
| Income before income taxes | 406 | 538 | 1,452 | 955 |
| Income tax provision | 15 | 55 | 207 | 88 |
| Net income | \$ 391 | \$ 483 | \$ 1,245 | \$ 867 |
| Income per common share: |  |  |  |  |
| Basic | \$ 1.64 | \$ 2.00 | \$ 5.14 | \$ 3.67 |
| Diluted | \$ 1.60 | \$ 1.96 | \$ 5.02 | \$ 3.61 |
| Weighted average shares outstanding: |  |  |  |  |
| Basic | 239 | 241 | 242 | 236 |
| Diluted | 245 | 246 | 248 | 240 |

## WESTERN DIGITAL CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## (in millions; unaudited)

|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Mar. 29, } \\ 2013 \end{gathered}$ | $\begin{gathered} \hline \text { Mar. 30, } \\ 2012 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Mar. 29, } \\ & 2013 \end{aligned}$ | $\begin{gathered} \text { Mar. 30, } \\ 2012 \\ \hline \end{gathered}$ |
| Cash flows from operating activities |  |  |  |  |
| Net income | \$ 391 | \$ 483 | \$1,245 | \$ 867 |
| Adjustments to reconcile net income to net cash provided by operations: |  |  |  |  |
| Depreciation and amortization | 309 | 188 | 931 | 486 |
| Stock-based compensation | 36 | 20 | 107 | 61 |
| Deferred income taxes | (9) | 24 | 59 | 42 |
| Non-cash portion of employee termination benefits and other charges | 1 | - | 16 | - |
| Non-cash portion of charges related to flooding | - | 10 | - | 119 |
| Changes in operating assets and liabilities, net | (1) | 483 | 77 | 363 |
| Net cash provided by operating activities | 727 | 1,208 | 2,435 | 1,938 |
| Cash flows from investing activities |  |  |  |  |
| Purchases of property, plant and equipment | (188) | (139) | (816) | (393) |
| Acquisitions, net | 26 | $(3,541)$ | (1) | $(3,541)$ |
| Purchase of investments | (2) | - | (17) | - |
| Net cash used in investing activities | (164) | $(3,680)$ | (834) | $(3,934)$ |
| Cash flows from financing activities |  |  |  |  |
| Employee stock plans, net | 39 | 29 | 152 | 49 |
| Repurchases of common stock | (243) | - | (607) | - |
| Dividends to shareholders | - | - | (121) | - |
| Proceeds from debt, net of issuance costs | - | 2,775 | - | 2,775 |
| Repayment of assumed debt | - | (585) | - | (585) |
| Repayment of debt | (115) | (288) | (173) | (350) |
| Net cash provided by (used in) financing activities | (319) | 1,931 | (749) | 1,889 |
| Effect of exchange rate changes on cash | - | (6) | - | (6) |
| Net increase (decrease) in cash and cash equivalents | 244 | (547) | 852 | (113) |
| Cash and cash equivalents, beginning of period | 3,816 | 3,924 | 3,208 | 3,490 |
| Cash and cash equivalents, end of period | $\underline{\underline{\$ 4,060}}$ | \$ 3,377 | $\underline{\underline{\$ 4,060}}$ | \$ 3,377 |


| Ahorats in willofs conesk get thare amerno Acs fownitaras | ce | a）${ }_{\text {a }}$ | $\begin{gathered} \text { c2 } \\ \text { CYy } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { aris } \end{gathered}$ | $\stackrel{\mathrm{Ot}}{\mathrm{Cr} 10}$ | $\begin{gathered} \text { al } \\ \text { arus } \end{gathered}$ |  | $\begin{gathered} \text { as } \\ \text { aris } \end{gathered}$ | $\begin{gathered} \text { ot } \\ \text { ryin } \end{gathered}$ | $\begin{gathered} \text { at } \\ \text { ar } \\ \hline 12 \end{gathered}$ |  | $\begin{gathered} \text { C3 } \\ \text { ar } \\ \hline \end{gathered}$ | $\underset{\substack{\mathrm{O} \\ \mathrm{CY} \\ \hline \\ \hline \\ \hline}}{ }$ | $\begin{gathered} \text { Q1 } \\ \text { wry } \end{gathered}$ | $\underset{\substack{92 \\ \text { Yy } \\ \hline}}{ }$ | $\begin{gathered} \text { Q3 } \\ \text { ary3 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| tam | 1354 | 1524 | 100.4 | 3513 | 1562 | 83.0 | 167.5 | 150.5 | 1858 | 178.3 | 119.1 | 146.4 | 158.7 | 139.1 | 135.8 | 135.4 |
| Sose | 22．5\％ | 28：\％ | 30.95 | 313\％ | 31．6\％ | 305\％ | 31．2\％ | 31．2\％ | 325\％ | 320\％ | 239\％ | 30．2k | 45．5\％ | 44．0\％ | 63．6\％ | 46．4\％ |
| Units（nCD） | 40.0 | 4.1 | 49.5 | 51.1 | 497 | 50.7 | 522 | 49.3 | 528 | 57.8 | 24. | 42 | 71.0 | 625 | 592 | 602 |
| ASP（\％od） | 514 | 59 | 582 | \＄5 | 547 | S4 | S4T | Ses | 54 | S\％ | \＄0 | sem | \％ 5 | \＄2 | 56 | 561 |
| Revenue | \＄1．803 | \＄2．208 | 52：019 | \＄264 | \＄2，362 | \＄2．396 | 52．475 | \＄2252 | \＄2．403 | 52094 | \＄1905 | \＄3095 | 34．75． | \＄4．035 | \＄3．184 | 517e4 |
| Groes Pront | \＄370 | 5514 | 5017 | sus | 5505 | 5437 | 5175 | \＄410 | \＄009 | \＄541 | 5645 | 5977 | \＄1，472 | \＄1．193 | \＄1．009 | \＄1．961 |
| Grows Mexith | 19\％\％ | 23．3\％ | 26．2\％ | 252\％ | 225\％ | 182\％ | 192\％ | 482\％ | 19．5\％ | 20.18 | $325 \%$ | 32\％\％ | 30\％ | 29．6\％ | 27．7\％ | $22.2 \%$ |
| R10 | 5132 | 5142 | 5154 | 5160 | 5154 | 5167 | 5109 | 5179 | 5188 | 5193 | 5191 | 5205 | sem6 | 50\％ | \＄778 | 5396 |
| sasa | ss\％ | 58 | 580 | 564 | 351 | \＄59 | 506 | 53 | 377 | 371 | ss | 5122 | 5178 | 5179 | \＄42 | 3185 |
| Oner | （120） | 1. | \＆ | 1. | 整 | 1. | \＆－ | 120 | 整 | 皓 | 520 | 14 | 㘹 | \％ | 141 | \％ |
| Tour Openting Expenses | \＄151 | 5156 | \＄214 | 5224 | \＄242 | 5225 | 5235 | \＄232 | 8297 | 8282 | 545s | 3435 | 3054 | 3801 | \＄s51 | 3654 |
| Operining inseme | \＄200 | \＄319 | 5673 | 3441 | 5233 | 5211 | 5205 | 5158 | 5172 | 5250 | 5162 | 5442 | 5308 | ${ }^{5802}$ | 5478 | 3417 |
| Net lisosmt | \＄136 | 52w | \＄4\％ | 5460 | 5265 | 5107 | 8238 | 5146 | 5158 | 5230 | 5145 | 5485 | 5745 | ${ }^{5519}$ | 5335 | 5301 |
| Eps | so bs | \＄1．25 | \＄1．85 | 51.71 | 51.13 | 50．44 | 50.95 | 50．62 | 5067 | 31.01 | 50.61 | \＄196 | \＄2． 87 | \＄206 | \＄1．36 | \＄1．60 |
| Dilused Shiess Outatanding | 227 | 200 | 232 | 234 | 235 | 238 | 235 | 235 | 23 | 237 | 23 | 2 ＊5 | 260 | 252 | 245 | 245 |
| Non－GAaP Results |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grows Pvott | \＄370 | 5514 | \＄017 | sus | 5505 | 5137 | sars | 5410 | \＄099 | \＄541 | 568 | \＄1．077 | \＄1，511 | \＄1231 | \＄1．097 | \＄1．090 |
| Gross Uargin | 192\％ | 23．3\％ | 26．2\％ | 252\％ | 225\％ | \＄126 | 19.26 | 12．2\％ | 19.56 | 20．15 | 225\％ | 355\％ | $34.8 \%$ | 30．5\％ | 247\％ | 20．2\％ |
| Netincome | 5173 | 5208 | 5129 | \＄400 | 5292 | 3197 | 5225 | 5156 | 5193 | 5200 | 5184 | \＄519 | \＄372 | 5804 | 5513 | \＄544 |
| EPS | 5075 | \＄1．25 | 51.65 | \＄1．71 | 5124 | 50．4 | 50.95 | 50.5 | S0． 51 | \＄1．10 | \＄1．51 | 5258 | มาว5 | 5230 | \＄209 | 52.10 |
| Top 10 Customers Revenue Revenue by Channel | 62\％ | 50\％ | 60\％ | 51\％ | 62\％ | 60\％ | 45\％ | 49\％ | 63\％ | 49\％ | 61\％ | 63\％ | 63\％ | 46\％ | 45\％ | 45\％ |
| СЕи | 54\％ | 5\％ | 45\％ | 25\％ | 54\％ | 60\％ | 45\％ | 47\％ | 55\％ | 53\％ | 00\％ | 64\％ | 60\％ | 63\％ | 61\％ | 603 |
| Datibuses | 29\％ | 31\％ | 30\％ | 305 | $29 \%$ | 32\％ | 335 | 33\％ | 20\％ | 20\％ | 25\％ | 28\％ | 21\％ | 245 | $24 \%$ | 2058 |
| Revenue by Geogrupty |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Amencas | 24\％ | 2＊＊ | 25\％ | 20\％ | 25\％ | 23\％ | 22\％ | 22\％ | 20\％ | 195 | 2\％\％ | 21\％ | $27 \%$ | 23\％ | 27\％ | 27\％ |
| EMEA | 22\％ | 23\％ | 25\％ | 2s\％ | 21\％ | 23\％ | 25\％ | 26\％ | 20\％ | 22\％ | 218 | 18\％ | 18\％ | 18\％ | 23x | $22 \%$ |
| newarg | 54\％ | 50\％ | 50\％ | 5\％\％ | 54\％ | 50\％ | 53\％ | 54\％ | 00\％ | 50\％ | 57\％ | 51\％ | 55\％ | 59\％ | $50 \%$ | $50 \%$ |
| Computo Units |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Notebock | 14.670 | 16583 | 47．735 | 17.072 | \％．002 | 16.582 | 17．385 | 16227 | \％．97 | 19.62 | 9814 | 18007 | 32773 | 25.87 | 21.300 | 21.547 |
| Non－Compute Unhs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Consumen Electonis | 3605 | 3.064 | 4083 | 4.643 | 5.305 | 8239 | 4709 | 4765 | 6.459 | 7．488 | 2352 | 3643 | 4.155 | 8.019 | 6.452 | 4.817 |
| Bramses | 3.994 | 4.539 | 6.219 | 5065 | 5.005 | 5.678 | 7.427 | 6.454 | 5.672 | 7.050 | 3191 | 2925 | 4 Ses | 5.767 | 7．13\％ | 6.517 |
| Enteplese Uniss | 13.89 | 1609 | 2178 | 2358 | 2305 | 2319 | 2234 | 234 | 2439 | 23993 | 1724 | 3645 | 298 | S退采 | 5638 | 2211 |
| Total kob Units | 35.367 | 44062 | 45.457 | 51.097 | 45.741 | 5073 | 62216 | 40.832 | 53.800 | 57.627 | 28.472 | 44.227 | 71.038 | 62.450 | 50.241 | 60.175 |



Revenue by Geography Rolling Four Quarters Ending Q3＇13


EPS Analysis

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Page－ 1 Note：Refer to＂Non－GAAP Financial Measures＂tor information about non－GAAP financlal measures included in this investor summary

|  <br>  | $\begin{aligned} & \text { or } \\ & \text { pree } \end{aligned}$ | $\begin{aligned} & \text { or } \\ & \text { crio } \end{aligned}$ | $\begin{gathered} \text { Q2 }^{2} \\ \text { ayio } \end{gathered}$ | $\begin{gathered} \text { as } \\ \text { nyio } \end{gathered}$ | $\begin{aligned} & \text { Ot } \\ & \text { aris } \end{aligned}$ | $\begin{aligned} & \text { QI } \\ & \text { my } \end{aligned}$ | $\begin{gathered} \text { a2 } \\ \text { cyis } \end{gathered}$ | $\begin{gathered} \text { as } \\ \text { ery11 } \end{gathered}$ | $\begin{aligned} & \text { or } \\ & \text { puys } \end{aligned}$ | $\begin{aligned} & \text { Qt } \\ & \text { wyiz } \end{aligned}$ | $\begin{gathered} \mathrm{az}_{2} \\ \text { [y+12 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { as } \\ \text { ny+2 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { of } \\ \text { nit } \end{gathered}$ | $\begin{gathered} \text { ol } \\ \text { cris } \end{gathered}$ | $\begin{gathered} a_{2} \\ \text { ay+3 } \end{gathered}$ | $\begin{gathered} \text { as } \\ \text { nyis } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 51，794 | 52，066 | \＄22．435 | \＄2．82\％ | 52．734 | 52， 858 | \＄3，110 | \＄3，230 | \＄3．050 | 53， 675 | \＄3，924 | \＄3，377 | 53，208 | 53，537 | \＄3．816 | \＄4．060 |
|  | $\underline{148}$ | H103 | 144 | H2\％ | Sus | 5185 | 130 | 5930 | 5 SN | 5 Na | 521 | 1274） | 121885 | 52．128 | 52123 | 52017 |
|  | \＄1，312 | \＄1，500 | \＄1．96t | 52809 | 53.35 | 52，43 | 52，760 | \＄2008 | \＄5．198 | 53.412 | \＄3，003 | \＄34 | 51.003 | \＄1，409 | \＄1588 | \＄2047 |
| Cash Flow From Optations | 5349 | 5434 | 5857 | sses | 5363 | 5350 | 5905 | 5313 | 5447 | 5352 | 5378 | 51.208 | 51.128 | \＄995 | \＄772 | 5727 |
| Free Cash flow | \＄238 | 52ss | 5385 | 3411 | 5178 | \＄000 | 325s | 5138 | 5234 | \＄218 | 325s | \＄1000 | \＄304 | 5854 | 5520 | 5539 |
| Dvpeeciation and Amortication Ebitoa | \＄111 | \＄176 | 5199 | 5177 | s135 | 5200 | 5250 | 5178 | \＄153 | 5134 | 5120 | 5139 | 5334 | 5382 | s2es | 5188 |
|  | 5122 | 5121 | 5125 | 5128 | 519 | 5150 | 5159 | 5151 | 5150 | 5158 | 5180 | 5188 | 5339 | 5313 | 5309 | 5009 |
|  | 5331 | 5405 | 5500 | 5500 | 5627 | 5581 | 5301 | 5300 | \＄322 | 5417 | 5302 | 5730 | 51，447 | 5505 | 57\％ 7 | 5726 |
| Accounts Recelvable．Net Inventory | ＊205 | 51.134 | \＄1，305 | 51.257 | \＄1．285 | 51，385 | \＄1．250 | \＄2，174 | \＄1：205 | 51.386 | 9747 | 52.377 | 52.364 | \＄1．381 | 51.732 | \＄1．700 |
| Raw Materis | 507 | 598 | 5102 | 3115 | \＄159 | \＄156 | 5141 | \＄151 | \＄172 | \＄170 | 8191 | 5339 | 5245 | 5237 | 5199 | \＄199 |
| Wok in Process | 5154 | 5173 | 5212 | 5254 | 5285 | \＄25 | 5274 | \＄2500 | 5269 | \＄275 | 5185 | \＄067 | 5042 | \＄ 359 | 5881 | 5503 |
| Fruhtes Ooson Imedtory，Net | 起辰 | 这 | 赼这 | 起 | 5148 | 1142 | 1153 | 5162 | 144 | 5208 | 數 | 趇 | gils | 5 | 142 | 143 |
|  | \＄376 | \＄395 | 5453 | 5807 | 350 | 4581 | 5068 | 5574 | 5577 | 3545 | 5456 | \＄1232 | \＄1，260 | \＄1，304 | \＄1．204 | 81，197 |
| Properity．Plant and Equipmank Net | \＄1．504 | \＄1，025 | \＄1．096 | \＄1．75 | 52.159 | 52.205 | 52.277 | \＄2．249 | 52.224 | 52.209 | \＄2．091 | 54.771 | 54.007 | \＄4．087 | \＄2．938 | 52.003 |
|  | 55，101 | \＄1，362 | \＄1．507 | 51.508 | 31，507 | 51，703 | \＄1，288 | \＄1，488 | 51.545 | 51，\％e | 583 | 52774 | 52．773 | \＄2．545 | S2．tss | 52037 |
| Days Soles Outstanding Onys Inventory Ouevansing Days Payables Outstanding Cash Conversion Cycle Inventory Tuens | ${ }^{47}$ | 47 | 47 | 43 | 48 | $\infty$ | 4 | 47 | 46 | 4 | 34 | 7 | 45 | 4 | 41 | 41 |
|  | 24 | 21 | 21 | 23 | 28 | 28 | 26 | 28 | ${ }^{27}$ | 27 | 31 | 5 | 34 | 42 | 40 | 40 |
|  | 6 | 72 | 71 | 69 | 74 | 7 | 74 | 73 | 73 | 72 | 60 | 123 | 7 | 82 | 72 | 6 |
|  | 2 | （6） | （3） | （3） | 2 | （3） | 129 | 2 | ， | 1 | 5 | 8 | 2 | 4 | 9 | 12 |
|  | 15 | 17 | 17 | 16 | 13 | 14 | 14 | 13 | 13 | 13 | 12 | 6 | 11 | 9 | $\bigcirc$ | 9 |
| Dividends Pald Shares Repurchased | 5. | \＄． | \＄． | 5. | 5. | \＄． | 5. | 5. | 5. | \＄ | \＄ | 5. | 5. | \＄ | 512 | 5. |
|  | ． | ． | ． | S | ， | 18 | S | ． | ． | ． | ． | ． | 16.4 | 82 | 42 | 5.2 |
| Shares Repurchased 4 Remaining Amount Authorized | 3. | 5. | 5. | 3. | 5. | 500 | s． | 5. | 5. | 5. | 5. | 5. | 5004 | 528 | S125 | 5263 |
|  | \＄006 | \＄008 | 5 cos | sues | \＄065 | 598 | 565 | 5415 | 5416 | 5646 | 5615 | 5016 | \＄1，312 | 52594 | 52.48 | \＄2005 |
| RHAROIC RUOROA | 129\％ | 153\％ | 24．9\％ | 31．2\％ | 30．2\％ | 25．4\％ | 22．180 | 15．6\％ | 12：2\％ | $12.0 \%$ | 11.95 | 14．8\％ | 20.45 | 213\％ | 21．0\％ | 200\％ |
|  | 9：\％ | 10．45 | 17．0\％ | 21．2\％ | 207\％ | 3．18 | 4．\％ | 10．9\％ | 226 | 25\％ | 4．9\％ | 10．5\％ | 4．3\％ | 4．\％ | 147\％ | 142\％ |
| Woridwide Meadcount－ | 45 mm | 52.208 | 58.128 | 61.009 | 62000 | 62.817 | 62.991 | 61.349 | 60．439 | 67．799 | 67． 121 | 506．604 | t08．11t | 90.008 | 90.820 | 87．865 |

## Business Model

Gross Margin ${ }^{*}$ $27 \%-32 \%$

Operating Expense＊ $10 \%-12 \%$

Operating Income＊ $15 \%-22 \%$

Capital Expenditures＊ 5\％－7\％

Conversion Cycle 4－8 Days
＊Percent of Revenue


[^0]Non－GAAP Financial Measures
Free Cash Flow：Free cash flow is a non－GAAP financial measure defined as cash flows from operations less capital expenditures．We consider free cash flow to be useful as an indicator of our overall liquidity，as the amount of free cash flow generated in any period is representative of cash that is available for strategic opportunities including，among others． irvesting in the Company＇s business，making strategic acquisitions，strengthening the balance sheet，repaying debt and repurchasing stock．We also believe that free cash flow is one of several benchmarks used by imvestors for comparison of our liquidity with other companies in our industry，although our measure of free cash flow may not be directly comparable to similar measures reported by other companies．Free cash flow should not be construed as an alternative to cash flows from operations or other cash flow measurements determined in atcoordance with GAAP．
EBITDA：EBITDA is a non－GAAP financial measure defined as net income before interest，income tax expense，depreciation and amortization．We include information concerning EBITDA because we believe it is a useful measure to evaluate our operating performance．As a measure of our operating performance，we beliove EBITDA provides a measure of operating results unaffected by differences in capital structures，capital investment cycles and ages of related assets among otherwise comparable companies．While EBITDA is a relevant and widely used measure of cperating performance，it does not represent net income as defined by GAAP and it should not be considered as an alternative to that measure in evaluating operating performance．
Non－GAAP Gross Margin and Non－GAAP Gross Profit：Non－GAAP gross margin is a non－GAAP measure defined as non－GAAP gross profit divided by revenue．Non－GAAP gross profit is a non－GAAP measure defined as gross proff before any charges to cost of goods sold that are unusual，non－recurring，or may not be indicative of ongoing operations． Because we believe some charges may not be indicative of ongoing operations，we believe that non－GAAP gross profit is a useful measure to investors as an alternative method for measuring our operating performance and comparing it against prior periods＇performance．

|  | a4 5xis | a1 FY10 | $\begin{gathered} c \\ \text { ex_10 } \end{gathered}$ | $\begin{gathered} \text { as } \\ \text { ario } \end{gathered}$ | as EYto | 01 <br> FYII | $02$ FY11 | a） <br> ExH | 04 <br> Fir | at <br> EY12 | $\begin{gathered} c z \\ \underset{\sim}{c}+2 \end{gathered}$ | $\begin{gathered} \text { es } \\ \text { eY } 12 \end{gathered}$ | 04 <br> EY12 | 01 <br> Fis3 | $\begin{gathered} c \\ \mathrm{cy}_{13} \end{gathered}$ | $\begin{gathered} c 3 \\ \text { eris } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cman flows from Operusions | $52 \times 9$ | 3434 | 5585 | 558 | 5363 | 5300 | 5505 | 5313 | 5447 | 5352 | 5376 | \＄1．208 | 51，128 | 5058 | 5772 | 5727 |
| Capital Expendinures | （111） | （170） | （19\％） | （177） | （18） | 1200） | ［00） | （175） | ［15］ | （114） | （120） | （19\％） | 0200 | 139 | （2） | （188） |
| Free Cash fiow | 123 | 5203 | 5xs | 1411 | 5178 | 1190 | 1288 | 128 | 趗 | 5238 | 2548 | 11862 | 138 | 䞨4 | 魏 | 累2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hetincome | 5196 | 52\％ | 5429 | \＄400 | s20s | \＄197 | 523 | 5145 | 5158 | 5239 | 5145 | 543 | 5745 | \＄519 | 535 | \＄391 |
| Interest | 2 | 2 | 2 | 1 | 1 | － | 1 | （1） | 2 | 1 | 2 | 4 | 7 | 14 | 10 | 11 |
| Intome Tax Expense | 11 | 20 | 42 | 40 | 27 | 14 | 14 | 13 | 12 | 19 | 15 | 55 | 58 | 59 | 133 | 15 |
| Dopececiation and Amortistion | 123 | 这 | 123 | 䢒 | 134 | 1920 | 选 | 151 | 139 | 1880 | 149 | 路 | 32 | 3n | 鳘 | 3 y |
| EBrraa | 531 | 342 | 518 |  | 3627 | 5251 | 391 | $5 \times 9$ | 5232 | suly | $5 \times 9$ | 5738 | 31.147 | 5805 | STa | \＄728 |
| Recomiliation of Gross Marginto Non： QAAP Grens Maroin ans Choss Proflite Hon－raAP Groms Protil |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grows Pront | 5370 | \＄514 | \＄607 | sens | 5505 | 5437 | \＄075 | \＄410 | \＄409 | \＄541 | 504 | 5977 | \＄1，472 | \＄2．030 | \＄1，869 | 51，061 |
| Acquisition－Relised Fidr Vilue Adjustmems | － | － | － | － | － | － | － | － | － | － | － | 91 | － | － | － | － |
| Amortication of intangible Assats Acquived trom HOST | － | － | － | － | － | － | － | － | － | － | － | 2 | 23 | 33 | 313 | 3 |
| Non－Ghap Gross Proft | 5378 |  | 速 | 508s | 8528 | 5427 | 䢕枵 | 410 | 1492 | 31 | $44^{4}$ | 31075 | 12．511 | 5123 | 11．027 | 31．0\％ |
| Revenue | 51.988 | 52．200 | 52.619 | \＄2541 | 52，212 | 52.398 | 52.475 | 52．252 | 52.493 | 52.094 | 51.905 | \＄3．005 | 34.784 | S4035 | 5 SM 24 | 52.764 |
| Gross Muxgin | 11．2\％ | 24．35 | 26：26 | 25．2\％ | $225 \%$ | ${ }^{58} 28$ \％ | 19．2\％ | 8885 | 13．5\％ | 20.15 | $325 \%$ | 322\％ | 3105 | 29．6\％ | 27．7\％ | 28．2x |
| Monghap Gross Murgin | 19\％\％ | 20．3\％ | 25\％ | 258\％ | 22\％ | － 483 | 192\％ | 583． | ． 39.85 | 20.15 | 32\％ | 35\％ | 318\％ | 30\％ | 2875 | 2925 |

Page－ 3

Non－GAAP Financial Measures
Non－GAAP Net Income and non－GAAP EPS：Non－GAAP net income and non－GAAP EPS are non－GAAP measures defined as net income and EPS，respectively，before any unusual or non－recurring charges or any tax impact related to those charges．

|  | $\begin{gathered} \text { Ot } \\ \text { ares } \end{gathered}$ | $\begin{aligned} & \text { at } \\ & \text { cyoro } \end{aligned}$ | $\begin{gathered} \text { cz } \\ \text { crio } \end{gathered}$ | $\begin{gathered} \text { as } \\ \text { pryo } \end{gathered}$ | $\begin{gathered} 04 \\ \text { aryo } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { al } \\ & \text { cyat } \end{aligned}$ | $\begin{gathered} \text { c2 } \\ \text { fyin } \end{gathered}$ | $\begin{gathered} \text { a3 } \\ \text { EY41 } \end{gathered}$ | $\begin{gathered} \text { at } \\ \text { ery11 } \end{gathered}$ | $\begin{gathered} \text { at } \\ \text { ariz } \end{gathered}$ | $\begin{gathered} \text { az } \\ \text { pyiz } \end{gathered}$ | $\begin{gathered} \text { as } \\ \text { eryiz } \end{gathered}$ | $\begin{gathered} \mathrm{Or} \\ \text { yyin } \end{gathered}$ | $\begin{gathered} \text { ar } \\ \text { arys } \end{gathered}$ | $\begin{gathered} a_{2} \\ \text { aryas } \\ \hline \end{gathered}$ | $\begin{array}{r} 63 \\ \text { cris } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net liscome | \＄196 | 5288 | sess | \＄400 | 5205 | \＄197 | 5225 | \＄145 | \＄158 | \＄239 | 5145 | \＄483 | 3745 | \＄519 | sas | 5391 |
| Acquisition－RelasedExpense | － | － | － | － | － | － | － | 10 | 10 | 4 | 14 | 3 | － | － | － | － |
| Litigation Acctuals Charges Related to Flooding | － | － | － | － | 27 | － | － | － | 25 | 7 | － | － | － | － | － | － |
| Net of Recoveries | － | － | － | － | － | － | － | － | － | － | 199 | 15 | － | － | － | － |
|  | － | － | － | － | － | － | － | － | － | － | － | － | － | － | － | － |
| Acgulation－Related Adjavtments to Falr Valoe of Inventory／Cost of Revenue Amprtiation ed imanyible | － | － | － | － | － | － | － | － | － | － | － | 91 | － | － | － | － |
| Assets Acquiked from Hast | － | － | － | － | － | － | － | － | － | － | － | 12 | 51 | 49 | 49 | ${ }^{49}$ |
| Restroctuing | （23） | － | － | － | － | － | － | － | － | － | － | － | \＄0 | 28 | 41 | 63 |
| Tax impart | － | － | － | － | － | － | － | － | － | － | － | （15） | （4） | － | 88 | － |
| Omm | － | － | － | － | － | － | － | － | － | － | － | － | － | － | － | 11 |
| Non－GaAP Net Incoms | 122 | s20 |  | 5400 | 5292 | \＄192 | 5225 | 5130 | 119 | $52 \times 9$ | 5250 | 263 | 3022 | say | 351 | 535 |
| Eps | 50.86 | S1．2s | \＄1．35 | 51.74 | 52.13 | 30.84 | 50.56 | 50．62 | 50.67 | 31.01 | 50.61 | \＄198 | 52 \％7 | 5206 | s1．3s | \＄1．60 |
| Nongarpeps | 50.76 | \＄1．25 | \＄185 | 31.71 | \＄1．24 | 50.84 | 50．86 | 50.68 | 50.81 | \＄1．10 | 31.51 | \＄252 | 53.35 | 5236 | \＄200 | \＄2．00 |
| Dilsedsheres Oustanding | 27 | 230 | 232 | 234 | 235 | 234 | 235 | 235 | 237 | 237 | 237 | 245 | 200 | 252 | 245 | 245 |

## Footnotes

1.Q1 FY11 ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates
2. Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media
3.Worldwide Headcount excludes temporary employees
4.Consumer Electronics includes gaming

## Formulas

Share $=$ Units $/$ TAM
ASP = Revenue / Units
Free Cash Flow = Cash Flow from Operations - Capital Expenditures
EBITDA $=$ Net income + Interest + Income Tax Expense + Depreciation and Amortization
Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)
Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)
Days Payables Outstanding $(\mathrm{DPO})=$ Accounts Payable / (Cost of Revenue / 91 days)
Cash Conversion Cycle = DSO + DIO - DPO
Inventory Turns $=364$ days $/$ DIO
R4Q ROIC = R4Q (Net Income from Continuing Operations + Interest Expense) / R4Q Average (Equity + Debt)
R4Q ROA = R4Q Net Income from Continuing Operations / R4Q Average Total Assets


[^0]:    Page 2 ＂Excludes temporary and contracted workers

