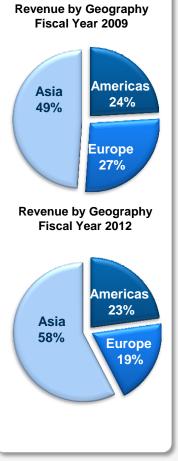
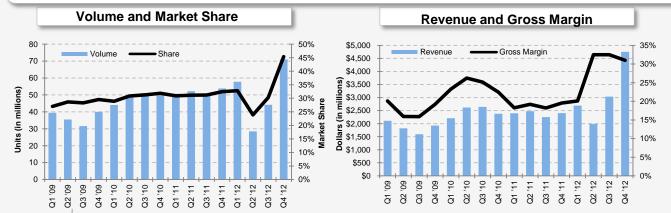
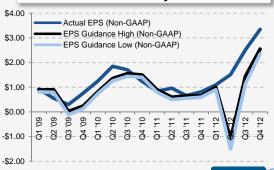
Amounts in millions;	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1 FY136	
except per share amounts, ASP, percentages.	FY09	FY09	FY09	FY09	FY10	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12	Low	High
	145.8	123.8	111.4	135.4	152.4	160.4	163.3	156.2	164.0	167.5	159.5	165.8	176.3	119.1	146.4	156.7		
Share	27.0%	28.6%	28.3%	29.5%	28.9%	30.9%	31.3%	31.8%	30.9%	31.2%	31.2%	32.5%	32.8%	23.9%	30.2%	45.3%		
Units (HDD)	39.4	35.5	31.6	40.0	44.1	49.5	51.1	49.7	50.7	52.2	49.8	53.8	57.8	28.5	44.2	71.0		
ASP (HDD)	\$53	\$51	\$50	\$48	\$49	\$52	\$51	\$47	\$46	\$47	\$45	\$44	\$46	\$69	\$68	\$65		
Revenue	\$2,109	\$1,823	\$1,592	\$1,928	\$2,208	\$2,619	\$2,641	\$2,382	\$2,396	\$2,475	\$2,252	\$2,403	\$2,694	\$1,995	\$3,035	\$4,754	\$4,200	\$4,300
Gross Margin	\$424	\$290	\$253	\$370	\$514	\$687	\$665	\$535	\$437	\$475	\$410	\$469	\$541	\$648	\$977	\$1,472		
Gross Margin %		15.9%	15.9%	19.2%	23.3%	26.2%	25.2%	22.5%	18.2%	19.2%	18.2%	19.5%	20.1%	32.5%	32.2%	31.0%		
	\$133	\$119	\$125	\$132	\$142	\$154	\$160	\$154	\$167	\$169	\$179	\$188	\$193	\$191	\$265	\$406		
SG&A	\$57	\$42	\$49	\$52	\$53	\$60	\$64	\$61	\$59	\$66	\$63	\$77	\$71	\$85	\$122	\$178		
Other	<u>\$ -</u>	<u>\$113</u>	<u>\$18</u>	<u>(\$23)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$27</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$10</u>	<u>\$32</u>	<u>\$18</u>	<u>\$210</u>	<u>\$48</u>	<u>\$80</u>		
Total Operating Expenses	\$190	\$274	\$192	\$161	\$195	\$214	\$224	\$242	\$226	\$235	\$252	\$297	\$282	\$486	\$435	\$664	\$550	\$550
Operating Income		\$16	\$61	\$209	\$319	\$473	\$441	\$293	\$211	\$240	\$158	\$172	\$259	\$162	\$542	\$808		
Net Income	•	\$14	\$50	\$196	\$288	\$429	\$400	\$265	\$197	\$225	\$146	\$158	\$239	\$145	\$483	\$745		
	\$0.93	\$0.06	\$0.22	\$0.86	\$1.25	\$1.85	\$1.71	\$1.13	\$0.84	\$0.96	\$0.62	\$0.67	\$1.01	\$0.61	\$1.96	\$2.87	050	050
Diluted Shares Outstanding	226	224	226	227	230	232	234	235	234	235	236	237	237	237	246	260	253	253
Non-GAAP Results																		
Gross Margin	\$121	\$290	\$253	\$370	\$514	\$687	\$665	\$535	\$437	\$475	\$410	\$469	\$541	\$648	\$1,077	\$1,511		
Net Income		\$123	\$68	\$173	\$288	\$429	\$400	\$292	\$197	\$225	\$156	\$193	\$260	\$358	\$619	\$872		
EPS	\$0.93	\$0.55	\$0.30	\$0.76	\$1.25	\$1.85	\$1.71	\$1.24	\$0.84	\$0.96	\$0.66	\$0.81	\$1.10	\$1.51	\$2.52	\$3.35	\$2.45	\$2.55
					••••••	•	•••••	•					•	•				
Top 10 Customers Revenue	51%	49%	47%	52%	56%	55%	51%	52%	50%	48%	49%	53%	49%	51%	53%	53%		
Revenue by Channel																		
OEM	56%	57%	48%	54%	52%	48%	49%	54%	50%	45%	47%	55%	53%	59%	64%	69%		
Distributors	26%	21%	30%	29%	31%	30%	33%	29%	32%	33%	33%	29%	29%	25%	28%	21%		
Retail	18%	22%	22%	17%	17%	22%	18%	17%	18%	22%	20%	16%	18%	16%	8%	10%		
Revenue by Geography																		
Americas	23%	23%	26%	24%	22%	25%	24%	25%	23%	22%	22%	20%	19%	22%	21%	27%		
Europe	29%	29%	28%	22%	22%	25%	24%	21%	23%	25%	24%	20%	22%	21%	18%	18%		
Asia	48%	48%	46%	54%	56%	50%	52%	54%	54%	53%	54%	60%	59%	57%	61%	55%		
Compute Units																		
Notebook		11.187	7.932	14.670	16.528	17.735	17.072	16.802	16.582	17.385	16.227	16.867	19.622	9.814	18.067	32.773		
Desktop	17.484	14.225	14.659	16.349	18.282	19.290	21.461	20.282	20.918	20.411	20.118	22.348	21.588	11.391	15.975	21.211		
Non-Compute Units	2 012	4 4 9 9	0 407	2 000	2.004	4 000	4.040	F 200	5 000	4 700	4 705	0.450	7 4 0 0	0.050	2.642	4 455		
Consumer Electronics Branded		4.128 4.918	3.487 4.512	3.666 3.994	3.064 4.539	4.083 6.219	4.643 5.565	5.306 5.005	5.239 5.678	4.709 7.427	4.765	6.459 5.672	7.188 7.060	2.352 3.191	3.643 2.926	4.155 4.986		
Enterprise Units		4.918	4.512 0.973	3.994 1.308	4.539 1.669	6.219 2.170	5.565 2.356	5.005 2.346	2.319	7.427 2.284	6.404 2.318	5.672 2.463	7.060 2.369	3.191 1.724	2.926 3.616	4.986 7.913		
Total HDD Units		<u>1.005</u> 35.463	<u>0.973</u> 31.563	<u>1.308</u> 39.987	<u>1.669</u> 44.082	<u>2.170</u> 49.497	<u>2.300</u> 51.097	<u>2.346</u> 49.741	<u>2.319</u> 50.736	<u>2.284</u> 52.216	<u>2.318</u> 49.832	<u>2.463</u> 53.809	<u>2.369</u> 57.827	<u>1.724</u> 28.472	<u>3.616</u> 44.227	71.038		
Total HDD Units	39.407	55.463	31.303	39.967	44.082	49.497	51.097	49.741	00.730	52.210	49.632	55.609	51.621	20.472	44.227	11.038		



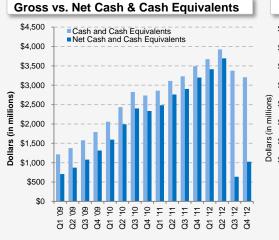


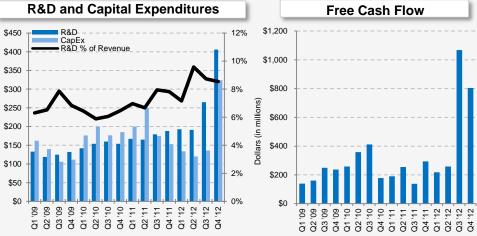




Page 1 | Note: Refer to "Non-GAAP Financial Measures" for information about non-GAAP financial measures included in this investor summary

Balance sheet, cash flows, earnings and share repurchase amounts in millions	Q1 FY09	Q2 FY09	Q3 FY09	Q4 FY09	Q1 FY10	Q2 FY10	Q3 FY10	Q4 FY10	Q1 FY11	Q2 FY11	Q3 FY11	Q4 FY11	Q1 FY12	Q2 FY12	Q3 FY12	Q4 FY12	Business Model
Cash and Cash Equivalents	\$1,213	\$1,376	\$1,579	\$1,794	\$2,056	\$2,435	\$2,826	\$2,734	\$2,858	\$3,110	\$3,230	\$3,490	\$3,675	\$3,924	\$3,377	\$3,208	(to be updated on Investor Day)
Debt	<u>\$507</u>	<u>\$504</u>	<u>\$502</u>	<u>\$482</u>	<u>\$463</u>	<u>\$444</u>	<u>\$425</u>	<u>\$400</u>	<u>\$375</u>	<u>\$350</u>	<u>\$325</u>	<u>\$294</u>	<u>\$263</u>	<u>\$231</u>	<u>\$2,743</u>	<u>\$2,185</u>	
Net Cash and Cash Equivalents	\$706	\$872	\$1,077	\$1,312	\$1,593	\$1,991	\$2,401	\$2,334	\$2,483	\$2,760	\$2,905	\$3,196	\$3,412	\$3,693	\$634	\$1,023	Gross Margin
Cash Flow From Operations	\$301	\$300	\$355	\$349	\$434	\$557	\$588	\$363	\$390	\$505	\$313	\$447	\$352	\$378	\$1.208	\$1,128	18%-23%
Free Cash Flow	\$301 \$139	\$300 \$160	\$333 \$249	\$238	\$258	\$358	\$300 \$411	\$303 \$178	\$390 \$190	\$255	\$138	\$294	\$332 \$218	\$258	\$1,200 \$1.069	\$804	
Capital Expenditures	\$162	\$140	\$106	\$111	\$176	\$199	\$177	\$185	\$200	\$250	\$175	\$153	\$134	\$120	\$139	\$324	
Depreciation and Amortization	\$117	\$122	\$119	\$122	\$121	\$126	\$128	\$134	\$150	\$151	\$151	\$150	\$158	\$140	\$188	\$339	Operating Expense
EBITDA	\$351	\$138	\$180	\$331	\$440	\$599	\$569	\$427	\$361	\$391	\$309	\$322	\$417	\$302	\$730	\$1,147	9%-10%
Accounts Receivable, Net	\$1,082	\$926	\$824	\$926	\$1,131	\$1,365	\$1,257	\$1,256	\$1,325	\$1,250	\$1,171	\$1,206	\$1,356	\$747	\$2,377	\$2,364	Operating Income
Inventory												•					
Raw Materials	\$129	\$124	\$104	\$97	\$96	\$102	\$115	\$159	\$155	\$141	\$151	\$172	\$170	\$191	\$329	\$245	8%-14%
Work in Process	\$168	\$159	\$152	\$154 \$105	\$173	\$212	\$254	\$255	\$266	\$274	\$260	\$263	\$275	\$185	\$667	\$552	
Finished Goods Inventory, Net	<u>\$180</u> \$477	<u>\$163</u> \$446	<u>\$129</u> \$385	<u>\$125</u> \$376	<u>\$126</u> \$395	<u>\$139</u> \$453	<u>\$138</u> \$507	<u>\$146</u> \$560	<u>\$140</u> \$561	<u>\$153</u> \$568	<u>\$163</u> \$574	<u>\$142</u> \$577	<u>\$200</u> \$645	<u>\$90</u> \$466	<u>\$286</u> \$1,282	<u>\$413</u> \$1,210	Тах
	\$477 \$1,674	\$446 \$1,620	۵385 \$1,570	\$376 \$1,584	\$395 \$1.625	\$453 \$1,696	\$507 \$1.756	\$360 \$2,159	\$2.245	ຈວ68 \$2.277	\$574 \$2.249	\$2.224	\$645 \$2.209	\$466 \$2,091	\$1,282 \$4.171	\$1,210 \$4,067	6%-9% of Income
Accounts Payable		\$1,020 \$1,075	\$1,001	\$1,304 \$1,101	\$1,342	\$1,590 \$1,507	\$1,750	\$2,139 \$1,507	\$2,243 \$1.703	\$1,628	\$2,249 \$1.486	\$2,224 \$1,545	\$2,209 \$1.708	\$883	\$2,774	\$2,773	
Rooding rayable	ψ1,210	φ1,070	ψ1,001	ψ1,101	ψ1,042	ψ1,001	ψ1,000	ψ1,001	ψ1,700	ψ1,020	ψ1,400	ψ1,040	ψ1,700	φοσσ	Ψ2,114	φ2,110	Before Tax
Days Sales Outstanding	47	46	47	47	47	47	43	48	50	46	47	46	46	34	71	45	
Days Inventory Outstanding	26	27	26	24	21	21	23	28	26	26	28	27	27	31	57	34	Capital Expenditures
Days Payables Outstanding	66	64	68	69	72	71	69	74	79	74	73	73	72	60	123	77	7%-8%
Cash Conversion Cycle	7	9	5	2	(4)	(3)	(3)	2	(3)	(2)	2	-	1	5	5	2	7 /0-0 /0
Inventory Turns	14	14	14	15	17	17	16	13	14	14	13	13	13	12	6	11	
Shares Repurchased	1.2				-				1.8				_			16.4	Inventory Turns
Shares Repurchased \$	\$36	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$604	12-16 Turns
Remaining Amount Authorized	\$466	\$466	\$466	\$466	\$466	\$466	\$466	\$466	\$416	\$416	\$416	\$416	\$416	\$416	\$416	\$1,312	
	• • • • •									•	• · · •	•				<b>*</b> ., <b>*</b> .=	
R4Q ROIC	33.5%	22.9%	14.9%	13.9%	15.3%	24.9%	31.2%	30.2%	26.4%	21.1%	15.6%	13.2%	13.6%	11.9%	14.8%	20.4%	Conversion Cycle
R4Q ROA	21.1%	14.7%	9.8%	9.2%	10.4%	17.0%	21.2%	20.7%	18.1%	14.6%	10.9%	9.2%	9.5%	8.5%	10.5%	14.3%	4-8 Days
																	-
Worldwide Headcount	51,409	50,838	43,898	45,991	52,208	55,128	61,803	62,500	62,817	62,991	61,349	65,431	67,799	67,121	106,604	103,111	







**Free Cash Flow** 



Page 2 Note: Refer to "Non-GAAP Financial Measures" for information about non-GAAP financial measures included in this investor summary

## **Non-GAAP Financial Measures**

**Free Cash Flow:** Free cash flow is a non-GAAP financial measure defined as cash flows from operations less capital expenditures. We consider free cash flow to be useful as an indicator of our overall liquidity, as the amount of free cash flow generated in any period is representative of cash that is available for strategic opportunities including, among others, investing in the Company's business, making strategic acquisitions, strengthening the balance sheet, repaying debt and repurchasing stock. We also believe that free cash flow is one of several benchmarks used by investors for comparison of our liquidity with other companies in our industry, although our measure of free cash flow may not be directly comparable to similar measures reported by other companies. Free cash flow should not be construed as an alternative to cash flows from operations or other cash flow measurements determined in accordance with GAAP.

**EBITDA:** EBITDA is a non-GAAP financial measure defined as net income before interest, income tax expense, depreciation and amortization. We include information concerning EBITDA because we believe it is a useful measure to evaluate our operating performance. As a measure of our operating performance, we believe EBITDA provides a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies. While EBITDA is a relevant and widely used measure of operating performance, it does not represent net income as defined by GAAP and it should not be considered as an alternative to that measure in evaluating operating performance.

**Non-GAAP Gross Margin:** Non-GAAP gross margin is a non-GAAP measure defined as gross margin before any unusual or non-recurring charges to cost of goods sold. For Q3 FY12, non-GAAP gross margin excludes costs recognized upon the sale of inventory that was written-up to fair value in connection with the HGST acquisition. Because we believe these costs may not be indicative of ongoing operations, we believe that non-GAAP gross margin is a useful measure to investors as an alternative method for measuring our operating performance and comparing it against prior periods' performance.

	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
	FY09	FY09	FY09	FY09	FY10	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12
Reconciliation of Cash Flows from Operations to Free Cash Flow																
Cash Flows from Operations	\$301	\$300	\$355	\$349	\$434	\$557	\$588	\$363	\$390	\$505	\$313	\$447	\$352	\$378	\$1,208	\$1,128
Capital Expenditures	<u>(162)</u>	<u>(140)</u>	<u>(106)</u>	<u>(111)</u>	<u>(176)</u>	<u>(199)</u>	<u>(177)</u>	<u>(185)</u>	<u>(200)</u>	<u>(250)</u>	<u>(175)</u>	<u>(153)</u>	<u>(134)</u>	<u>(120)</u>	<u>(139)</u>	<u>(324)</u>
Free Cash Flow	\$139	<u>\$160</u>	<u>\$249</u>	<u>\$238</u>	<u>\$258</u>	<u>\$358</u>	<u>\$411</u>	<u>\$178</u>	<u>\$190</u>	<u>\$255</u>	<u>\$138</u>	\$294	<u>\$218</u>	<u>\$258</u>	<u>\$1,069</u>	\$804
Reconciliation of Net Income to EBITDA																
Net Income	\$211	\$14	\$50	\$196	\$288	\$429	\$400	\$265	\$197	\$225	\$146	\$158	\$239	\$145	\$483	\$745
Interest Expense	4	9	3	2	2	2	1	1	-	1	(1)	2	1	2	4	7
Income Tax Expense	19	(7)	8	11	29	42	40	27	14	14	13	12	19	15	55	56
Depreciation and Amortization	<u>117</u>	<u>122</u>	<u>119</u>	<u>122</u>	<u>121</u>	<u>126</u>	<u>128</u>	<u>134</u>	<u>150</u>	<u>151</u>	<u>151</u>	<u>150</u>	<u>158</u>	<u>140</u>	<u>188</u>	<u>339</u>
EBITDA	<u>\$351</u>	<u>\$138</u>	<u>\$180</u>	<u>\$331</u>	<u>\$440</u>	<u>\$599</u>	<u>\$569</u>	<u>\$427</u>	<u>\$361</u>	<u>\$391</u>	<u>\$309</u>	<u>\$322</u>	<u>\$417</u>	<u>\$302</u>	<u>\$730</u>	<u>\$1,147</u>
Reconciliation of Gross Margin to Non-GAAP Gross Margin																
Gross Margin	\$424	\$290	\$253	\$370	\$514	\$687	\$665	\$535	\$437	\$475	\$410	\$469	\$541	\$648	\$977	\$1,472
Acquisition-Related Fair Value Adjustments															91	
Amortization Expense															<u>9</u>	<u>39</u>
Non-GAAP Gross Margin	<u>\$424</u>	<u>\$290</u>	<u>\$253</u>	<u>\$370</u>	<u>\$514</u>	<u>\$687</u>	<u>\$665</u>	<u>\$535</u>	<u>\$437</u>	<u>\$475</u>	<u>\$410</u>	<u>\$469</u>	<u>\$541</u>	<u>\$648</u>	<u>\$1,077</u>	<u>\$1,511</u>



## **Non-GAAP Financial Measures**

Non-GAAP Net Income and non-GAAP EPS: Non-GAAP net income and non-GAAP EPS are non-GAAP measures defined as net income and EPS, respectively, before any unusual or non-recurring charges or any tax impact related to those charges.

	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
	FY09	FY09	FY09	FY09	FY10	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12
Reconciliation of Net Income to Non-GAAP Net Income																
Net Income	\$211	\$14	\$50	\$196	\$288	\$429	\$400	\$265	\$197	\$225	\$146	\$158	\$239	\$145	\$483	\$745
Acquisition-Related Expense	_	_	_	_	_	_	_	_	_	_	10	10	14	14	34	_
Litigation Accruals Charges Related to Flooding,	_	-	-	-	—	-	—	27	—	-	-	25	7	-	-	_
Net of Recoveries	—	-	—	_	—	-	-	-	—	—	-	_	—	199	15	_
In-Process Research and Development Charge	_	_	14	_	_	_	_	_	_	_	_	_	_	_	_	_
Acquisition-Related Adjustments to Fair Value of Inventory / Cost of Revenue Amortization of Newly Acquired	_	_	_	_	_	_	_	_	_	_	_	_	_	_	91	_
Intangible Assets	_	_	_	_	_	_	_	_	_	_	_	_	_	_	12	51
Restructuring	—	113	4	(23)	—	—	—	—	—	_	—	—	—	_	—	80
Tax Impact	_	(4)	-	_	_	-	_	-	_	_	-	-	—	_	<u>(16)</u>	<u>(4)</u>
Non-GAAP Net Income	<u>\$211</u>	<u>\$123</u>	<u>\$68</u>	<u>\$173</u>	<u>\$288</u>	<u>\$429</u>	<u>\$400</u>	<u>\$292</u>	<u>\$197</u>	<u>\$225</u>	<u>\$156</u>	<u>\$193</u>	<u>\$260</u>	<u>\$358</u>	<u>\$619</u>	<u>\$872</u>
EPS	\$0.93	\$0.06	\$0.22	\$0.86	\$1.25	\$1.85	\$1.71	\$1.13	\$0.84	\$0.96	\$0.62	\$0.67	\$1.01	\$0.61	\$1.96	\$2.87
Non-GAAP EPS	\$0.93	\$0.55	\$0.30	\$0.76	\$1.25	\$1.85	\$1.71	\$1.24	\$0.84	\$0.96	\$0.66	\$0.81	\$1.10	\$1.51	\$2.52	\$3.35
Diluted Shares Outstanding	226	224	226	227	230	232	234	235	234	235	236	237	237	237	246	260



## **Footnotes**

1.Q1 FY11 ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates

2. Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media

3.Worldwide Headcount excludes temporary employees

4. Consumer Electronics includes gaming

5.Both the GAAP and non-GAAP results include the results of the newly acquired HGST subsidiary from the acquisition date of March 8, 2012 6.Q1 FY13 guidance is presented on a non-GAAP basis and excludes insurance proceeds related to the Thailand flooding and expenses related to the acquisition of HGST, including amortization of intangibles. Because the full extent of these expenses and proceeds are not known at this time, we are unable to provide information about, or a reconciliation to, the most directly comparable GAAP financial measures. The impact of these excluded items may cause the estimated non-GAAP financial measures to differ materially from the comparable GAAP financial measures.

## **Formulas**

Share = Units / TAM

**ASP** = Revenue / Units

Free Cash Flow = Cash Flow from Operations – Capital Expenditures
EBITDA = Net income + Interest Expense + Income Tax Expense + Depreciation and Amortization
Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)
Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)
Days Payables Outstanding (DPO) = Accounts Payable / (Cost of Revenue / 91 days)
Cash Conversion Cycle = DSO + DIO – DPO
Inventory Turns = 364 days / DIO
R4Q ROIC = R4Q (Net Income from Continuing Operations + Interest Expense) / R4Q Average (Equity + Debt)
R4Q ROA = R4Q Net Income from Continuing Operations / R4Q Average Total Assets

