



Non-GAAP EPS Analysis


| Balance sheet, cash flows, earnings, dividends and share repurchase amounts in millions | $\begin{array}{r} \text { Q1 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY15' } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents | \$3,675 | \$3,924 | \$3,377 | \$3,208 | \$3,537 | \$3,816 | \$4,060 | \$4,309 | \$4,869 | \$4,655 | \$4,569 | \$4,804 | \$5,159 | \$4,902 | \$4,812 | \$5,024 |
| Available-for-Sale (AFS) Securities Debt | $(263)$ | (231) | $(2,743)$ | $(2,185)$ | $\left(2,128^{-}\right)$ | $(2,128)$ | $(2,013)$ | $(1,955)$ | $(2,398)$ | $(2,340)$ | $\begin{array}{r} 470 \\ (2,469) \\ \hline \end{array}$ | $\begin{array}{r} 499 \\ (2,438) \\ \hline \end{array}$ | $\begin{array}{r} 454 \\ (2,406) \\ \hline \end{array}$ | $\begin{array}{r} 465 \\ (2,375) \\ \hline \end{array}$ | $\begin{array}{r} 523 \\ (2,344) \\ \hline \end{array}$ | $\begin{array}{r} 590 \\ (2,567) \\ \hline \end{array}$ |
| Net Cash, Cash Equivalents \& AFS Securities | \$3,412 | \$3,693 | \$634 | \$1,023 | \$1,409 | \$1,688 | \$2,047 | \$2,354 | \$2,471 | \$2,315 | \$2,570 | \$2,865 | \$3,207 | \$2,992 | \$2,991 | \$3,047 |
| Cash Flow From Operations | \$352 | \$378 | \$1,208 | \$1,128 | \$936 | \$772 | \$727 | \$684 | \$680 | \$727 | \$697 | \$713 | \$827 | \$243 | \$684 | \$488 |
| Free Cash Flow | \$218 | \$258 | \$1,069 | \$804 | \$554 | \$526 | \$539 | \$548 | \$544 | \$557 | \$536 | \$552 | \$667 | \$97 | \$534 | \$332 |
| Capital Expenditures | \$134 | \$120 | \$139 | \$324 | \$382 | \$246 | \$188 | \$136 | \$136 | \$170 | \$161 | \$161 | \$160 | \$146 | \$150 | \$156 |
| Depreciation and Amortization | \$158 | \$140 | \$188 | \$339 | \$313 | \$309 | \$309 | \$302 | \$312 | \$317 | \$307 | \$308 | \$289 | \$290 | \$285 | \$250 |
| EBITDA | \$417 | \$302 | \$730 | \$1,147 | \$905 | \$787 | \$726 | \$81 | \$854 | \$795 | \$726 | \$660 | \$758 | \$756 | \$706 | \$505 |
| Accounts Receivable, Net | \$1,356 | \$747 | \$2,377 | \$2,364 | \$1,951 | \$1,732 | \$1,700 | \$1,793 | \$1,791 | \$1,959 | \$1,802 | \$1,989 | \$1,915 | \$1,880 | \$1,696 | \$1,532 |
| Inventory Raw Materials | \$170 | \$191 | \$329 | \$245 | \$237 | \$193 | \$191 | \$167 | \$208 | \$201 | \$204 | \$168 | \$178 | \$154 | \$173 | \$168 |
| Work in Process | 275 | 185 | 667 | 552 | 559 | 581 | 583 | 575 | 579 | 581 | 519 | 493 | 509 | 510 | 498 | 500 |
| Finished Goods | 200 | 90 | 286 | 413 | 508 | 430 | 423 | 446 | 457 | 511 | 554 | 565 | 585 | 618 | 651 | 700 |
| Total Inventory | \$645 | \$466 | \$1,282 | \$1,210 | \$1,304 | \$1,204 | \$1,197 | \$1,188 | \$1,244 | \$1,293 | \$1,277 | \$1,226 | \$1,272 | \$1,282 | \$1,322 | \$1,368 |
| Property, Plant and Equipment, Net | \$2,209 | \$2,091 | \$4,171 | \$4,067 | \$4,027 | \$3,938 | \$3,803 | \$3,700 | \$3,638 | \$3,509 | \$3,406 | \$3,293 | \$3,202 | \$3,099 | \$3,051 | \$2,965 |
| Accounts Payable | \$1,708 | \$883 | \$2,774 | \$2,773 | \$2,545 | \$2,185 | \$2,037 | \$1,990 | \$2,061 | \$2,106 | \$1,902 | \$1,971 | \$2,016 | \$2,071 | \$2,020 | \$1,881 |
| Days Sales Outstanding ${ }^{11}$ | 46 | 34 | 71 | 45 | 44 | 41 | 41 | 44 | 43 | 45 | 44 | 50 | 48 | 44 | 44 | 44 |
| Days Inventory Outstanding ${ }^{11}$ | 27 | 31 | 57 | 34 | 42 | 40 | 40 | 40 | 42 | 42 | 44 | 42 | 45 | 42 | 48 | 55 |
| Days Payables Outstanding ${ }^{11}$ | 72 | 60 | 123 | 77 | 82 | 72 | 69 | 67 | 69 | 68 | 65 | 68 | 71 | 68 | 73 | 76 |
| Cash Conversion Cycle ${ }^{11}$ | 1 | 5 | 5 | 2 | 4 | 9 | 12 | 17 | 16 | 19 | 23 | 24 | 22 | 18 | 19 | 23 |
| Inventory Turns ${ }^{11}$ | 13 | 12 | 6 | 11 | 9 | 9 | 9 | 9 | 9 | 9 | 8 | 9 | 8 | 9 | 8 | 7 |
| Dividends Paid | \$ - | \$ | \$ | \$ | \$- | \$121 | \$ | \$60 | \$59 | \$59 | \$71 | \$70 | \$94 | \$94 | \$93 | \$116 |
| Shares Repurchased | - | - | - | 16.4 | 5.2 | 4.2 | 5.2 | 4.4 | 2.3 | 2.0 | 2.8 | 3.2 | 2.2 | 3.2 | 2.2 | 2.0 |
| Shares Repurchased | \$ - | \$ | \$ | \$604 | \$218 | \$146 | \$243 | \$235 | \$150 | \$150 | \$244 | \$272 | \$223 | \$309 | \$240 | \$198 |
| Remaining Amount Authorized | \$416 | \$416 | \$416 | \$1,312 | \$2,594 | \$2,448 | \$2,205 | \$1,970 | \$1,820 | \$1,670 | \$1,426 | \$1,154 | \$931 | \$622 | \$2,382 | \$2,184 |
| R4Q Economic Profit ${ }^{8}$ | \$113 | \$15 | \$(83) | \$542 | \$801 | \$976 | \$884 | \$(59) | \$(176) | \$(109) | \$(158) | \$415 | \$332 | \$328 | \$320 | \$203 |
| R4Q ROIC ${ }^{8}$ | 13.6\% | 11.9\% | 14.8\% | 20.4\% | 21.3\% | 21.0\% | 20.0\% | 10.1\% | 9.7\% | 10.5\% | 10.2\% | 15.1\% | 14.2\% | 14.1\% | 14.1\% | 13.1\% |
| R4Q ROA ${ }^{8}$ | 9.5\% | 8.5\% | 10.5\% | 14.3\% | 14.9\% | 14.7\% | 14.2\% | 7.0\% | 6.7\% | 7.2\% | 7.0\% | 10.6\% | 10.0\% | 10.1\% | 10.2\% | 9.6\% |
| Worldwide Headcount ${ }^{3}$ | 67,799 | 67,121 | 106,604 | 103,111 | 96,002 | 93,820 | 87,565 | 85,777 | 87,586 | 87,976 | 84,556 | 84,072 | 83,277 | 83,993 | 80,767 | 76,449 |

Business Model (Non-GAAP)

Gross Margin* 27\%-32\%

Operating Expense* $10 \%-12 \%$

Operating Income* $15 \%-22 \%$

Tax
7\%-10\% of Income Before Tax

Capital Expenditures* 5\%-7\%

Conversion Cycle 4-8 Days
*Percent of Revenue




## Non-GAAP Financial Measures

Free Cash Flow: Free cash flow is a non-GAAP financial measure defined as cash flows from operations less capital expenditures. We consider free cash flow to be useful as an indicator of our overall liquidity, as the amount of free cash flow generated in any period is representative of cash that is available for strategic opportunities including, among others, investing in the Company's business, making strategic acquisitions, strengthening the balance sheet, repaying debt, paying dividends and repurchasing stock. We also believe that free cash flow is one of several benchmarks used by investors for comparison of our liquidity with other companies in our industry, although our measure of free cash flow may not be directly comparable to similar measures reported by other companies. Free cash flow should not be construed as an alternative to cash flows from operations or other cash flow measurements determined in accordance with GAAP
EBITDA: EBITDA is a non-GAAP financial measure defined as net income before interest, income tax expense, depreciation and amortization. We include information concerning EBITDA because we believe it is a usefur measure to evaluate our operating performance. As a measure of our operating performance, we believe EBITDA provides a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies. While EBITDA is a relevant and widely used measure of operating performance, it does not represent net income as defined by GAAP and it should Non-GAAP Gross Margin and Non-GAAP Gross Profit: Non GAAP
defined as gross profit before any charges to cost of goods sold that are unusual non-recuring we believe that non-GAAP gross profit is a useful measure to investors as an alternative method for may not be indicative of ongoing operations. Because we believe some charges may not be indicative of ongoing operation Non-GAAP Operating Expenses: Non-GAAP operating expenses is a non-GAAP measure defined as operating expenses before any charges that are unusual, non-recurring, or may not be indicative of ongoing operations. Because we believe some charges may not be indicative of ongoing operations, we believe that non-GAAP operating expenses is a useful measure to investors as an alternative method for measuring our expense management and comparing it against prior periods performance.
Non-GAAP Net Income and Non-GAAP EPS: Non-GAAP net income and non-GAAP EPS are non-GAAP measures defined as net income and EPS, respectively, before any charges that are unusual, non-recurring, or may not be indicative of ongoing operations, or any tax impact related to those charges. Because we believe some charges may not be indicative of ongoing operations, we believe that non-GAAP net income and non-GAAP EPS are useful measures to investors as an alternative method for measuring our earnings performance and comparing it against prior periods' performance.

| In millions, except gross margin and per share amounts | $\begin{array}{r} \text { Q1 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \mathrm{Q} 2 \\ \mathrm{FY} 12 \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \mathrm{Q4} \\ \mathrm{FY} 12 \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \mathrm{Q} 2 \\ \mathrm{FY} 13 \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY15 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY15 } \end{array}$ | Q4 FY15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of Cash Flows from Operations to Free Cash Flow |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash Flows from Operations | $\begin{gathered} \$ 352 \\ (1344) \end{gathered}$ | $\begin{aligned} & \$ 378 \\ & (120 \end{aligned}$ | $\begin{array}{r} \$ 1,208 \\ (139) \\ \hline \end{array}$ | $\begin{array}{r} \$ 1,128 \\ (324) \\ \hline \end{array}$ | $\begin{aligned} & \$ 936 \\ & (382) \end{aligned}$ | $\begin{aligned} & \$ 772 \\ & (246) \end{aligned}$ | $\begin{gathered} \$ 727 \\ (188) \end{gathered}$ | $\begin{gathered} \$ 684 \\ (136) \end{gathered}$ | $\begin{aligned} & \$ 680 \\ & (136) \end{aligned}$ | $\begin{gathered} \$ 727 \\ (170) \end{gathered}$ | $\begin{aligned} & \$ 697 \\ & (161) \end{aligned}$ | $\begin{aligned} & \$ 713 \\ & (161) \end{aligned}$ | $\begin{aligned} & \$ 827 \\ & (160) \end{aligned}$ | $\begin{aligned} & \$ 243 \\ & (146) \end{aligned}$ | $\begin{aligned} & \$ 684 \\ & (150) \\ & \hline \end{aligned}$ | $\begin{aligned} & \$ 488 \\ & (156) \end{aligned}$ |
| Free Cash Flow | \$218 | \$258 | \$1,069 | \$804 | \$554 | \$526 | \$539 | \$548 | \$544 | \$557 | \$536 | \$552 | \$667 | \$97 | \$534 | \$332 |
| Reconciliation of Net Income to EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income (Loss) | \$239 | \$145 | \$483 | \$745 | \$519 | \$335 | \$391 | \$(265) | \$495 | \$430 | \$375 | \$317 | \$423 | \$438 | \$384 | \$220 |
| Interest | 1 | 2 | 4 | 7 | 14 | 10 | 11 | 9 | 10 | 11 | 13 | 5 | 9 | 8 | 9 | 8 |
| Income Tax Expense <br> Depreciation and Amortization | $\begin{array}{r} 19 \\ 158 \end{array}$ | $\begin{array}{r} 15 \\ 140 \end{array}$ | $\begin{array}{r} 55 \\ 188 \end{array}$ | $\begin{array}{r} 56 \\ 339 \end{array}$ | $\begin{array}{r} 59 \\ 313 \end{array}$ | $\begin{aligned} & 133 \\ & 300 \end{aligned}$ | $\begin{array}{r} 15 \\ 309 \end{array}$ | $\begin{array}{r} 35 \\ 302 \end{array}$ | $\begin{array}{r} 37 \\ 312 \end{array}$ | $\begin{array}{r} 37 \\ 317 \end{array}$ | $\begin{array}{r} 31 \\ 307 \end{array}$ | $\begin{array}{r} 30 \\ 308 \end{array}$ | $\begin{array}{r} 37 \\ 289 \end{array}$ | $\begin{array}{r} 20 \\ 290 \end{array}$ | $\begin{array}{r} 28 \\ 285 \end{array}$ | $\begin{array}{r} 27 \\ 250 \end{array}$ |
| EBITDA | \$417 | \$302 | \$730 | \$1,147 | \$905 | \$787 | \$726 | \$81 | \$854 | \$795 | \$726 | \$660 | \$758 | \$756 | \$706 | \$505 |
| Reconciliation of Gross Margin to Non-GAAP Gross Margin \& |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit to Non-GAAP Gross Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit ${ }^{10}$ | \$541 | \$648 | \$977 | \$1,472 | \$1,193 | \$1,059 | \$1,061 | \$1,050 | \$1,099 | \$1,156 | \$1,076 | \$1,029 | \$1,149 | \$1,110 | \$1,032 | \$930 |
| Acquisition-related adjustments |  |  | 91 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Amortization of Intangibles |  |  | 9 | 39 | 38 | 38 | 38 | 35 | 36 | 40 | 39 | $\begin{aligned} & 10 \\ & 39 \end{aligned}$ | 39 | $\begin{aligned} & 39 \\ & 38 \end{aligned}$ |  | 1 20 |
| Non-GAAP Gross Profit ${ }^{10}$ | \$541 | \$648 | \$1,077 | \$1,511 | \$1,231 | \$1,097 | \$1,099 | \$1,085 | \$1,135 | \$1,196 | \$1,115 | \$1,078 | \$1,188 | \$1,187 | \$1,069 | \$951 |
| Revenue | \$2,694 | \$1,995 | \$3,035 | \$4,754 | \$4,035 | \$3,824 | \$3,764 | \$3,728 | \$3,804 | \$3,972 | \$3,703 | \$3,651 | \$3,943 | \$3,888 | \$3,550 | \$3,191 |
| Gross Margin ${ }^{10}$ | 20.1\% | 32.5\% | 32.2\% | 31.0\% | 29.6\% | 27.7\% | 28.2\% | 28.2\% | 28.9\% | 29.1\% | 29.1\% | 28.2\% | 29.1\% | 28.5\% | 29.1\% | 29.1\% |
| Non-GAAP Gross Margin ${ }^{10}$ | 20.1\% | 32.5\% | 35.5\% | 31.8\% | 30.5\% | 28.7\% | 29.2\% | 29.1\% | 29.8\% | 30.1\% | 30.1\% | 29.5\% | 30.1\% | 30.5\% | 30.1\% | 29.8\% |
| Reconciliation of Operating Expenses to Non-GAAP |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Expenses | \$282 | \$486 | \$435 | \$664 | \$601 | \$581 | \$644 | \$1,271 | \$557 | \$678 | \$657 | \$677 | \$680 | \$644 | \$611 | \$675 |
| Less: <br> Amortization of Intangibles | . | . | (3) |  | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (8) | (7) | (7) | (7) | (8) |
| Employee termination, asset impairment and other charges | . | . | - | (80) | (26) | (41) | (63) | (8) | (11) | (23) | (25) | (26) | (9) | (36) | (10) | (104) |
| Charges related to arbitration award |  |  |  |  | - |  |  | (681) | (13) | (13) | (13) | (13) | (14) | (1) | - |  |
| Acquisition-related adjustments | (14) | (14) | (34) |  |  |  | . | (7) | (13) | - | , | (1) | ) | , | (3) | . |
| Charges and Insurance Recoveries Related to Flooding, Net |  | (199) | (15) |  | - | - | 11) | - | 65 | 15) | (3) |  | 2) | 37 | - | (3) |
| Other | (7) |  |  |  |  | $\stackrel{-}{-}$ | (11) |  |  | (15) | (3) | (32) | (12) | (17) | $\bigcirc$ | (3) |
| Non-GAAP Operating Expenses | 261 | 273 | 383 | 572 | 564 | 529 | 559 | 564 | 574 | 616 | 605 | 598 | 638 | 620 | 591 | 560 |
| Reconciliation of Net Income (Loss) to Non-GAAP Net Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income (Loss) | \$239 | \$145 | \$483 | \$745 | \$519 | \$335 | \$391 | \$(265) | \$495 | \$430 | \$375 | \$317 | \$423 | \$438 | \$384 | \$220 |
| Amortization of Intangibles |  |  | 12 | 51 | 49 | 49 | 49 | 46 | 47 | 51 | 50 | 47 | 46 | 45 | 44 | 28 |
| Employee termination, asset impairment and other charges | - | - | . | 80 | 26 | 41 | 63 | 8 | 11 | 23 | 25 | 36 | 9 | 53 | 10 | 104 |
| Charges related to arbitration award |  | - | - |  |  |  | - | 681 | 13 | 13 | 13 | 13 | 14 | 1 | - | - |
| Acquisition-related adjustments | 14 | 14 | 125 |  |  | - | - | 7 | 13 | - | . |  | . | - | 3 | - |
| Charges and Insurance Recoveries Related to Flooding, Net | - | 199 | 15 |  |  |  | - |  | (65) | - | - |  | - | (37) | - | - |
| Other Tax Impact | 7 | - | (16) |  | - | 88 | 11 | - | - | 15 | 7 | 32 | 12 | 39 | - | 4 |
| Non-GAAP Net Income | \$260 | \$358 | \$619 | \$872 | \$594 | \$513 | \$514 | \$477 | \$514 | \$532 | \$470 | \$445 | \$504 | \$539 | \$441 | \$356 |
| EPS | \$1.01 | \$0.61 | \$1.96 | \$2.87 | \$2.06 | \$1.36 | \$1.60 | \$(1.12) | \$2.05 | \$1.77 | \$1.55 | \$1.32 | \$1.76 | \$1.84 | \$1.63 | \$0.94 |
| Non-GAAP EPS | \$1.10 | \$1.51 | \$2.52 | \$3.35 | \$2.36 | \$2.09 | \$2.10 | \$1.96 | \$2.12 | \$2.19 | \$1.94 | \$1.85 | \$2.10 | \$2.26 | \$1.87 | \$1.51 |
| Diluted Shares Outstanding | 237 | 237 | 246 | 260 | 252 | 246 | 245 | 236 | 242 | 243 | 242 | 241 | 240 | 238 | 236 | 235 |
| Non-GAAP Diluted Shares Outstanding ${ }^{6}$ \| | 237 | 237 | 246 | 260 | 252 | 246 | 245 | 243 | 242 | 243 | 242 | 241 | 240 | 238 | 236 | 235 |

Non-GAAP Financial Measures




| In millions | $\begin{array}{r} \text { Q3 } \\ \text { FY10 } \end{array}$ | $\begin{array}{r} \mathrm{Q} 4 \\ \mathrm{FY} 10 \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \mathrm{Q} 4 \\ \mathrm{FY} 12 \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \mathrm{Q} 4 \\ \mathrm{FY} 13 \end{array}$ | FY14 | FY14 | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | Q4 FY14 | $\begin{array}{r} \text { Q1 } \\ \text { FY15 } \end{array}$ | ¢ $\begin{array}{r}\text { Q2 } \\ \text { FY }\end{array}$ | Q3 FY15 | Q4 FY15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of Operating Income (Loss) to |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { R4Q Economic Profit } \\ & \begin{array}{l} \text { perating Income (Loss) } \\ \text { Income Tax Provision } \end{array} \end{aligned}$ | $\$ 441$ $(40)$ | $\begin{gathered} \$ 293 \\ (27) \end{gathered}$ | $\begin{array}{r} \$ 211 \\ (14) \\ \hline \end{array}$ | $\begin{array}{r} \$ 240 \\ (14) \end{array}$ | $\begin{array}{r} \$ 158 \\ (13) \end{array}$ | $\$ 172$ (12) | $\begin{gathered} \$ 259 \\ (19) \end{gathered}$ | $\$ 162$ (15) | $\begin{gathered} \$ 542 \\ (55) \\ \hline \end{gathered}$ | $\begin{gathered} \$ 808 \\ (56) \end{gathered}$ | $\begin{gathered} \$ 592 \\ (59) \end{gathered}$ | $\begin{aligned} & \$ 478 \\ & (133) \end{aligned}$ | $\begin{gathered} \$ 417 \\ (15) \end{gathered}$ | $\begin{array}{r} \$(221) \\ (35) \end{array}$ | $\begin{gathered} \$ 542 \\ (37) \end{gathered}$ | $\$ 478$ (37) | \$419 <br> (31) | $\begin{array}{r} \$ 352 \\ (30) \end{array}$ | $\begin{gathered} \$ 469 \\ (37) \end{gathered}$ | $\begin{array}{r} \$ 466 \\ (20) \\ \hline \end{array}$ | $\begin{gathered} \$ 421 \\ (28) \end{gathered}$ | $\begin{array}{r} \$ 255 \\ (27) \\ \hline \end{array}$ |
| Net Operating Profit After Taxes R4Q Net Operating Profit After Taxes Invested Capital x WACC | $\begin{array}{r} 401 \\ 1,320 \\ (534) \end{array}$ | $\begin{array}{r} 266 \\ 1,388 \\ (562) \\ \hline \end{array}$ | $\begin{gathered} 197 \\ 1,295 \\ (581) \\ \hline \end{gathered}$ | $\begin{gathered} 226 \\ 1,090 \\ (606) \end{gathered}$ | $\begin{gathered} 145 \\ 834 \\ (621) \\ \hline \end{gathered}$ | $\begin{gathered} 160 \\ 728 \\ (636 \end{gathered}$ | $\begin{gathered} 240 \\ 771 \\ (658) \end{gathered}$ | $\begin{array}{r} 147 \\ 692 \\ (677) \\ \hline \end{array}$ | $\begin{array}{r} 487 \\ 1,034 \\ (1,117) \end{array}$ | $\begin{array}{r} 752 \\ 1,626 \\ (1,084) \end{array}$ | $\begin{array}{r} 533 \\ 1,919 \\ (1,118) \end{array}$ | $\begin{array}{r} 345 \\ 2,117 \\ (1,141) \end{array}$ | $\begin{gathered} 402 \\ 2,032 \\ (1,148) \end{gathered}$ | $\begin{gathered} (256) \\ 1,024 \\ (1,083) \end{gathered}$ | $\begin{array}{r} 505 \\ 996 \\ (1,172) \\ \hline \end{array}$ | $\begin{array}{r} 441 \\ 1,092 \\ (1,201) \end{array}$ | $\begin{array}{r} 388 \\ 1,078 \\ (1,236) \end{array}$ | $\begin{array}{r} 322 \\ 1,656 \\ (1,241) \end{array}$ | $\begin{array}{r} 432 \\ 1,583 \\ (1,251) \end{array}$ | $\begin{array}{r} 446 \\ 1,588 \\ (1,260) \end{array}$ | $\begin{array}{r} 393 \\ 1,593 \\ (1,273) \end{array}$ | $\begin{array}{r} 228 \\ 1,499 \\ (1,296) \end{array}$ |
| R4Q Economic Profit | \$786 | \$826 | \$714 | \$484 | \$213 | \$92 | \$113 | \$15 | \$(83) | \$542 | 801 | \$976 | \$884 | \$(59) | \$(176) | \$(109) | \$(158) | \$415 | \$332 | \$328 | \$320 | \$203 |

## Formulas

Share = Units (HDD) / TAM
ASP = Revenue / Units (HDD)
Free Cash Flow = Cash Flow from Operations - Capital Expenditures
EBITDA = Net Income (Loss) + Interest + Income Tax Expense + Depreciation and Amortization
Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)
Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)
Days Payables Outstanding (DPO) = Accounts Payable / (Cost of Revenue / 91 days)
Cash Conversion Cycle = DSO + DIO - DPO
Inventory Turns = 364 days / DIO
R4Q Economic Profit = R4Q Net Operating Profit After Taxes - (Invested Capital x WACC)

- Invested Capital = Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity
- $\quad W^{\prime} C^{7}=11 \%$

R4Q ROIC $=$ R4Q (Net Income (Loss) + Interest Expense) / R4Q Average (Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity)

## Footnotes

1. ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates.
2. Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media.
3. Worldwide Headcount excludes temporary and contracted employees.
4. Consumer Electronics includes gaming.
5. PC includes shipments to distributors, second/third tier external HDD manufacturers, and white box manufacturers
6. Q4 FY13 non-GAAP EPS is calculated using the same number of shares used for Q4 FY13 GAAP EPS plus 7 million dilutive
shares. Dilutive shares are not included in the Q4 FY13 GAAP EPS calculation as Q4 FY13 resulted in a net loss.
. 2 FY12 incudes charg
噱 related to the flooding. Q4 FY13 includes charges related to the arbitration award
7. TAM is preliminary and based on internal information
8. Certain FY14 prior quarter amounts have been reclassified from gross profit, R\&D and SG\&A to the other charges line within operating expenses to conform to the annual presentation of FY14 in Part II, Item 8 , Note 18 in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K.
9. Q1 FY15 cash conversion cycle calculated using 98 days due to a 14 week quarter. Q1 FY15 inventory turns calculated using 371 days due to a 53 week year

 those listed in our Form 10-Q filed with the SEC on May 12, 2015. We undertake no obligation to update our forward-looking guidance.
