


Note: Refer to "Non-GAAP Financial Measures" for information about non-


Revenue and Non-GAAP Gross Margin ${ }^{10}$


| Balance sheet, cash flows, earnings, dividends and share repurchase amounts in millions | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY15 } \end{array}$ |  | $\begin{array}{r} \text { Q2 } \\ \text { FY16 } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents | \$3,377 | \$3,208 | \$3,537 | \$3,816 | \$4,060 | \$4,309 | \$4.869 | \$4.655 | \$4,569 | \$4,804 | \$5.159 | \$4,902 | \$4,812 | \$5,024 | \$5,081 | \$5,363 |
| Available-for-Sale (AFS) Securities Debt | $(2,743)$ | $(2,185)$ | $(2,128)$ | $(2,128)$ | $(2,013)$ | $\left.(1,95)^{-}\right)$ | $(2,398)$ | $(2,340)$ | $\begin{array}{r} 470 \\ (2,469) \\ \hline \end{array}$ | $\begin{array}{r} 499 \\ (2,438) \\ \hline \end{array}$ | $\begin{array}{r} 454 \\ (2,406) \\ \hline \end{array}$ | $\begin{array}{r} 465 \\ (2,375) \\ \hline \end{array}$ | $\begin{array}{r} 523 \\ (2,344) \\ \hline \end{array}$ | $\begin{array}{r} 590 \\ (2,567) \\ \hline \end{array}$ | $\begin{gathered} 704 \\ (2,536) \\ \hline \end{gathered}$ | $\begin{array}{r} 732 \\ (2,505) \\ \hline \end{array}$ |
| Net Cash, Cash Equivalents \& AFS Securities | \$634 | \$1,023 | \$1,409 | \$1,688 | \$2,047 | \$2,354 | \$2,471 | \$2,315 | \$2,570 | \$2,865 | \$3,207 | \$2,992 | \$2,991 | \$3,047 | \$3,249 | \$3,590 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash Flow From Operations | \$1,208 | \$1,128 | \$936 | \$772 | \$727 | \$684 | \$680 | \$727 | \$697 | \$713 | \$827 | \$243 | \$684 | \$488 | \$545 | \$598 |
| Free Cash Flow <br> Capital Expenditures <br> Depreciation and Amortization | \$1,069 | \$804 | \$554 | \$526 | \$539 | \$548 | \$544 | \$557 | \$536 | \$552 | \$667 | \$97 | \$534 | \$332 | \$394 | \$449 |
|  | \$139 | \$324 | \$382 | \$246 | \$188 | \$136 | \$136 | \$170 | \$161 | \$161 | \$160 | \$146 | \$150 | \$156 | \$151 | \$149 |
|  | \$188 | \$339 | \$313 | \$309 | \$309 | \$302 | \$312 | \$317 | \$307 | \$308 | \$289 | \$290 | \$285 | \$250 | \$236 | \$252 |
| EBITDA | \$730 | \$1.147 | \$905 | \$787 | \$726 | \$81 | \$854 | \$795 | \$726 | \$660 | \$758 | \$756 | \$706 | \$505 | \$558 | \$503 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventory Accounts Receivable, Net $\begin{array}{r}\text { Raw Materials } \\ \text { Work in Process } \\ \text { Finished Goods }\end{array}$ | \$2,377 | \$2,364 | \$1,951 | \$1,732 | \$1,700 | \$1,793 | \$1,791 | \$1,959 | \$1,802 | \$1,989 | \$1,915 | \$1,880 | \$1,696 | \$1,532 | \$1,616 | \$1,650 |
|  | \$329 | \$245 | \$237 | \$193 | \$191 | \$167 | \$208 | \$201 | \$204 | \$168 | \$178 | \$154 | \$173 | \$168 | \$135 | \$130 |
|  | 667 | 552 | 559 | 581 | 583 | 575 | 579 | 581 | 519 | 493 | 509 | 510 | 498 | 500 | 507 | 474 |
|  | 286 | 413 | 508 | 430 | 423 | 446 | 457 | 511 | 554 | 565 | 585 | 618 | 651 | 700 | 618 | 634 |
| Total Inventory Property, Plant and Equipment, Net Accounts Payable | \$1,282 | \$1,210 | \$1,304 | \$1,204 | \$1,197 | \$1,188 | \$1,244 | \$1,293 | \$1,277 | \$1,226 | \$1,272 | \$1,282 | \$1,322 | \$1,368 | \$1,260 | \$1,238 |
|  | \$4,171 | \$4,067 | \$4,027 | \$3,938 | \$3,803 | \$3,700 | \$3,638 | \$3,509 | \$3,406 | \$3,293 | \$3,202 | \$3,099 | \$3,051 | \$2,965 | \$2,890 | \$2,801 |
|  | \$2,774 | \$2,773 | \$2,545 | \$2,185 | \$2,037 | \$1,990 | \$2,061 | \$2,106 | \$1,902 | \$1,971 | \$2,016 | \$2,071 | \$2,020 | \$1,881 | \$1,799 | \$1,806 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Days Sales Outstanding ${ }^{11}$ Days Inventory Outstanding ${ }^{11}$ Days Payables Outstanding ${ }^{11}$ Cash Conversion Cycle ${ }^{11}$ Inventory Tums ${ }^{11}$ | 71 | 45 | 44 | 41 | 41 | 44 | 43 | 45 | 44 | 50 | 48 | 44 | 44 | 44 | 44 | 45 |
|  | 57 | 34 | 42 | 40 | 40 | 40 | 42 | 42 | 44 | 42 | 45 | 42 | 48 | 55 | 48 | 47 |
|  | 123 | 77 | 82 | 72 | 69 | 67 | 69 | 68 | 65 | 68 | 71 | 68 | 73 | 76 | 68 | 68 |
|  | 5 | 2 | 4 | 9 | 12 | 17 | 16 | 19 | 23 | 24 | 22 | 18 | 19 | 23 | 24 | 24 |
|  | 6 | 11 | 9 | 9 | 9 | 9 | 9 | 9 | 8 | 9 | 8 | 9 | 8 | 7 | 8 | 8 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Dividends Paid | \$ | \$ | \$ | \$121 | \$ | \$60 | \$59 | \$59 | \$71 | \$70 | \$94 | \$94 | \$93 | \$116 | \$115 | \$116 |
| Shares Repurchased | - | 16.4 | 5.2 | 4.2 | 5.2 | 4.4 | 2.3 | 2.0 | 2.8 | 3.2 | 2.2 | 3.2 | 2.2 | 2.0 | 0.7 | - |
| Shares Repurchased | \$ | \$604 | \$218 | \$146 | \$243 | \$235 | \$150 | \$150 | \$244 | \$272 | \$223 | \$309 | \$240 | \$198 | \$60 | \$ |
| Remaining Amount Authorized | \$416 | \$1,312 | \$2,594 | \$2,448 | \$2,205 | \$1,970 | \$1,820 | \$1,670 | \$1,426 | \$1,154 | \$931 | \$622 | \$2,382 | \$2,184 | \$2,124 | \$2,124 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| R4Q Economic Profit ${ }^{8}$ | \$(83) | \$542 | \$801 | \$976 | \$884 | \$(59) | \$(176) | \$(109) | \$(158) | \$415 | \$332 | \$328 | \$320 | \$203 | \$52 | \$(157) |
| $\begin{aligned} & \text { R4Q ROIC } \\ & \text { R4Q ROA } \end{aligned}$ | 14.8\% | 20.4\% | 21.3\% | 21.0\% | 20.0\% | 10.1\% | 9.7\% | 10.5\% | 10.2\% | 15.1\% | 14.2\% | 14.1\% | 14.1\% | 13.1\% | 11.7\% | 10.0\% |
|  | 10.5\% | 14.3\% | 14.9\% | 14.7\% | 14.2\% | 7.0\% | 6.7\% | 7.2\% | 7.0\% | 10.6\% | 10.0\% | 10.1\% | 10.2\% | 9.6\% | 8.7\% | 7.5\% |
| Worldwide Headcount ${ }^{3}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 106.604 | 103,111 | 96,002 | 93,820 | 87,565 | 85,777 | 87,586 | 87,976 | 84,556 | 84,072 | 83,277 | 83,993 | 80.767 | 76.449 | 76,052 | 74,891 |

Business Model (Non-GAAP)

Gross Margin* 27\%-32\%

Operating Expense* 10\%-12\%

Operating Income* $15 \%-22 \%$

Tax
7\%-10\% of Income Before Tax

Capital Expenditures* 5\%-7\%

Conversion Cycle 4-8 Days
*Percent of Revenue


R\&D ${ }^{10}$ and Capital Expenditures

Free Cash Flow


R4Q ROIC \& R4Q Economic Profit


Non-GAAP Financial Measures
ree Cash Flow: Free cash flow is a non-GAP financial measure defined as cash flows from operations less capital expenditures. We consider free cash flow to be useful as an indicator of our overall liguidity, as e amount of free cash flow generated in any period is representative of cash that is available for strategic opportunities including, among others, investing in the Company's business, making strategic acquisitions
trengthening the balance sheet, repaying debt, paying dividends and repurchasing stock. Free cash flow should not be construed as an alternativ to cash flows from operations or other cash flow measurements accordance with GAA
BITDA: EBITDA is a non-GAAP financial measure defined as net income before interest, income tax expense, depreciation and amortization. We include information concerning EBITDA because we believe it is a俍 GAAP and it should not be considered as an alternative to that measure in evaluating operating performance.
measure defined as gross profit before any charges to cost of goods sold that may not be indicative of ongoing operations. We believe that noons profit divided by revenue. Non-GAAP gross profit is a non-GAAP nethod for measuring our operating performance and comparing it against prior periods' performance.
Non-GAAP Operating Expenses: Non-GAAP operating expenses is a non-GAAP measure defined as operating expenses before any charges that may not be indicative of ongoing operations. We believe tha non-GAAP operating expenses is a useful measure to investors as an alternative method for measuring our expense management and comparing it against prior periods' performance. income tax provision before any income tax measuring our effective tax rate and comparing it against prior periods' pertormance.

| n milions, except fross margin and per shere amounts | FY12 | FY42 | FY13 | FY13 | FY13 | $\mathrm{FY} 13^{\text {a }}$ | FY14 | FY/4 | FY14 | FY/4 | FY15 | FY15 | FY15 | FY4 | FY16 | FY16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of Cash Flows from Operations to Free Cash Flow |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash Flows from Operations | $\begin{gathered} \$ 1.208 \\ (139) \\ \hline \end{gathered}$ | $\begin{gathered} \$ 1.128 \\ (324) \end{gathered}$ | $\begin{gathered} 5936 \\ (382) \\ \hline 1 \end{gathered}$ | $\begin{aligned} & 5772 \\ & (246) \end{aligned}$ | $\begin{gathered} \$ 727 \\ (188) \end{gathered}$ | $\left.\begin{array}{c} \$ 684 \\ (136) \end{array}\right)$ | $\begin{aligned} & \$ 680 \\ & (136) \end{aligned}$ | $\left.\begin{array}{c} \$ 727 \\ (170) \end{array}\right)$ | $\begin{gathered} \$ 697 \\ (181) \\ \hline \end{gathered}$ | $\begin{gathered} 5713 \\ 1818) \end{gathered}$ | $\begin{gathered} \left.\begin{array}{c} 5827 \\ (160) \end{array}\right) \end{gathered}$ | $\begin{gathered} \$ 243 \\ (148) \end{gathered}$ | $\begin{gathered} 8684 \\ (150) \\ \hline \end{gathered}$ | 5488 <br> 156$)$ | \$545 | ${ }^{\text {4 }}$ (1498) |
| Free Cossh Flow | \$1,069 | 5804 | 1554 | \$526 | \$539 | 5548 | \$544 | \$557 | $\$ 536$ | 8552 | ${ }^{9867}$ | 697 | 8534 | $\$ 332$ | $\$ 394$ | \$499 |
| Reconcillation of Net income to Ebirda |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net licome (Loss) | \$483 | \$745 | 5519 | 5335 | $\$ 391$ | \$(265) | 5495 | 5430 | \$375 | 8317 | 3423 | \$438 | 5384 | $\$ 220$ | $\$ 283$ | $\$ 251$ |
| interest | 4 |  | 14 | 10 | 11 | 9 | 10 | 11 | 13 | 5 | 9 | 8 | 9 | 8 | 8 | 7 |
| Income Tax Provision | 55 | 56 | 59 | ${ }^{133}$ | 15 | 35 | 37 | 37 | 31 | 30 | 37 | ${ }^{20}$ | ${ }^{28}$ | ${ }^{27}$ | 31 | (7) |
| Depreciation and Amortization | 188 |  | 313 |  |  |  | 312 |  |  |  |  |  |  |  |  |  |
| EBrDA | 8730 | \$1,147 | \$905 | \$787 | 8726 | 581 | \%854 | $\$ 795$ | \$726 | 8660 | 8758 | 8756 | 8706 | \$505 | \$558 | \$503 |
| Reconeiliation of Gross Margin to Non-GAAP Gross Margin \& Grose Profit to Non-GAAP Gross Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Proftio | ${ }^{5977}$ | \$1,472 | \$1.193 | \$1.059 | \$1.061 | \$1.050 | \$1.099 | \$1.156 | $\$ 1.076$ | 51.029 | \$1.149 | $\$ 1.110$ | \$1,032 | \$930 | 5955 | 9906 |
| Charges reluted to cost saving innatues |  |  |  |  | - |  |  |  |  |  |  |  |  |  |  | 22 |
| Other charges |  |  |  |  |  |  |  |  |  | 10 |  | 39 |  |  |  |  |
| Amortiztion of scquired intangive assel | $\underline{9}$ | 39 | 38 | 38 | ${ }^{38}$ | 35 | ${ }^{36}$ | 40 | 39 | 39 | ${ }^{39}$ |  | ${ }^{37}$ | 20 | 17 | 16 |
| Non-Gaap Gross Prott ${ }^{\circ}$ | \$1.077 | \$1.511 | \$1.231 | \$1.097 | \$1.099 | \$1.085 | \$1.135 | \$1.196 | \$1.115 | \$1.078 | \$1,188 | \$1.187 | \$1.069 | \$951 | \$972 | 9944 |
| Revorue | \$3.035 | \$4.754 | \$4.035 | \$3.824 | \$3.764 | \$3.728 | \$3.804 | \$3.972 | \$3.703 | \$3.551 | \$3.943 | \$3.898 | \$3.550 | \$3.191 | \$3.360 | \$3,317 |
| Gross Margnio | $32.2 \%$ | 310\% | 29.6\% | 27.7\% | 28\% | $28.2 \%$ | 289\% | 29.1\% | 29.1\% | 282\% | 29.1\% | 28.5\% | 29 1\% | $29.1 \%$ | 284\% | 273\% |
| Non-GAAP Gross Mergin'0 | 35 5\% | 318\% | 305\% | 287\% | 29\% | 29.1\% | 298\% | 30.1\% | 30.1\% | 295\% | 30.1\% | 30.5\% | 30.1\% | 298\% | 289\% | 285\% |
| Reconellilition of Operating Expenses to Non-GAAP |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Expenses | \$435 | 664 | \$601 | 8581 | 844 | 81.271 | 5557 | \$678 | 3657 | 6677 | \$680 | \$644 | \$611 | 9675 | \$633 | 4655 |
| Amotrizstion of acquired intangitie assels | ${ }^{(3)}$ | (12) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (8) | (7) | (7) | (7) |  | (8) |  |
| Empoyee termnetion, asset imparment and other charges |  | (80) | (26) | (41) | (63) | (8) | (11) | (23) | (25) | (26) | (9) | (36) | (10) | (104) | (56) | (27) |
| Cnargos related to cost saving intiatves |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (15) |
| Charges related to arctration eward |  |  |  |  |  | (681) | (13) | (13) | (13) | (13) | (14) | (1) |  |  |  | (32) |
| Acqussion-related charges | ${ }^{(34)}$ |  |  |  | - | (7) | ${ }_{65}(13)$ |  |  |  |  |  | ${ }^{(3)}$ |  |  | (27) |
| Charges and insurances recoveries related to fooding. ret other charges | (15) |  |  |  | (11) |  | 65 | (15) | (3) | (32) | (12) | (17) |  | (3) | (2) | (4) |
| Non-GAAP Operating Expenses | \$383 | 5572 | \$564 | \$529 | 8559 | \$584 | \$574 | 8618 | S805 | 5598 | ${ }_{5638}$ | \$820 | \$591 | \$560 | ${ }_{556}$ | \$542 |
| Reconclliation or Net Income (Loss) to Non-GAAP Net income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net income (Loss) | ${ }^{483}$ | \$745 | 5519 | 5335 | $\$ 391$ | \$(205) | $\$ 495$ | 8430 | \$375 | \$317 | ${ }^{3423}$ | 9438 | \$384 | ${ }^{220}$ | \$283 | $\$ 251$ |
| Amotizestion of acquired intangille ossets | 12 | 51 | 49 | 49 | 49 | ${ }^{46}$ | ${ }^{47}$ | 51 | 50 | 47 | 46 | 45 | 44 | 28 | 25 |  |
| Employee termination, asset impaiment end other charges |  | ${ }^{30}$ | 26 | 41 | 63 | 8 | 11 | 23 | 25 | 36 | $\stackrel{ }{ }$ | 53 | 10 | 104 | 56 | 27 |
| Charges related to cost seving intiatues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 37 |
| Charges related to arditration avard |  |  |  |  | - | 681 | 13 | 13 | 13 | 13 | 14 | 1 | - |  |  | 32 |
| Accuistion-related charges | 125 |  |  |  | - | 7 | 13 |  | - |  |  |  | 3 |  | - | 27 |
| Charges and nsuranco recovenes reilied to tooding. net | 15 |  | - | - | - |  | (65) |  |  |  |  | (37) | - |  |  |  |
| Other charges hncome tax adjustments | (16) | (4) |  | 88 | 11 |  |  | 15 | 7 | 32 | 12 | 39 |  | 4 | 2 | (28) |
| Non-GAAP Net income | 5619 | \$872 | ${ }^{5594}$ | \$513 | \$514 | ${ }^{5477}$ | \$514 | ${ }_{6532}$ | ${ }^{9470}$ | 5445 | ${ }^{9504}$ | $\$ 539$ | \$441 | ${ }^{9356}$ | \$366 | \$374 |
| EPS | \$1.96 | ${ }_{\$ 287}$ | \$2.06 | \$1.36 | \$1.60 | \$(1.12) | \$205 | \$177 | \$155 | 5132 | \$1.76 | \$1.84 | \$163 | ${ }^{\$ 0.94}$ | \$121 | \$107 |
| Non-gatp Eps | \$2.52 | 53.35 | \$2.36 | \$2.09 | \$2.10 | \$1.96 | \$2.12 | \$2.19 | \$194 | \$1.85 | \$2.10 | \$2.26 | $\$ 1.87$ | \$1.51 | \$1.56 | \$1.80 |
| Dilted Shares Outstanding | 246 | 260 | 252 | ${ }^{246}$ | 245 | 236 | ${ }^{242}$ | 243 | ${ }^{242}$ | 241 | 240 | ${ }^{238}$ | ${ }^{236}$ | 235 | 234 | ${ }^{234}$ |
| Non-GAAP Diluted Shares Outtanding* | 246 | 260 | 252 | 246 | 245 | 243 | 242 | 243 | 242 | 241 | 240 | 238 | 236 | 235 | 234 | 234 |
| Reconcillation of Income Tax Provision as a Percentage of Pre-Tax Income to Non-GAAP income Tax Provision as a Percentage of |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\frac{\text { Non-GAAP Pre-Tax income }}{\text { Net income (loss) }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| noome tax prowsion |  |  | 59 | 133 | 15 |  | 37 | 37 | 31 | 30 | 37 | 20 | 28 | 27 | 31 | (7) |
| heome tax provision as a percentago ot protax meome | $\begin{aligned} & \$ 538 \\ & 10 \% \end{aligned}$ | $\begin{array}{r} \$ 801 \\ 7 \% \end{array}$ | $\begin{gathered} \$ 578 \\ 10 \% \\ 10 \% \end{gathered}$ | $\begin{aligned} & \$ 4468 \\ & { }_{28}^{28 \%} \end{aligned}$ | $\$ 4006$ | $\begin{array}{\|c\|c\|c\|c\|c\|} \hline(123), \\ -15 \% \end{array}$ | $\begin{aligned} & 5533 \\ & 7 \% \end{aligned}$ | ${ }_{\text {\$467 }}{ }_{\text {84\% }}$ | $\$$ | \% 347 $9 \%$ | $\frac{\$ 460}{84 \%}$ | $\$ 445$ | $\begin{aligned} & \$ 412 \\ & 74 \% \end{aligned}$ | \$247 | $\begin{aligned} & \text { + } 3144 \\ & 10 \% \end{aligned}$ | $\$ 244$ <br> -346 |
| Non-GAAP Net home | \$619 | 1872 | 4594 | 513 | 5514 | 5477 | 7514 | 8532 | 5470 | ${ }_{4} 4$ | \$504 | 7539 | 5441 | \$356 | ${ }^{\$ 366}$ | 5374 |
| Add: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| income tox provision income tax adjustments | $\begin{aligned} & 55 \\ & 16 \\ & \hline \end{aligned}$ | $\begin{aligned} & 56 \\ & 4 \\ & 4 \end{aligned}$ | 59 | $\begin{gathered} 133 \\ 188) \end{gathered}$ | 15 | 35 | 37 | 37 | 31 | 30 | 37 | 20 | 28 | 27 | 31 | (7) 28 |
| NOC-GAAP income tax prewision |  | 60 | 59 | 45 | 15 | 35 | 37 | 37 | 31 | 30 | 37 | 20 | 28 | 27 | 31 | 21 |
| Non-GAAP pretar ncome | \$690 | 5932 | ${ }^{3653}$ | \$558 | \$529 | 8512 | \$551 | \$569 | \$501 | 5475 | ${ }^{5} 541$ | \$559 | \$469 | \$393 | \$397 | \$395 |
| Non-GAAP ncome tax rronsion as a percentage ot pretax ncome | 10\% | 6\% | 9\% | 8\% | 3\% | 7\% | 7\% | 7\% | 6\% | 6\% | 7\% | 4\% | 6\% | 7\% | 8\% | 5\% |

## Non-GAAP Financial Measures

Economic Profit: Economic profit (EP) is a non-GAAP financial measure defined as net operating profit after taxes less the value of invested capital multiplied by the weighted average cost of apital, where net operating profit after taxes is defined as income from operations minus tax expense and invested capital is defined as the sum of current debt, long-term debt and
quity, Management uses EP to evaluate business performance and allocate resources, and it is a component in determining management's incentive compensation. Management believes EP provides additional perspective to investors about financial returns generated by the business and represents profit generated over and above the cost of capital used by the business to generate that profit.

| In millions | $\begin{array}{r} \text { Q4 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \mathrm{Q} 2 \\ \mathrm{FY} 12 \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY12 } \end{array}$ | $\begin{gathered} \text { Q1 } \\ \text { FY } 13 \end{gathered}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY } 13 \end{array}$ | $\begin{aligned} & \text { Q1 } \\ & \text { FY14 } \end{aligned}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | Q4 FY14 | $\begin{array}{r} \text { Q1 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY15 } \end{array}$ | Q4 FY15 | $\begin{array}{r} \text { Q1 } \\ \text { FY16 } \end{array}$ | Q2 FY16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of Operating Income (Loss) to |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| R4Q Economic Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income (Loss) Income Tax Provision | $\begin{gathered} \$ 172 \\ (12) \end{gathered}$ | $\begin{gathered} \$ 259 \\ (19) \end{gathered}$ | $\begin{gathered} \$ 162 \\ (15) \end{gathered}$ | $\begin{gathered} \$ 542 \\ (55) \end{gathered}$ | $\begin{gathered} \$ 808 \\ (56) \end{gathered}$ | $\begin{gathered} \$ 592 \\ (59) \end{gathered}$ | $\begin{aligned} & \$ 478 \\ & (133) \\ & \hline \end{aligned}$ | $\begin{gathered} \$ 417 \\ (15) \end{gathered}$ | $\begin{array}{r} \$(221) \\ (35) \end{array}$ | $\begin{gathered} \$ 542 \\ (37) \end{gathered}$ | $\begin{gathered} \$ 478 \\ (37) \end{gathered}$ | $\begin{gathered} \$ 419 \\ (31) \end{gathered}$ | $\begin{gathered} \$ 352 \\ (30) \end{gathered}$ | $\begin{gathered} \$ 469 \\ (37) \end{gathered}$ | $\begin{gathered} \$ 466 \\ (20) \end{gathered}$ | $\begin{gathered} \$ 421 \\ (28) \\ \hline \end{gathered}$ | $\begin{array}{r} \$ 255 \\ (27) \end{array}$ | $\begin{gathered} \$ 322 \\ (31) \\ \hline \end{gathered}$ | $\begin{array}{r} \$ 251 \\ 7 \\ \hline \end{array}$ |
| Net Operating Profit After Taxes | 160 | 240 | 147 | 487 | 752 | 533 | 345 | 402 | (256) | 505 | 441 | 388 | 322 | 432 | 446 | 393 | 228 | 291 | 258 |
| R4Q Net Operating Profit After Taxes | 728 | 771 | 692 | 1,034 | 1.626 | 1,919 | 2.117 | 2,032 | 1,024 | 996 | 1,092 | 1,078 | 1.656 | 1,583 | 1.588 | 1.593 | 1.499 | 1,358 | 1.170 |
| Invested Capital X WACC | (636) | (658) | (677) | $(1,117)$ | $(1,084)$ | (1,118) | $(1,141)$ | $(1,148)$ | $(1,083)$ | $(1,172)$ | $(1,201)$ | $(1,236)$ | (1,241) | (1,251) | $(1,260)$ | $(1,273)$ | $(1,296)$ | (1,306) | $(1,327)$ |
| R4Q Economic Profit | \$92 | \$113 | \$15 | \$(83) | \$542 | \$801 | \$976 | \$884 | \$(59) | \$(176) | \$(109) | \$(158) | \$415 | \$332 | \$328 | \$320 | \$203 | \$52 | \$(157) |

## Formulas

Share = Units (HDD) / TAM
ASP = Revenue / Units (HDD)
Free Cash Flow = Cash Flow from Operations - Capital Expenditures
EBITDA $=$ Net Income (Loss) + Interest + Income Tax Expense + Depreciation and Amortization
Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)
Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)
Days Payables Outstanding (DPO) = Accounts Payable / (Cost of Revenue / 91 days)
Cash Conversion Cycle = DSO + DIO - DPO
Inventory Turns = 364 days / DIO
R4Q Economic Profit = R4Q Net Operating Profit After Taxes - (Invested Capital x WACC)

- Invested Capital = Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity
- $\mathrm{WACC}^{7}=11 \%$

R4Q ROIC = R4Q (Net Income (Loss) + Interest Expense) / R4Q Average (Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity)
R4Q ROA $=$ R4Q Net Income (Loss) / R4Q Average Total Assets

Footnotes

1. ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates.
2. Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media
3. Worldwide Headcount excludes temporary and contracted employees.
4. Consumer Electronics includes gaming
ipments to distributors, second/third tier external HDD manufacturers, and white box manufacturers.
5. Q4 FY13 non-GAAP EPS is calculated using the same number of shares used for Q4 FY13 GAAP EPS plus 7 million dilutive shares. Dilutive shares are not included in the Q4 FY13 GAAP EPS calculation as Q4 FY13 resulted in a net loss.
6. Q2 FY12 includes charges related to the flooding. Q 4 FY 13 includes charges related to the arbitration award.
7. TAM is preliminary and based on internal information.
8. Certain FY14 prior quarter amounts have been reclassified from gross profit, R\&D and SG\&A to the other charges line within operating expenses to conform to the annual presentation of FY14 in Part II, Item 8, Note 18 in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K.
9. Q1 FY15 cash conversion cycle calculated using 98 days due to a 14 week quarter. Q1 FY15 inventory turns calculated using 371 days due to a 53 week year
10. Non-PC revenue percentage includes consume electronics
11. Non-PC revenue percentage includes consumer electronics, enterprise applications, branded products, and SSD.
12. Guidance, orting
13. Operating expense baseline is presented on a non-GAAP basis and excludes amortization of acquired intangible assets shares outstanding of 234 million.

14. This Quarterly Fact Sheet contains forward-looking statements within the meaning of the Private Securities Litigation Reformainst expected integration savings.
financial performance and the amount and timing of expected integration savings and total cash expenditures. These forward-looking statements are based on management's current expectations and ar subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statements, including the Company's inability to successfully integrate the business and operations of HGST or achieve the expected savings in the expected fiscal periods; the possibility that the total cash expenditures may be in excess of the estimated amounts or may occur in different fiscal periods than expected; volatility in global economic conditions; business conditions and growth in the storage ecosystem; pricing trends and fluctuations in average selling prices; technologies and expansion into new data storage markets; actions by competitors; and other risks and uncertainties in the Company's filings with the Securities and Exchange Commission, including Company's Quarterly Report on Form 10-Q filed on November 10, 2015. You should not place undue reliance on these forward-looking statements, which speak only as of the date of publication of this Quarterly Fact Sheet, and the Company undertakes no obligation to update these forward-looking statements to reflect new information or circumstances.
