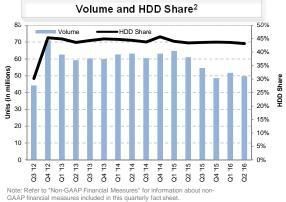
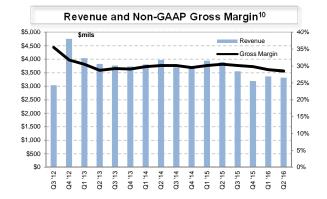
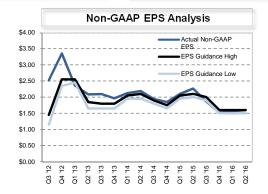
|   | -13.15  |              | 0.2                     |                |                 |                |                  |                 |                 |                |                  |                 |                    |                 |                 |                 |                 |                 |                                       |   |
|---|---------|--------------|-------------------------|----------------|-----------------|----------------|------------------|-----------------|-----------------|----------------|------------------|-----------------|--------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------------------------|---|
|   | High    | Q3 FY<br>Low | Q2<br>FY16 <sup>9</sup> | Q1<br>FY16     | Q4<br>FY15      | Q3<br>FY15     | Q2<br>FY15       | Q1<br>EY15      | Q4<br>FY14      | Q3<br>FY14     | Q2<br>EY14       | Q1<br>FY14      | Q4<br>FY13         | Q3<br>FY13      | Q2<br>EY13      | Q1<br>FY13      | Q4<br>EY12      | Q3<br>FY12      | ber share                             | .mounts in millions, except<br>mounts. ASP, percentages |
|   |         | 2011         | 115.1                   | 118.7          | 111.0           | 125.0          | 140.8            | 147.3           | 138.0           | 138.1          | 142.2            | 140.2           | 133.3              | 135.9           | 135.8           | 139.1           | 156.7           | 146.4           | TAM                                   |   |
| WD - HGST Expected                      |         |              | 43.2%                   | 43.6%          | 43.7%           | 43.6%          | 43.4%            | 44.0%           | 45.7%           | 43.8%          | 44.4%            | 44.7%           | 44.9%              | 44.3%           | 43.6%           | 44.9%           | 45.3%           | 30.2%           | HDD Share                             |   |
| Integration Savings                     |         |              | 49.7                    | 51.7           | 48.5            | 54.5           | 61.0             | 64.7            | 63.1            | 60.4           | 63.1             | 62.6            | 59.9               | 60.2            | 59.2            | 62.5            | 71.0            | 44.2            | Units (HDD) <sup>2</sup>              |   |
| <b>J</b>                                |         |              | \$61                    | \$60           | \$60            | \$61           | \$60             | \$58            | \$56            | \$58           | \$60             | \$58            | \$60               | \$61            | \$62            | \$62            | \$65            | \$68            | ASP (HDD)                             |   |
|   | \$2,900 | \$2,800      | \$3,317                 | \$3,360        | \$3,191         | \$3,550        | \$3,888          | \$3,943         | \$3,651         | \$3,703        | \$3,972          | \$3,804         | \$3,728            | \$3,764         | \$3,824         | \$4,035         | \$4,754         | \$3,035         | Revenue                               |   |
|   |         |              | \$906                   | \$955          | \$930           | \$1,032        | \$1,110          | \$1,149         | \$1,029         | \$1,076        | \$1,156          | \$1,099         | \$1,050            | \$1,061         | \$1,059         | \$1,193         | \$1,472         | \$977           | Gross Profit                          |   |
| Non-GAAP Operating                      |         |              | 27.3%                   | 28.4%          | 29.1%           | 29.1%          | 28.5%            | 29.1%           | 28.2%           | 29.1%          | 29.1%            | 28.9%           | 28.2%              | 28.2%           | 27.7%           | 29.6%           | 31.0%           | 32.2%           | Gross Margin                          |   |
| Expenses Baseline <sup>14</sup>         |         |              | \$389                   | \$385          | \$381           | \$402          | \$426            | \$437           | \$426           | \$418          | \$416            | \$401           | \$402              | \$396           | \$378           | \$396           | \$406           | \$265           | R&D                                   |   |
| (Q1 FY16)                               |         |              | 207<br>59               | 192<br>56      | 190<br>104      | 199            | 164<br>54        | 220<br>23       | 202<br>49       | 201<br>38      | 226<br>36        | 132             | 180<br>689         | 185<br>63       | 162             | 179             | 178<br>80       | 122<br>48       | SG&A<br>Other                         |   |
|   |         |              |                         |                |                 | 10             |                  |                 |                 |                |                  | 24              |                    |                 | 41              | 26              |                 |                 |                                       |   |
| \$570 million per guarter               |         |              | \$655                   | \$633          | \$675<br>#055   | \$611          | \$644            | \$680           | \$677           | \$657          | \$678            | \$557           | \$1,271            | \$644           | \$581           | \$601           | \$664           | \$435           | erating Expenses                      |   |
|   |         |              | \$251<br>\$251          | \$322<br>\$283 | \$255<br>\$220  | \$121<br>\$384 | \$166<br>\$438   | \$169<br>\$423  | \$352<br>\$317  | \$119<br>\$375 | \$178<br>\$430   | \$542<br>\$495  | \$(221)<br>\$(265) | \$117<br>\$391  | \$178<br>\$335  | \$592<br>\$519  | \$808<br>\$745  | \$512<br>\$483  | ng Income (Loss)<br>let Income (Loss) |   |
|   |         |              | \$25⊺<br>\$1.07         | ∌∠o⊃<br>\$1.21 | \$220<br>\$0.94 | ₹304<br>\$1.63 | \$4.30<br>\$1.84 | \$425<br>\$1.76 | \$317<br>\$1.32 | ຈວ≀ວ<br>\$1.55 | \$4.50<br>\$1.77 | \$495<br>\$2.05 |                    | \$391<br>\$1.60 | \$335<br>\$1.36 | \$519<br>\$2.06 | \$745<br>\$2.87 | \$405<br>\$1.96 | FPS                                   | 1   |
| Expected Run Rate Savings <sup>15</sup> |         |              | φ1.07<br>234            | φ1.21<br>234   | \$0.94<br>235   | \$1.65<br>236  | \$1.04<br>238    | φ1.70<br>240    | φ1.52<br>241    | φ1.55<br>242   | φ1.77<br>243     | \$2.05<br>24.2  | φ(1.12)<br>236     | φ1.60<br>245    | φ1.30<br>246    | \$2.06<br>252   | φ2.07<br>260    | \$1.90<br>246   | ares Outstanding                      | Diluted St  |
|   |         |              | 204                     | 204            | 200             | 200            | 200              | 240             | 241             | 272            | 240              | 272             | 200                | 240             | 240             | 202             | 200             | 240             | area outstanding                      | Dildted of  |
| Cost of revenue                         |         |              | \$944                   | \$972          | \$951           | \$1,069        | \$1.187          | \$1.188         | \$1.078         | \$1.115        | \$1.196          | \$1.135         | \$1.085            | \$1.099         | \$1.097         | \$1,231         | \$1,511         | \$1.077         | Gross Profit <sup>10</sup>            | Non-GAAP Results  |
| \$250 million per year                  | Q2'16   | Up from      | 28.5%                   | 28.9%          | 29.8%           | 30.1%          | 30.5%            | 30.1%           | 29.5%           | 30.1%          | 30.1%            | 29.8%           | 29.1%              | 29.2%           | 28.7%           | 30.5%           | 31.8%           | 35.5%           | Gross Margin <sup>10</sup>            |   |
| +                                       | 00      | \$50         | \$542                   | \$567          | \$560           | \$591          | \$620            | \$638           | \$598           | \$605          | \$616            | \$574           | \$564              | \$559           | \$529           | \$564           | \$572           | \$383           | ating Expenses <sup>10</sup>          | Ope   |
| Operating expenses                      |         |              | \$374                   | \$366          | \$356           | \$441          | \$539            | \$504           | \$445           | \$470          | \$532            | \$514           | \$477              | \$514           | \$513           | \$594           | \$872           | \$619           | Net Income                            |   |
| \$400 million per year                  | \$1.30  | \$1.20       | \$1.60                  | \$1.56         | \$1.51          | \$1.87         | \$2.26           | \$2.10          | \$1.85          | \$1.94         | \$2.19           | \$2.12          | \$1.96             | \$2.10          | \$2.09          | \$2.36          | \$3.35          | \$2.52          | EP S <sup>6</sup>                     |   |
| ¢ ice innier per jear                   |         |              |                         |                |                 |                |                  |                 |                 |                |                  |                 |                    |                 |                 |                 |                 |                 |                                       |   |
| Timina                                  |         |              | 65%                     | 67%            | 67%             | 64%            | 63%              | 63%             | 65%             | 62%            | 62%              | 64%             | 66%                | 60%             | 61%             | 63%             | 69%             | 64%             | OEM                                   | Revenue By Channel                                      |
| 50% by the end of Q2 FY17               |         |              | 21%                     | 21%            | 21%             | 23%            | 23%              | 24%             | 23%             | 25%            | 24%              | 24%             | 23%                | 26%             | 24%             | 24%             | 21%             | 28%             | Distributors                          |   |
| and the remainder by the end of         |         |              | 14%                     | 12%            | 12%             | 13%            | 14%              | 13%             | 12%             | 13%            | 14%              | 12%             | 11%                | 14%             | 15%             | 13%             | 10%             | 8%              | Retail                                |   |
| Q2 FY18                                 |         |              | 31%                     | 30%            | 32%             | 29%            | 27%              | 27%             | 24%             | 25%            | 25%              | 26%             | 28%                | 27%             | 27%             | 23%             | 27%             | 21%             | Americas                              | Revenue by Geography                                    |
| QZTTTO                                  |         |              | 23%<br>46%              | 21%<br>49%     | 21%<br>47%      | 21%<br>50%     | 24%<br>49%       | 21%<br>52%      | 20%<br>56%      | 21%<br>54%     | 23%<br>52%       | 20%<br>54%      | 19%<br>53%         | 22%<br>51%      | 23%<br>50%      | 18%<br>59%      | 18%<br>55%      | 18%<br>61%      | EMEA<br>Asia/ANZ                      |   |
|   |         |              | 40%<br>44%              | 49%<br>48%     | 47%<br>44%      | 50%<br>43%     | 49%<br>44%       | 52%<br>45%      | 50%<br>45%      | 54%<br>44%     | ⊃2%<br>42%       | 54%<br>48%      | 53%<br>48%         | 51%<br>45%      | 50%<br>45%      | 59%<br>44%      | 53%             | 53%             | stomers Revenue                       | Top 10 Cu   |
| Expected Cash                           |         |              | \$270                   | \$233          | \$244           | \$224          | \$187            | \$156           | \$113           | \$134          | \$155            | \$106           | \$104              | \$92            | \$89            | \$70            | \$54            | \$11            | se SSD Revenue                        |   |
| Expenditures to Achieve                 |         |              | 65%                     | 66%            | 65%             | 60%            | 58%              | 55%             | 54%             | 53%            | 54%              | 53%             | 52%                | 51%             | 51%             | 46%             | 45%             | 31%             | on-PC Revenue <sup>12</sup>           | N   |
| Savings <sup>15</sup>                   |         |              |                         |                |                 |                |                  |                 |                 |                |                  |                 |                    |                 |                 |                 |                 |                 |                                       |   |
| -                                       |         |              | 15.318                  | 15.804         | 15.513          | 18.785         | 21.178           | 23.396          | 22.899          | 21.814         | 22.662           | 22.912          | 23.989             | 21.547          | 21.300          | 25.887          | 32.773          | 18.067          | Notebook                              | PC Units <sup>6</sup>                                   |
| \$800 million                           |         |              | 12.458                  | 11.683         | 11.601          | 13.523         | 15.375           | 16.320          | 16.182          | 16.635         | 16.825           | 17.307          | 16.185             | 18.383          | 17.717          | 16.819          | 21.211          | 15.975          | Desktop                               |   |
|   |         |              | 8.461                   | 11.484         | 9.056           | 8.610          | 9.295            | 10.485          | 10.906          | 8.573          | 8.794            | 8.474           | 6.544              | 6.517           | 6.452           | 8.019           | 4.155           | 3.643           | umer Electronics <sup>4</sup>         | Non-PC Units Cons                                       |
| Timing                                  |         |              | 6.443                   | 5.575          | 5.151           | 6.090          | 7.156            | 6.780           | 6.012           | 6.272          | 7.018            | 6.146           | 5.281              | 6.517           | 7.139           | 5.767           | 4.986           | 2.926           | Branded                               |   |
| 75% by the end of Q2 FY17               |         |              | 7.008                   |                | 7.199           | 7.519          | 8.041            | 7.763           | 7.098           | 7.129          | 7.783            | 7.771           |                    | 7.211           | 6.633           | 5.988           | 7.913           | 3.616           | Enterprise                            |   |
| and the remainder by the                |         |              | 49.688                  | 51.731         | 48.520          | 54.527         | 61.045           | 64.744          | 63.097          | 60.423         | 63.082           | 62.610          | 59.896             | 60.175          | 59.241          | 62.480          | 71.038          | 44.227          | Total HDD                             |   |
| end of Q2 FY18                          |         |              | 4.000                   | 4.000          | 4.450           | 4.400          | 4.000            | 4.001           | 075             | 0.00           | 071              | 04.1            | 707                | 005             | 001             | 700             | 000             | 504             | on on ohim i                          |   |
|   |         |              | 1,390<br>69.1           | 1,228          | 1,159<br>56.2   | 1,123<br>61.3  | 1,088            | 1,001           | 875<br>55.2     | 888<br>53.6    | 874<br>55.1      | 811             | 797<br>47.7        | 805             | 804<br>47.6     | 708             | 668<br>47.4     | 581             | rage GB Shipped                       | Ave   |
|   |         |              |                         | 63.5<br>247.4  |                 | 61.3<br>247.7  | 66.4             | 64.8            |                 |                |                  | 50.8<br>104 5   |                    | 48.4            |                 | 44.3            | 47.4            | 25.7            | EB Shipped                            |   |
|   |         |              | 250.1                   | 247.4          | 248.7           | 247.7          | 240.0            | 228.7           | 214.7           | 207.2          | 202.0            | 194.5           | 188.0              | 187.8           | 165.1           | 133.9           | 126.3           | 111.5           | R4Q EB Shipped                        |   |

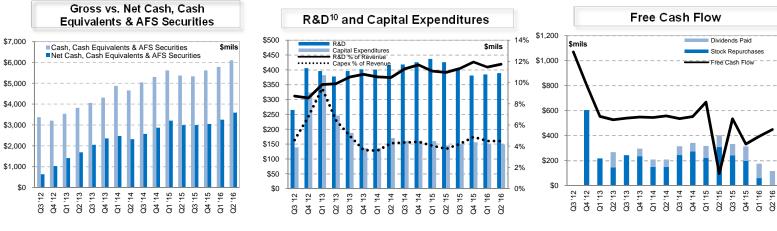


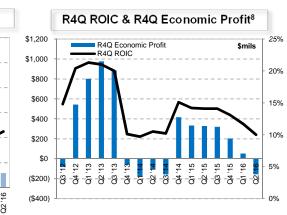






|                     | Q2<br>FY16         | Q1<br>FY16         | Q4<br>FY15         | Q3<br>FY15         | Q2<br>FY15         | Q1<br>FY15         | Q4<br>FY14         | Q3<br>FY14         | Q2<br>FY14         | Q1<br>FY14         | Q4<br>FY13         | Q3<br>FY13         | Q2<br>FY13         | Q1<br>FY13         | Q4<br>FY12         | Q3<br>FY12         | t, cash flows, earnings, dividends<br>burchase amounts in millions |
|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--|
|                     | \$5,363            | \$5,081            | \$5,024            | \$4,812            | \$4,902            | \$5,159            | \$4,804            | \$4,569            | \$4,655            | \$4,869            | \$4,309            | \$4,060            | \$3,816            | \$3,537            | \$3,208            | \$3,377            | Cash and Cash Equivalents  |
|                     | 732                | 704                | 590                | 523                | 465                | 454                | 499                | 470                | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | Available-for-Sale (AFS) Securities                                |
|                     | (2,505)            | (2,536)            | (2,567)            | (2,344)            | (2,375)            | (2,406)            | (2,438)            | (2,469)            | (2,340)            | (2,398)            | (1,955)            | (2,013)            | (2,128)            | (2,128)            | <u>(2,185</u> )    | (2,743)            | Debt   |
| Business Mod        | \$3,590            | \$3,249            | \$3,047            | \$2,991            | \$2,992            | \$3,207            | \$2,865            | \$2,570            | \$2,315            | \$2,471            | \$2,354            | \$2,047            | \$1,688            | \$1,409            | \$1,023            | \$634              | Cash Equivalents & AFS Securities                                  |
| (Non-GAAP)          |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |  |
| (                   | \$598              | \$545              | \$488              | \$684              | \$243              | \$827              | \$713              | \$697              | \$727              | \$680              | \$684              | \$727              | \$772              | \$936              | \$1,128            | \$1,208            | Cash Flow From Operations  |
| Gross Margin*       | \$449              | \$394              | \$332              | \$534              | \$97               | \$667              | \$552              | \$536              | \$557              | \$544              | \$548              | \$539              | \$526              | \$554              | \$804              | \$1,069            | Free Cash Flow   |
| 27%-32%             | \$149              | \$151              | \$156              | \$150              | \$146              | \$160              | \$161              | \$161              | \$170              | \$136              | \$136              | \$188              | \$246              | \$382              | \$324              | \$139              | Capital Expenditures   |
|                     | \$252              | \$236              | \$250<br>\$505     | \$285<br>\$700     | \$290<br>\$756     | \$289<br>\$750     | \$308<br>¢cco      | \$307              | \$317<br>\$705     | \$312<br>¢or4      | \$302<br>\$04      | \$309              | \$309<br>\$707     | \$313<br>\$005     | \$339<br>\$1.447   | \$188<br>\$720     | Depreciation and Amortization                                      |
| Operating Expense   | \$503              | \$558              | \$505              | \$706              | \$/50              | \$758              | \$660              | \$726              | \$795              | \$854              | \$81               | \$726              | \$787              | \$905              | \$1,147            | \$730              | EBITDA   |
| 10%-12%             | \$1,650            | \$1,616            | \$1,532            | \$1,696            | \$1.880            | \$1,915            | \$1,989            | \$1,802            | \$1,959            | \$1,791            | \$1,793            | \$1,700            | \$1,732            | \$1,951            | \$2,364            | \$2.377            | Accounts Receivable, Net   |
| 10 /0-12 /0         | \$130              | \$1,010<br>\$135   | \$1,552<br>\$168   | \$1,090<br>\$173   | φι,000<br>\$154    | \$1,915<br>\$178   | \$1,969<br>\$168   | \$1,002<br>\$204   | \$1,959<br>\$201   | \$1,791<br>\$208   | φ1,795<br>\$167    | \$1,700<br>\$191   | \$1,732<br>\$193   | \$1,951<br>\$237   | \$2,304<br>\$245   | \$2,577<br>\$329   | y Raw Materials  |
|                     | 474                | φ133<br>507        | 500                | φ173<br>498        | φ134<br>510        | φ170<br>509        | \$108<br>493       | φ204<br>519        | φ201<br>581        | \$200<br>579       | 575                | φ191<br>583        | φ193<br>581        | φ237<br>559        | φ24-3<br>552       | φ329<br>667        | Work in Process  |
| Operating Income    | 634                | 618                | 700                | 490<br>651         | 618                | 585                | 495<br>565         | 554                | 511                | 457                | 446                | 423                | 430                | 508                | 413                | 286                | Finished Goods   |
| 15%-22%             |                    | \$1,260            | \$1.368            | \$1,322            | \$1.282            | \$1,272            | \$1,226            | \$1,277            | \$1,293            | \$1,244            | \$1.188            | \$1,197            | \$1,204            | \$1.304            |                    | \$1.282            |  |
|                     | \$1,238<br>\$2,801 | \$1,260<br>\$2,890 | \$1,308<br>\$2,965 | \$1,322<br>\$3,051 | \$1,282<br>\$3,099 | \$1,272<br>\$3,202 | \$1,220<br>\$3,293 | \$1,277<br>\$3,406 | \$1,293<br>\$3,509 | \$1,244<br>\$3,638 | \$1,188<br>\$3,700 | \$1,197<br>\$3,803 | \$1,204<br>\$3,938 | \$1,304<br>\$4,027 | \$1,210<br>\$4,067 | \$1,282<br>\$4,171 | Total Inventory<br>Property, Plant and Equipment, Net              |
| Tax                 | \$1,806            | \$2,890<br>\$1,799 | \$2,903<br>\$1.881 | \$3,031<br>\$2.020 | \$3,099<br>\$2,071 | \$2.016            | \$3,293<br>\$1,971 | \$3,400<br>\$1,902 | \$3,509<br>\$2,106 | \$2,050<br>\$2,061 | \$3,700<br>\$1.990 | \$2,003<br>\$2,037 | \$2,930<br>\$2,185 | \$2,545            | \$4,007<br>\$2,773 | \$2.774            | Accounts Pavable   |
| 7%-10% of Incom     | ψ1,000             | ψ1,700             | ψ1,001             | ψ2,020             | ψ2,071             | ψ2,010             | ψ1,971             | ψ1,302             | ψ2,100             | ψ2,001             | ψ1,550             | ψ2,007             | ψ2,105             | ψ2,040             | Ψ2,115             | ΨΖ,774             | Accounts r ayable  |
| Before Tax          | 45                 | 44                 | 44                 | 44                 | 44                 | 48                 | 50                 | 44                 | 45                 | 43                 | 44                 | 41                 | 41                 | 44                 | 45                 | 71                 | Days Sales Outstanding <sup>11</sup>                               |
|                     | 47                 | 48                 | 55                 | 48                 | 42                 | 45                 | 42                 | 44                 | 42                 | 42                 | 40                 | 40                 | 40                 | 42                 | 34                 | 57                 | Days Inventory Outstanding <sup>11</sup>                           |
| Capital Expenditure | 68                 | 68                 | 76                 | 73                 | 68                 | 71                 | 68                 | 65                 | 68                 | 69                 | 67                 | 69                 | 72                 | 82                 | 77                 | 123                | Days Payables Outstanding <sup>11</sup>                            |
| 5%-7%               | 24                 | 24                 | 23                 | 19                 | 18                 | 22                 | 24                 | 23                 | 19                 | 16                 | 17                 | 12                 | 9                  | 4                  | 2                  | 5                  | Cash Conversion Cycle <sup>11</sup>                                |
| 070170              | 8                  | 8                  | 7                  | 8                  | 9                  | 8                  | 9                  | 8                  | 9                  | 9                  | 9                  | 9                  | 9                  | 9                  | 11                 | 6                  | Inventory Tums <sup>11</sup>                                       |
|                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |  |
| Conversion Cycle    | \$116              | \$115              | \$116              | \$93               | \$94               | \$94               | \$70               | \$71               | \$59               | \$59               | \$60               | \$-                | \$121              | \$-                | \$-                | ş –                | Dividends Paid   |
| 4-8 Days            | -                  | 0.7                | 2.0                | 2.2                | 3.2                | 2.2                | 3.2                | 2.8                | 2.0                | 2.3                | 4.4                | 5.2                | 4.2                | 5.2                | 16.4               | -                  | Shares Repurchased   |
|                     | \$ -               | \$60               | \$198              | \$240              | \$309              | \$223              | \$272              | \$244              | \$150              | \$150              | \$235              | \$243              | \$146              | \$218              | \$604              | ş –                | Shares Repurchased   |
| *Percent of Reven   | \$2,124            | \$2,124            | \$2,184            | \$2,382            | \$622              | \$931              | \$1,154            | \$1,426            | \$1,670            | \$1,820            | \$1,970            | \$2,205            | \$2,448            | \$2,594            | \$1,312            | \$416              | Remaining Amount Authorized  |
|                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |  |
|                     | \$(157)            | \$52               | \$203              | \$320              | \$328              | \$332              | \$415              | \$(158)            | \$(109)            | \$(176)            | \$(59)             | \$884              | \$976              | \$801              | \$542              | \$(83)             | R4Q Economic Profit <sup>8</sup>                                   |
|                     | 10.0%              | 11.7%              | 13.1%              | 14.1%              | 14.1%              | 14.2%              | 15.1%              | 10.2%              | 10.5%              | 9.7%               | 10.1%              | 20.0%              | 21.0%              | 21.3%              | 20.4%              | 14.8%              | R4Q ROIC   |
|                     | 7.5%               | 8.7%               | 9.6%               | 10.2%              | 10.1%              | 10.0%              | 10.6%              | 7.0%               | 7.2%               | 6.7%               | 7.0%               | 14.2%              | 14.7%              | 14.9%              | 14.3%              | 10.5%              | R4Q ROA <sup>8</sup>   |
|                     | 71001              | 70.055             | 70.446             |                    |                    |                    | 04.075             |                    |                    | 07.504             |                    |                    |                    |                    |                    |                    |  |
|                     | 74,891             | 76,052             | 76,449             | 80,767             | 83,993             | 83,277             | 84,072             | 84,556             | 87,976             | 87,586             | 85,777             | 87,565             | 93,820             | 96,002             | 103,111            | 106,604            | Worldwide Headcount <sup>3</sup>                                   |





Note: Refer to "Non-GAAP Financial Measures" for information about non-GAAP financial measures included in this quarterly fact sheet.

Dividends Paid

Stock Repurchases

Free Cash Flow

## **Non-GAAP Financial Measures**

Free Cash Flow: Free cash flow is a non-GAAP financial measure defined as cash flows from operations less capital expenditures. We consider free cash flow to be useful as an indicator of our overall liquidity, as the amount of free cash flow generated in any period is representative of cash that is available for strategic opportunities including, among others, investing in the Company's business, making strategic acquisitions, strengthening the balance sheet, repaying dividends and repurchasing stock. Free cash flow should not be construed as an alternative to cash flows from operations or other cash flow measurements determined in accordance with GAAP.

EBITDA: EBITDA is a non-GAAP financial measure defined as net income before interest, income tax expense, depreciation and amortization. We include information concerning EBITDA because we believe it is a useful measure to evaluate our operating performance. As a measure of our operating performance, we believe EBITDA provides a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies. While EBITDA is a relevant and widely used measure of operating performance, it does not represent net income as defined by GAAP and it should not be considered as an alternative to that measure in evaluating operating performance.

Non-GAAP Gross Margin and Non-GAAP Gross Profit: Non-GAAP gross margin is a non-GAAP measure defined as non-GAAP gross profit divided by revenue. Non-GAAP gross profit is a non-GAAP measure defined as gross profit before any charges to cost of goods sold that may not be indicative of ongoing operations. We believe that non-GAAP gross profit is a useful measure to investors as an alternative method for measuring our operating performance and comparing it against prior periods' performance.

Non-GAAP Operating Expenses: Non-GAAP operating expenses is a non-GAAP measure defined as operating expenses before any charges that may not be indicative of ongoing operations. We believe that non-GAAP operating expenses is a useful measure to investors as an alternative method for measuring our expense management and comparing it against prior periods' performance.

Non-GAAP Net Income and Non-GAAP EPS: Non-GAAP net income and non-GAAP EPS are non-GAAP measures defined as net income and EPS, respectively, before any charges that may not be indicative of ongoing operations, or any tax impact related to those charges. We believe that non-GAAP net income and non-GAAP EPS are useful measures to investors as an alternative method for measuring our earnings performance and comparing it against prior periods' performance.

Non-GAAP Income Tax Provision as a Percentage of Non-GAAP Pre-Tax Income: Non-GAAP income tax provision is a non-GAAP measure defined as income tax provision before any income tax adjustments that may not be indicative of ongoing operations. We believe that non-GAAP income tax provision as a percentage of non-GAAP pre-tax income is a useful measure to investors as an alternative method for measuring our effective tax rate and comparing it against prior periods' performance.

| In millions; except gross margin and per share amounts  | Q3<br>FY12     | Q4<br>FY12     | 01<br>FY13     | 02<br>FY13     | Q3<br>FY13     | Q4<br>FY13     | Q1<br>FY14       | Q2<br>FY14     | Q3<br>FY14     | Q4<br>FY14     | Q1<br>FY15     | Q2<br>FY15     | Q3<br>FY15     | Q4<br>FY15     | Q1<br>FY16     | G2<br>FY16     |
|---|----------------|----------------|----------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Reconciliation of Cash Flows from Operations to Free Cash Flow  | F112           | 19192          | P 115          | F115           | ET 15          | F 1 15         | E 114            | F 114          | P 1 14         | P114           | P 1 15         | P 1 10         | P T TS         | 1115           | P110           | P 1 16         |
| Cash Flows from Operations  |                | \$1,128        | \$936          | \$772          | \$727          | \$684          | \$680            | \$727          | \$697          | \$713          | \$827          | \$243          | \$684          | \$488          | \$545          | \$598          |
| Capital Expenditures  | (139)          | (324)          | (382)          | (246)          | (188)          | (136)          | (136)            | (170)          | (161)          | (161)          | (160)          | (146)          | (150)          | (156)          | (151)          | (149)          |
| Free Cash Flow  | \$1,069        | \$804          | \$554          | \$526          | \$539          | \$548          | \$544            | \$557          | \$536          | \$552          | \$867          | \$97           | \$534          | \$332          | \$394          | \$449          |
| Reconciliation of Net Income to EBITDA  |                |                |                |                |                |                |                  |                |                |                |                |                |                |                |                |                |
| Net Income (Loss)   | \$483          | \$745          | \$519          | \$335          | \$391          | \$(265)        | \$495            | \$430          | \$375          | \$317          | \$4.23         | \$438          | \$384          | \$220          | \$283          | \$251          |
| Income Tax Provision  | 4<br>55        | 7<br>56        | 14<br>59       | 10<br>133      | 11<br>15       | 9<br>35        | 10<br>37         | 11<br>37       | 13<br>31       | 5<br>30        | 9<br>37        | 8<br>20        | 9<br>28        | 8<br>27        | 8<br>31        | 7 (7)          |
| Depreciation and Amortization   | 188            | 339            | 313            | 309            | 309            | 302            | 312              | 317            | 307            | 308            | 289            | 290            | 285            | 250            | 236            | 252            |
| ЕВЛДА   | \$730          | \$1,147        | \$905          | \$787          | \$726          | \$81           | \$854            | \$795          | \$726          | \$660          | \$758          | \$756          | \$706          | \$505          | \$558          | \$503          |
|   |                |                |                |                |                |                |                  |                |                |                |                |                |                |                |                |                |
| Reconciliation of Gross Margin to Non-GAAP Gross Margin &<br>Gross Profit to Non-GAAP Gross Profit                              |                |                |                |                |                |                |                  |                |                |                |                |                |                |                |                |                |
| Gross Profit <sup>10</sup>  | \$977          | \$1,472        | \$1,193        | \$1,059        | \$1,061        | \$1,050        | \$1,099          | \$1,156        | \$1,076        | \$1,029        | \$1,149        | \$1,110        | \$1,032        | \$930          | \$955          | \$906          |
| Acquisition-related charges   | 91             | -              | -              | -              | -              | -              | -                | -              | -              |                | -              | -              |                | -              | -              |                |
| Charges related to cost saving initiatives<br>Other charges   | -              |                |                | -              | -              | -              | -                | -              | -              | -<br>10        |                | 39             | -              |                | -              | 22             |
| Amortization of acquired intangible assets  | 9              | 39             | 38             | 38             | 38             | 35             | 36               | 40             | 39             | 39             | 39             | 38             | 37             | 20             | 17             | 16             |
| Non-GAAP Gross Prott <sup>10</sup>  | \$1,077        | \$1,511        | \$1,231        | \$1,097        | \$1,099        | \$1,085        | \$1,135          | \$1,196        | \$1,115        | \$1,078        | \$1,188        | \$1,187        | \$1,069        | \$951          | \$972          | \$944          |
| Revenue   | \$3,035        | \$4,754        | \$4,035        | \$3,824        | \$3,764        | \$3,728        | \$3,804<br>28,9% | \$3,972        | \$3,703        | \$3,651        | \$3,943        | \$3,888        | \$3,550        | \$3,191        | \$3,360        | \$3,317        |
| Gross Margin <sup>10</sup><br>Non-GAAP Gross Margin <sup>10</sup>   | 32.2%<br>35.5% | 31.0%<br>31.8% | 29.6%<br>30.5% | 27.7%<br>28.7% | 28.2%<br>29.2% | 28.2%<br>29.1% | 28.9%<br>29.8%   | 29.1%<br>30.1% | 29.1%<br>30.1% | 28.2%<br>29.5% | 29.1%<br>30.1% | 28.5%<br>30.5% | 29.1%<br>30.1% | 29.1%<br>29.8% | 28.4%<br>28.9% | 27.3%<br>28.5% |
|   |                |                |                |                |                |                |                  |                |                |                |                |                |                |                |                |                |
| Reconciliation of Operating Expenses to Non-GAAP<br>Operating Expenses  |                |                |                |                |                |                |                  |                |                |                |                |                |                |                |                |                |
| Total Operating Expenses  | \$435          | \$664          | \$601          | \$581          | \$644          | \$1,271        | \$557            | \$678          | \$657          | \$677          | \$680          | \$644          | \$611          | \$675          | \$633          | \$655          |
| Less:   | 10.1           | (4.0)          |                |                |                |                | 74.41            |                |                | 101            | (T)            | (7)            | (7)            | (0)            | 100            | (0)            |
| Amortization of acquired intangible assets<br>Employee termination, asset impairment and other charges                          | (3)            | (12)<br>(80)   | (11)<br>(26)   | (11)<br>(41)   | (11)<br>(63)   | (11)<br>(8)    | (11)<br>(11)     | (11)<br>(23)   | (11)<br>(25)   | (8)<br>(26)    | (7)<br>(9)     | (7)<br>(36)    | (7)<br>(10)    | (8)<br>(104)   | (8)<br>(56)    | (8)<br>(27)    |
| Charges related to cost saving initiatives  | -              | -              | (20)           | -              | -              | -              | -                | (a)<br>-       | (20)           | (400)          |                | - (50)         | -              | -              | -              | (15)           |
| Charges related to arbitration award  | (34)           | -              | -              | -              | -              | (681)          | (13)             | (13)           | (13)           | (13)           | (14)           | (1)            | -              | -              | -              | (32)           |
| Acquisition-related charges<br>Charges and insurance recoveries related to flooding, net  | (34)           | -              | -              | -              | -              | (7)            | (13)<br>65       | -              | -              | -              | -              | 37             | (3)            | -              | -              | (27)           |
| Other charges   |                |                |                |                | (11)           |                |                  | (15)           | (3)            | (32)           | (12)           | (17)           |                | (3)            | (2)            | (4)            |
| Non-GAAP Operating Expenses   | \$383          | \$572          | \$564          | \$529          | \$559          | \$564          | \$574            | \$616          | \$605          | \$598          | \$638          | \$620          | \$591          | \$560          | \$567          | \$542          |
| Reconciliation of Net Income (Loss) to Non-GAAP Net Income  |                |                |                |                |                |                |                  |                |                |                |                |                |                |                |                |                |
| Net Income (Loss)   | \$483          | \$745          | \$519          | \$335          | \$391          | \$(265)        | \$495            | \$430          | \$375          | \$317          | \$423          | \$438          | \$384          | \$220          | \$283          | \$251          |
| Amortization of acquired intangible assets  | 12             | 51             | 49             | 49             | 49             | 46             | 47               | 51             | 50             | 47             | 46             | 45             | 44             | 28             | 25             | 24             |
| Employee termination, asset impairment and other charges<br>Charges related to cost saving initiatives                          | -              | 80             | 26             | 41             | 63             | 8              | 11               | 23             | 25             | 36             | 9              | 53             | 10             | 104            | 56             | 27<br>37       |
| Charges related to arbitration award  | -              | _              | -              | -              | -              | 681            | 13               | 13             | 13             | 13             | 14             | 1              | -              | -              | -              | 32             |
| Acquisition-related charges   | 125            | -              | -              | -              | -              | 7              | 13               | -              | -              | -              | -              | -              | 3              | -              | -              | 27             |
| Charges and insurance recoveries related to flooding, net<br>Other charges  | 15             | -              | -              | -              | - 11           | -              | (65)             | - 15           | - 7            | 32             | - 12           | (37)<br>39     | -              | - 4            | 2              | - 4            |
| Income tax adjustments  | (16)           | (4)            |                | 88             |                |                |                  |                |                |                |                |                |                | -              |                | (28)           |
| Non-GAAP Net Income   | \$619          | \$872          | \$594          | \$513          | \$514          | \$477          | \$514            | \$532          | \$470          | \$445          | \$504          | \$539          | \$441          | \$356          | \$366          | \$374          |
| EPS   | \$1.96         | \$2.87         | \$2.06         | \$1.36         | \$1.60         | \$(1.12)       | \$2.05           | \$1.77         | \$1.55         | \$1.32         | \$1.76         | \$1.84         | \$1.63         | \$0.94         | \$1.21         | \$1.07         |
| Non-GAAP EPS<br>Diluted Shares Outstanding  | \$2.52<br>246  | \$3.35<br>260  | \$2.36<br>252  | \$2.09<br>246  | \$2.10<br>245  | \$1.96<br>236  | \$2.12<br>242    | \$2.19<br>243  | \$1.94<br>242  | \$1.85<br>241  | \$2.10<br>240  | \$2.26<br>238  | \$1.87<br>236  | \$1.51<br>235  | \$1.56<br>234  | \$1.60<br>234  |
| Non-GAAP Diluted Shares Outstanding   | 246            | 260            | 252            | 246            | 245            | 243            | 242              | 243            | 242            | 241            | 240            | 238            | 236            | 235            | 234            | 234            |
|   |                |                |                |                |                |                | 1698035          |                |                |                | 10002          |                |                |                |                |                |
| Reconciliation of Income Tax Provision as a Percentage of Pre-Tax<br>Income to Non-GAAP Income Tax Provision as a Percentage of |                |                |                |                |                |                |                  |                |                |                |                |                |                |                |                |                |
| Non-GAAP Pre-Tax Income   |                |                |                |                |                |                |                  |                |                |                |                |                |                |                |                |                |
| Net income (loss)<br>income tax provision   | \$483<br>55    | \$745<br>56    | \$519<br>59    | \$335<br>133   | \$391<br>15    | \$ (265)<br>35 | \$495<br>37      | \$430<br>37    | \$375<br>31    | \$317<br>30    | \$423<br>37    | \$438<br>20    | \$384<br>28    | \$220<br>27    | \$283<br>31    | \$251<br>(7)   |
| Pre-tax income  | \$538          | \$801          | \$578          | \$468          |                | \$ (230)       | \$532            | \$467          | \$406          | \$347          | \$460          | \$458          | \$412          | \$247          | \$314          | \$244          |
| Income tax provision as a percentage of pre-tax income  | 10%            | 7%             | 10%            | 28%            | 4%             | -15%           | 7%               | 896            | 8%             | 9%             | 8%             | 496            | 796            | 11%            | 10%            | -3%            |
| Non-GAAP Net Income   | \$619          | \$872          | \$594          | \$513          | \$514          | \$477          | \$514            | \$532          | \$470          | \$445          | \$504          | \$539          | \$441          | \$356          | \$366          | \$374          |
| Add   |                | 1000           |                |                |                |                | 50ex.141         |                |                |                |                |                |                |                |                |                |
| Income tax provision<br>Income tax adjustments  | 55<br>16       | 56<br>4        | 59             | 133 (88)       | 15             | 35             | 37               | 37             | 31             | 30             | 37             | 20             | 28             | 27             | 31             | (7)<br>28      |
| Non-GAAP income tax provision   | 71             | 60             | 59             | 45             | 15             | 35             | 37               | 37             | 31             | 30             | 37             | 20             | 28             | 27             | 31             | 21             |
| Non-GAAP pre-tax income   | \$690          | \$932          | \$653          | \$558          | \$529          | \$512          | \$551<br>7%      | \$569<br>7%    | \$501          | \$475          | \$541<br>7%    | \$559<br>496   | \$469          | \$383          | \$397          | \$395<br>5%    |
| Non-GAAP income tax provision as a percentage of pre-tax income   | 10%            | 6%             | 9%             | 896            | 3%             | 7%             | 190              | 1 96           | 6%             | 6%             | 190            | 4%             | 6%             | 7.%            | 8%             | 346            |

## **Non-GAAP Financial Measures**

Economic Profit: Economic profit (EP) is a non-GAAP financial measure defined as net operating profit after taxes less the value of invested capital multiplied by the weighted average cost of capital, where net operating profit after taxes is defined as income from operations minus tax expense and invested capital is defined as the sum of current debt, long-term debt and equity. Management uses EP to evaluate business performance and allocate resources, and it is a component in determining management's incentive compensation. Management believes EP provides additional perspective to investors about financial returns generated by the business and represents profit generated over and above the cost of capital used by the business to generate that profit.

|  | Q4    | Q1    | Q2    | Q3      | Q4      | Q1      | Q2      | Q3      | Q4      | Q1      | Q2      | Q3      | Q4      | Q1      | Q2      | Q 3     | Q4      | Q1      | Q2      |
|--|-------|-------|-------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| In millions                                  |       |       | FY12  |         | FY12    |         |         |         | FY13    |         |         | FY14    |         | FY15    |         |         |         | FY16    | FY16    |
| Reconciliation of Operating Income (Loss) to |       |       |       |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |
| R4Q Economic Profit                          |       |       |       |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |
| Operating Income (Loss)                      | \$172 | \$259 | \$162 | \$542   | \$808   | \$592   | \$478   | \$417   | \$(221) | \$542   | \$478   | \$419   | \$352   | \$469   | \$466   | \$421   | \$255   | \$322   | \$251   |
| Income Tax Provision                         | (12)  | (19)  | (15)  | (55)    | (56)    | (59)    | (133)   | (15)    | (35)    | (37)    | (37)    | (31)    | (30)    | (37)    | (20)    | (28)    | (27)    | (31)    | 7       |
| Net Operating Profit After Taxes             | 160   | 240   | 147   | 487     | 752     | 533     | 345     | 402     | (256)   | 505     | 441     | 388     | 322     | 432     | 446     | 393     | 228     | 291     | 258     |
| R4Q Net Operating Profit After Taxes         | 728   | 771   | 692   | 1,034   | 1,626   | 1,919   | 2,117   | 2,032   | 1,024   | 996     | 1,092   | 1,078   | 1,656   | 1,583   | 1,588   | 1,593   | 1,499   | 1,358   | 1,170   |
| Invested Capital x WACC                      | (636) | (658) | (677) | (1,117) | (1,084) | (1,118) | (1,141) | (1,148) | (1,083) | (1,172) | (1,201) | (1,236) | (1,241) | (1,251) | (1,260) | (1,273) | (1,296) | (1,306) | (1,327) |
| R4Q Economic Profit                          | \$92  | \$113 | \$15  | \$(83)  | \$542   | \$801   | \$976   | \$884   | \$(59)  | \$(176) | \$(109) | \$(158) | \$415   | \$332   | \$328   | \$320   | \$203   | \$52    | \$(157) |

## **Formulas**

Share = Units (HDD) / TAM

**ASP** = Revenue / Units (HDD)

Free Cash Flow = Cash Flow from Operations - Capital Expenditures

EBITDA = Net Income (Loss) + Interest + Income Tax Expense + Depreciation and Amortization

Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)

Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)

Days Payables Outstanding (DPO) = Accounts Payable / (Cost of Revenue / 91 days)

Cash Conversion Cycle = DSO + DIO - DPO

Inventory Turns = 364 days / DIO

R4Q Economic Profit = R4Q Net Operating Profit After Taxes - (Invested Capital x WACC)

• Invested Capital = Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity

WACC<sup>7</sup> = 11%

R4Q ROIC = R4Q (Net Income (Loss) + Interest Expense) / R4Q Average (Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity)

R4Q ROA = R4Q Net Income (Loss) / R4Q Average Total Assets

## Footnotes

- 1. ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates.
- 2. Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media.
- 3. Worldwide Headcount excludes temporary and contracted employees.
- 4. Consumer Electronics includes gaming.
- 5. PC includes shipments to distributors, second/third tier external HDD manufacturers, and white box manufacturers.
- Q4 FY13 non-GAAP EPS is calculated using the same number of shares used for Q4 FY13 GAAP EPS plus 7 million dilutive shares. Dilutive shares are not included in the Q4 FY13 GAAP EPS calculation as Q4 FY13 resulted in a net loss.
- 7. WACC of 11% is an internal assumption.
- 8. Q2 FY12 includes charges related to the flooding. Q4 FY13 includes charges related to the arbitration award.
- 9. TAM is preliminary and based on internal information.
- 10. Certain FY14 prior quarter amounts have been reclassified from gross profit, R&D and SG&A to the other charges line within operating expenses to conform to the annual presentation of FY14 in Part II, Item 8, Note 18 in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K.
- 11. Q1 FY15 cash conversion cycle calculated using 98 days due to a 14 week quarter. Q1 FY15 inventory turns calculated using 371 days due to a 53 week year.
- 12. Non-PC revenue percentage includes consumer electronics, enterprise applications, branded products, and SSD.
- 13. Guidance, other than revenue, is presented on a non-GAAP basis and excludes amortization of intangibles related to acquisitions of 0.6% of gross margin, \$6 million of operating expenses and \$0.09 of EPS. GAAP operating expense guidance is \$506 million and GAAP EPS guidance is between \$1.11 and 1.21 assuming diluted shares outstanding of 234 million.
- 14. Operating expense baseline is presented on a non-GAAP basis and excludes amortization of acquired intangible assets of \$8 million, employee termination, asset impairment and other charges of \$56 million, and other charges of \$2 million from Q1 FY16 operating expenses of \$633 million. This represents management's baseline against expected integration savings.
- 15. This Quarterly Fact Sheet contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 concerning the Company's expected third quarter fiscal year 2016 financial performance and the amount and timing of expected integration savings and total cash expenditures. These forward-looking statements are based on management's current expectations and are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statements, including the Company's inability to successfully integrate the business and operations of HGST or achieve the expected savings in the expected fiscal periods; the possibility that the total cash expenditures may be in excess of the estimated amounts or may occur in different fiscal periods than expected; volatility in global economic conditions; business conditions and growth in the storage ecosystem; pricing trends and fluctuations in average selling prices; the availability and cost of commodity materials and specialized product components; unexpected advances in competing technologies; the development and introduction of products based on new technologies and expansion into new data storage markets; actions by competitors; and other risks and uncertainties in the Company's filings with the Securities and Exchange Commission, including the Company's Quarterly Report on Form 10-Q filed on November 10, 2015. You should not place undue reliance on these forward-looking statements, which speak only as of the date of publication of this Quarterly Fact Sheet, and the Company undertakes no obligation to update these forward-looking statements to reflect new information or circumstances.